

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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Friday May 8 1992

More arrests in Italian municipal corruption scandal

Mr Ezio Papi, managing director of Cogefar-Imprese, the leading Italian civil engineering group owned by Fiat, was one of five people arrested as part of Milan magistrates' widening investigation into municipal corruption.

This brought the total arrests to 26 businessmen, politicians and municipal officials, facing charges ranging from corruption, extortion and illegal receipt of money to bribery and abuse of public office. Page 14; Blow to Ciampi, Page 3

Lloyds shrugs off IEC blow: Lloyds Bank said it was determined to proceed with its proposal to buy Midland Bank in spite of a statement from Sir Leon Brittan, the EC competition commissioner, that he believed a bid for Midland from Hongkong and Shanghai Banking Corporation fell within Brussels' jurisdiction while Lloyds' rival proposal would not. Page 16; Lex, Page 3

Iranians under suspicion: The US has uncovered "strong indications" that Iranian diplomats helped plan the March 17 bombing of the Israeli embassy in Buenos Aires in which 23 people died and 225 were wounded. Page 4

Hostile reception for Bush: Many Los Angeles residents gave President George Bush a hostile reception as he saw the destruction wrought by ticks last week. Page 5

Ericsson, Sweden's leading telecommunications group, announced a pre-tax loss of SKr363m (\$61.7m) for the first three months of the year, blaming the fall in demand in its main overseas markets combined with the group's determination to stick to its long-term technical development programme. Page 15

Wałęsa seeks way out of crisis: Polish president Lech Wałęsa is today expected to seek a solution to the economic crisis which led to the resignation of finance minister Andrzej Olechowski. Page 2

UK border checks: The European Commission is threatening Britain with legal action if it does not remove border checks on travellers entering from other EC states by next January. Page 3

Saab Automobiles, the car company jointly owned by General Motors and the Swedish group Saab-Scania, announced losses of SKr23m (\$4.5m) for the first quarter of the year. Page 16

Iran drops investment limit: The Iranian government is removing the 48 per cent limit on foreign investment in business. Page 4

Fury over 'friendly fire': Inquest: Relatives of nine British soldiers killed by US "friendly fire" during the Gulf war called an American military observer attending the inquest at Oxford, demanding to know why the pilots responsible were not there. Page 7

Moscow Narodny Bank: Russia has guaranteed the survival of the London-based trade and project finance bank by injecting more than £200m (\$540m) of new capital into Moscow Narodny, in spite of the country's shortage of hard currency. Page 15

Hong Kong contracts: An Anglo-Japanese consortium led by Trafalgar House has won a contract to build one of the world's longest suspension bridges, linking Hong Kong's new airport with the mainland. Page 5

Farmers' purse benefit from new sow: The world's first hybrid Meishan sow (left) went on show to farmers at London's Cafe Royal. She is capable of producing bigger litters of leaner pigs.

Green warriors: A militant environmental group, the Rainbow Warriors, claims it is building Slaty Reso, head of Exxon's international division who disappeared on April 29. Page 5

Vietnam airport to float: Vietnam International Airport will follow the lead of the British Airports Authority to become the world's second airport group to seek a public flotation. Page 15

NZ railways for sale: The New Zealand government has signalled that four state-owned enterprises, including the railways and the former ministry of works, will be sold by the middle of next year. Page 4

Mazawati kills 38: At least 38 people have been killed in rioting in Mazawat, a senior diplomat in the capital, Vientiane, said. Page 4

Lennon's new records: A leather jacket owned by John Lennon was sold in London by Christie's for £24,200 (\$42,800), a world record price for a piece of clothing worn by a rock star beating the £16,500 paid for Michael Jackson's white glove.

IN STOCK MARKET INDICES

FT-SE 100	2,791.8	(42.2)
New York	1,455	
FTSE Eurotrack 100	1,162.22	(10.10)
FTSE All Share	1,206.32	(10.35)
Nikkei	15,418.8	(532.22)
New York: Bonds	3,208.24	(4.17)
SEB Composite	418.71	(-1.08)

IN STOCK MARKET INDICES

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IN LUXEMBOURG RATES

DM	1.7055
Yen	1.0222
DM	1.7055
Yen	1.0222

IN LONDON MONEY

3-mo interbank	10.1% (10.1%)
Life long gilt future	10.1% (10.1%)

IN NORTH SEA OIL (Barrels)

Brent 15-day (June)	31.802	(19.6)
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IN Gold

New York Comex (May)	\$333.2	(33.72)
London	\$336.3	(33.83)

Bonn yields to union pay demands

By Christopher Parkes in Bonn

GERMANY'S 3m public sector workers were sent back to work last night after the government gave in to union pay demands and political and public pressure for an end to the most disruptive strike in 18 years.

In spite of the initial relief, however, the offer included concessions expected to undermine private sector companies' attempts to rein in wage costs and damage the government's own anti-inflation drive.

The deal, which seemed set to end the longest and hardest public sector strike since the second world war, will further hurt the coalition government, said night.

The GdEP railway workers and the DAG white-collar union

resignations, rows between the governing partners and unusually focused criticism from the opposition Social Democrats.

The proposal, incorporating a 5.4 per cent basic pay increase and extra payments to bolster incomes among the lower-paid, came at the end of two days of tense, secret negotiations led by Ms Monika Wulf-Mathies, president of the GdEP, and Mr Rudolf Seetzen, interior minister.

Although full details were not available, and fresh ballots of union members are officially required before the strike can be called off, the GdEP union, which represents 2.3m workers, said it was suspending action from mid-night. The GdEP railway workers and the DAG white-collar union

had given the government a pre-final offer, made two weeks ago.

According to early reports, the proposed 12-month deal includes DM200 (\$121) extra holiday pay all round and a one-off DM750 payment for the lower paid, DM600 for the middle-ranks and nothing for the top tier.

The basic 5.4 per cent rise for low earners is to be backdated to May 1, and the higher paid will get their increase on June 1.

No immediate estimates of the overall extra cost to public budgets were available, although it was believed to exceed the

DM15bn the government was prepared to concede with its 4.8 per cent "final offer", made two weeks ago.

According to Mr Klaus Mummamann, president of the BDA, the largest employers association in Germany, a 5.4 per cent deal would increase federal, state and local government pay bills by DM17.5bn.

Apparently anticipating government concessions, Mr Mummamann said earlier in the day that the private sector was absolutely united in its resolve to relate awards this year to productivity.

"I declare here and now that . . . the result of the negotiations in the public sector can and will have no function as a guideline for the private sector."

employers offering just over 3 per cent and threatening lock-outs.

The engineering union will hold a council meeting next Tuesday to decide on its next steps. After yesterday's breakthrough, a strike ballot seemed the most likely outcome.

Other industries hit this week by unofficial industrial action include printing and construction, the sole sector showing strong growth.

Chancellor Helmut Kohl, who had repeatedly refused to consider a 5.4 per cent increase proposed earlier by an arbitration council, had also voiced concern over inflationary pressures and the impact of over-generous settlements in the west on investments in east Germany.

Banks offered 20% stake in O&Y rescue bid

By Robert Peston

OLYMPIA & YORK, the troubled property developer, yesterday asked its bankers for a five-year freeze on repaying almost \$12bn of debt and a suspension of cash interest payments on \$4bn of this.

In return the banks were offered a 20 per cent stake in the company in an effort to prevent its collapse. Bankers suggested last night that agreement on the biggest restructuring plan would be difficult to reach.

The rescue plan put forward by the world's biggest property company involved asking its 15 biggest bank creditors to defer prin-

CY in default Page 15

Docklands' sinking feeling Page 24

cipal payments for five years on its worldwide debt.

This was coupled with a request, at crisis meetings in London, to suspend the payment of interest in cash on around \$2bn of this debt in return for shares in O&Y.

O&Y also wants \$200m (\$531m) to complete the existing phases of Canary Wharf, Europe's biggest new office development.

The O&Y negotiating team, led by the company's founder, Mr Paul Reichmann, told the banks that work on later phases of Canary Wharf, in east London, was likely to be delayed for at least five years.

Mr Jerry Greenwald, O&Y's president, admitted agreement from the banks would not come

quickly or easily. Nonetheless, O&Y's founders, the secretive Reichmann brothers, believe they are making a big sacrifice by offering outsiders a stake in their business for the first time in its 35-year history.

There were 70 people at yesterday's meetings, including representatives of O&Y's three biggest lenders, Hongkong & Shanghai Banking Corporation, Citicorp of the US, and Canadian Imperial Banking Corporation. Other banks represented were Barclays of the UK, Crédit Lyonnais of France, Commerzbank of Germany and Royal Bank of Canada.

The initial session of the bank meeting, held in the boardroom at the top of the Canary Wharf tower, the UK's tallest building, lasted from 3pm to 5.30pm but continued into the evening.

Mr Steve Miller, O&Y's chief bank negotiator and a partner in James D. Wolfensohn Inc, presented a five-year business plan.

The key elements were:

- The principal on most of O&Y's \$12bn of debt will not be paid for at least five years, to allow for recovery in property values.

- On \$4bn lent to or guaranteed by the parent company, cash interest is unlikely to be paid. Instead, banks will receive non-voting equity shares of Olympia & York up to a maximum value of 20 per cent of the company.

- O&Y is seeking \$200m of additional bank finance to complete existing Canary Wharf phases.

- It is also asking permission of its Canadian banks to draw \$120m of a \$240m facility, which is in default.

Former Thai MP Chalard Vorachad, who has been on hunger strike to press for the removal of prime minister Suchinda Kraprayoon, waves to demonstrators in front of parliament in Bangkok. Report, Page 14

Continued on Page 14

Kmart buys Czech department store

By Nikki Tait in New York and Adrienne Genillard in Prague

KMART, one of the largest and best-known US retailers, yesterday announced that it was acquiring a majority interest in MAJ, one of the biggest department stores in the centre of Prague.

It also said that it was negotiating with government authorities for the purchase of a further 11 stores in both the Czech and Slovian republics. These deals have been agreed in principle, but are subject to final review and approval.

This is first time a foreign company has acquired retail outlets in Czechoslovakia, and the deal takes Kmart into Europe for the first time. In the US, its operations range from speciality chains, like the Waldenbooks bookstores, to more than 2,300 discount stores selling general merchandise.

The US retailer - which was built up by a notoriously stingy businessman, Sebastian Kresge, in the early 1900s - said that its total outlay could amount to

\$100m if all 12 stores are acquired.

This sum would be spread over three years and would include some expenditure on improving the stores. Kmart has paid \$1.6m for the MAJ interest, and will invest another \$3.5m in this store alone over the next three years.

Kmart has been negotiating with the Czech State Asset Fund for at least a year, and is believed to have been interested initially in the rival Kotva store in Prague. This is the country's largest department store, and has been introducing West European goods and displays.

The MAJ store, although ideally located, has a more down-market image, and sells a very wide variety of goods - from clothing to housewares. Kmart said that MAJ's space totalled about 200,000 square feet, significantly more than any of its Kmart stores in the US.

The company says it plans to introduce US retail expertise to Czechoslovakia, and will send some of its personnel to Europe.

US retail sales, Page 18

French cut base rates by 1/2 point

By Alice Rawsthorn in Paris and James Blitz and Peter Marsh in London

THE FRENCH government yesterday followed the UK and engineered a cut in interest rates in a move which raised further questions about the anchor role of the D-Mark in the European Monetary System.

The cut from 10.35 per cent to 9.85 per cent in the main French banks' base rates came just two days after Britain shaved borrowing rates by half a point.

Both actions test the received wisdom that most EMS member countries have to keep interest rates substantially above those in Germany because of Bonn's good record on inflation.

The theory that Germany's economic problems have weakened its pivotal role in the EMS was further bolstered by a strong performance by the French franc and the pound on currency markets.

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Currencies, Page 38

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NEWS: EUROPE

Walesa seeks resolution to Polish crisis

By Christopher Bobinski
in Warsaw

PRESIDENT Lech Walesa is today expected to outline his views on how to resolve the crisis which led to the resignation of the Polish finance minister earlier this week.

International Monetary Fund officials meanwhile continued their talks on Poland's economic future in a meeting with Mr Jan Olszewski, the prime minister.

The continuing talks are partly aimed at demonstrating that a new IMF agreement is still possible, despite Wednesday's parliamentary vote for higher government spending, which led to the resignation of Mr Andrzej Olechowski, the finance minister.

Mr Michel Deppler, the deputy head of the IMF's European Department, said that the Fund team will stay in Warsaw until its scheduled departure date of May 12. Mr Mark Allen, the IMF representative in Warsaw, added that the talks were based on "the understanding that the Polish Government's objective is to contain the fiscal deficit this year to 5 per cent of GDP and to reduce it in subsequent years".

He added that an agreement would be possible once it was clear that this aim could be achieved.

Agreement with the Fund is

essential if Poland is to be able to draw on a \$1.6bn (£900m) extended facility granted last year. This was later suspended when the government allowed the budget deficit to overshoot its agreed target.

President Walesa meanwhile signalled continuing confidence in Mr Olechowski, whom he has mentioned as one of the possible candidates for the post of prime minister. Mr Walesa's office later said the meeting had been held so that Mr Olechowski, who will continue to perform his duties until a vote in parliament on this year's budget in two weeks time, could explain the consequences of the parliamentary decision.

President Walesa is expected to address parliament today when he could formally propose that he be granted greater constitutional powers to nominate and dismiss the cabinet. The government at present is appointed by parliament. But he has said that he will stop short of demanding Mr Jan Olszewski's resignation, appealing for "more dynamic government" instead.

Parliament yesterday opened a debate on a series of draft laws which provide for cuts in welfare payments, pensions and unemployment benefits originally designed to keep the budget deficit within limits acceptable to the IMF.

Russia frees prices

By Leyla Boulton in Moscow

The Russian government yesterday freed the price of vodka and gold, implementing moves promised by the government earlier this year. Other price controls are due to be phased out under a programme being fleshed out with the International Monetary Fund.

A government spokesman said the freeing of the vodka price - which now fetches Rbs120 a bottle on the black market - would eradicate cor-

ruption and speculation connected with artificially low prices.

Vodka at controlled prices is already virtually unavailable in most Russian cities, including St Petersburg where inhabitants have been given ration cards supposedly entitling them to buy one bottle a month for Rbs45.

The state is to keep its monopoly on production of spirits - although yesterday it gave up its monopoly on the production of beer and wine.

President Boris Yeltsin arriving at the Kremlin yesterday for a Russian cabinet meeting after which he declared himself commander-in-chief of the future Russian armed forces. The exact shape and size of the forces is still being debated, writes Leyla Boulton in Moscow.

The move by Mr Yeltsin, who decreed himself Russian defence minister in March, was another step towards establishing Russian control over the divided and disgruntled former Soviet army. Russia has previously hesitated setting up its own armed forces as that would precipitate the break-up of the former army, but the move is now necessary to introduce some order into the process. The decision will mean tough bargaining with other republics, in particular the Ukraine.

Meanwhile President Leonid Kravchuk of Ukraine reversed an earlier statement and confirmed yesterday that all tactical nuclear weapons have been transferred from his country to Russia.

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Pursuant to Clause 4 (C) of the Instruments relating to the above-captioned Warrants-1993 and Warrants-1995 as well as Condition 7 of the Terms and Conditions of the Warrants-1993 and of the Warrants-1995, notice hereby given that:

- Pursuant to the resolution of the general meeting of shareholders of the Company held on 27th March, 1992, 1,131,816 additional shares of common stock of the Company were issued at the issue price of £500 per share on 29th April, 1992.
- Accordingly, the Subscription Price of the Warrants-1993 and the Subscription Price of the Warrants-1995 have been adjusted pursuant to Clause 3 (v) of the Instruments and Condition 7 (c) of the Terms and Conditions of the Warrants-1993 and of the Warrants-1995, as set forth below;

1) Subscription Prices before adjustment:	Warrants-1993 £6,553
2) Subscription Prices after adjustment:	Warrants-1993 £5,997
3) Effective date of the adjustment:	Warrants-1993 £6,425.70
	Warrants-1995 £5,880.50

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8th May, 1992

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Tajik opposition consolidates hold

By Gillian Tett in Dushanbe

A COALITION of Islamic and democratic opposition forces consolidated their control of the Tajik capital Dushanbe yesterday, after their apparent overthrow of the ex-Communist government.

The situation last night remained very tense with both sides allegedly still holding hostages. Sporadic outbreaks of gunfire continued throughout the city and former Soviet army tanks were patrolling the streets near their garrison.

A protocol agreement, aimed at ending the bitter dispute between the opposition and the former communist government was yesterday signed by representatives from both sides after 24 hours of negotiations and fighting which left at least 20 people dead.

Under the agreement, the Communist government has been replaced by a Revolutionary Coalition Council until parliamentary elections are held later this year.

The democratically-elected president, Mr Rahmon Nabiev is to be retained as nominal head of state. However, Mr Nazrullo Dustov, the powerful hardline vice-president, and other key government figures have been removed.

The whereabouts of Mr Nabiev and government ministers is unclear after reports that he had fled the capital.

How effective the protocol agreement will be in defusing the situation is unclear.

Many of the more radical opposition factions bitterly oppose any form of coalition with the former government. The opposition is divided over how prominent a role Islam should play in the future government.

It seems unlikely that the northern regions of Tajikistan, traditionally a Communist party stronghold, will peacefully accept the new regime.

A ceasefire has been declared and appeals have been made for all militia groups to be dismantled. Although the garrison insists it will not intervene in the conflict, it has been placed on full alert after two of its personnel were shot dead last night.

Earlier in the day most of the pro-government militia groups and supporters who had been guarding the parliamentary buildings left the city in a convoy heading towards the Kulyab region, a stronghold of government support.

As they left, opposition gunmen and armoured personnel carriers bearing the green Islamic flag overran the parliament amid a hail of indiscriminate shooting and shouts of "Praise to Allah".

With weapons still spread throughout the city, further clashes and reprisals remain likely.

The party and SFD states also insist that both houses of parliament be given the right to "evaluate and approve" the final move of European monetary union from stage two to stage three, the creation of a single currency and central bank. That would appear to amount to almost the same as the "opt out" clause negotiated by the British government in the Maastricht treaty.

They also want it written into the constitution that both

They have been tabled just a week before Chancellor Helmut Kohl has a meeting with the premiers of all 16 German states, in an attempt to agree on an acceptable constitutional underpinning for the ratification of Maastricht.

Approval by both the states, and the SPD, is necessary before ratification, because there are still clear divisions within the party on how far it should also insist on moves to strengthen European political as well as monetary union.

Officials now fear that the chances of a ratification bill being approved at the end of next week's talks are extremely slim, making it unlikely that such a bill could be pushed through the cabinet by the end of May, or presented to parliament before the end of June, when the summer recess begins. Thus the entire ratification process could be put off to the autumn.

In addition to the demand for

Both currencies would be accepted in Latvian stores.

But he said that to avoid swelling the money supply, Soviet roubles would be frozen in bank accounts and exchanged for new Latvian banknotes.

The Soviet currency could only be bought by Latvian inhabitants wishing to purchase goods in the other former Soviet republics.

Mr Repše said the decision to introduce the new currency was not in reaction to a Russian ultimatum stating that only those republics that observed strict monetary, budgetary, and credit policies from July 1 could continue using the rouble as their currency.

A Russian spokesman said the move could cause problems but admitted Moscow had no organised plan how to respond.

Mr Repše said that Latvia would be ready to issue its own proper currency, the lat, next year at the earliest. He said privatisation had to get under way and Latvian enterprises had to become more competitive. In the mean time, it would be prepared to join a joint financial policy with other republics that was "civilised".

There are shortages of cash all over the former Soviet Union but because Russia controls the printing presses, it has some discretion as to where cash goes.

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EC threatens Britain over border checks

By David Buchan in Brussels

The European Commission is threatening Britain with legal action if the UK does not remove border checks on travellers entering from other Community states by next January.

The threat is contained in the Commission's latest report on the state of progress towards abolition of all controls on goods, services, capital and people crossing internal EC frontiers.

The EC executive says, in its report issued this week, that it is "resolutely determined to use all the legal and political means at its disposal" to ensure enforcement of Article 8a of the 1986 Single European Act (SEA), which defines the internal market as "an area without internal frontiers".

The Commission's maximalist interpretation of Article 8a has been known for some time, and its threat of legal action is by no means solely directed at the UK. Eight of the Community's continental members have already committed themselves to a free travel zone through the 1989 Schengen Convention, and Greece has associated itself to the Schengen group as an observer. But Denmark and Ireland are also dragging their feet on plans to abolish border checks on intra-EC travellers - the former because of its passport union with Nordic countries, and the latter because of its passport union with the UK.

Nonetheless, the chief target for greater parliamentary control over issues of sovereignty is the SPD, which is voting right in line with its sister party, the Social Union (SD). Mr Gunter Verheugen, SPD representative to the Council's committee, said the proposal to complete the single situation in relation to the EC was "what we want to make it up that the German government will be required by the European level".

Mrs Wieczorek-Zeul, that meant an inter-

nal market of "democracy, freedom, rule of law and the rule of law" - existing constitutional principles might be overridden if member states were to create a "more bureaucratic form" while again no one transfer of legislative powers to the EC Parliament, and no withdrawal of the federal.

The SPD insisted that its proposal to give citizens more say in the decision-making process would be rejected by the end of the year.

Officials now fear that a referendum of a rather limited scope will be pushed through by the end of the year, because the end of June, when the ratification process will be off to the voters.

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plan is to have a referendum on moves to set up a European political assembly.

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NEWS: INTERNATIONAL

Filipinos ponder choices as presidential election nears

Jose Galang looks at the candidates' backgrounds and their chances of succeeding Mrs Corazon Aquino as head of state

THE PROBLEM with Filipinos, it is often observed, is that everyone wants to be leader. This perhaps is the best explanation for the large number of candidates vying for national and local government positions in next Monday's general election.

There are seven candidates for president. Some 80,000 more are competing for nearly 16,380 other positions - from vice-president to town mayors and councillors.

Given the reputation also of most local politicians as poor losers, the immediate task of unifying the nation after the bruising 90-day campaign appears most daunting for the winners.

No clear winner is emerging among the presidential contenders. Mrs Miriam Defensor Santiago, a former judge and immigration commissioner, has consistently topped the polls.

But most analysts trivialise these, arguing that political machinery of

the big parties will play a big role. Mrs Santiago is running for the newly formed People's Reform Party which pegs its agenda on a crusade against corruption in government. The party was the only one not able to gain official accreditation from the Commission on Elections (Comelec), which recognised only six.

Comelec accreditation is important because it authorises the party to deploy "watchers" at the polling centres and intervene in activities in case of questionable acts. Parties accredited are also entitled to copies of the Comelec certificate of canvas, the document on which any protest can be based.

An awesome machinery is what Mr Ramon Mitra, speaker of the House of Representatives, is banking on. He is the standard bearer of the majority Laban ng Demokratikong Pilipino (LDP), under whose wings the bulk of incumbent officials are standing. The LDP's bid has also been boosted recently by the

"implied" endorsement of Cardinal Jaime Sin, head of the Roman Catholic archdiocese of Manila, whose influence over the predominantly Catholic population is substantial.

However, Mr Mitra's image as a "traditional politician" (referring to old-style politics of patronage and largesse) is a handicap. The recent discovery of LDP campaign printing materials at the House of Representatives' printing office, furthermore, has imperilled his bid. He and his entire line-up could be disqualified if his involvement is proven.

The Comelec is conducting an inquiry into the discovery of the printing materials at the House in a "raid" by leaders of the Lakas Edsa-National Union of Christian Democrats, which is fielding Mr Fidel Ramos, former defence chief. LDP officials, attempting to deflected attention from the discovery, have warned that the "raid" could be a preview of the militarist rule of Mr Ramos if he wins.

Mr Ramos was head of the Philippine Constabulary, regarded as the most undisciplined of the four military units during the martial law government of former president Ferdinand Marcos. The human-rights record of the military during Marcos' rule has been raked up as a campaign issue against Mr Ramos.

Indeed, the past continues to hound most candidates in an election that should be focusing on how the country could move briskly into the future. Two big symbols of the excesses of the Marcos government - his widow Imelda and his best-known crony Mr Eduardo Cojuangco - are also among the presidential hopefuls. But while Mrs Marcos has only a slim chance, Mr Cojuangco is considered one of the front-runners at the home stretch.

Mr Cojuangco has diversified investments in local industries and is one of the few candidates seen capable of putting up a credible programme to rev up the economy. However, his involvement in monopolistic policies in the Marcos era, such as that in the coconut industry, is proving to be a tough stain to expunge.

Mr Marcos allegedly provided Mr Cojuangco with a large financial base, through the United Coconut Planters Bank, in the form of a levy on the coconut industry.

Collected between 1973 and 1982, the levy brought in at least 9.7bn pesos, of which a large part was apparently permitted to be used by Mr Cojuangco to buy into various businesses, including San Miguel Corporation, the country's largest industrial entity.

Along with Mrs Santiago, the only other candidates who have not been linked to the tarnished past are Mr Salvador Laurel, Mrs Aquino's estranged vice-president, and Mr Jovito Salonga, former Senate president. Mr Laurel, owing to his bitter falling out with the Aquino adminis-

tration, has marginalised himself over the past years.

Mr Salonga, on the other hand, appears to offer a vision for the future which so far has been attracting academics and certain left-leaning groups. However, many of the country's jobless remember Mr Salonga's rejection last year of a treaty to extend the stay of the US military facilities here.

Although their withdrawal will be not completed until this summer, the bases are now almost bare, as are the cupboards of the families who made their living there.

Unemployment is also a major problem in rural areas, where most of the 65 per cent of the population live below the poverty line.

Whoever replaces Mrs Aquino after the May 11 election may not enjoy the same majority which swept her to power in 1986. However, he or she may be able to provide the decisive leadership that Mrs Aquino clearly lacked.

Wellington offers railways for sale

By Terry Hall in Wellington

THE NEW Zealand government, struggling with high external debt, yesterday signalled that four state-owned enterprises, including the railways and the former ministry of works, will be sold by the middle of next year. They have a collective value of around US\$600m (£308m).

State owned enterprises minister Mr Maurice McTigue said the government was looking into New Zealand Rail, the Works Corporation, Landcorp and the Government Computer Service to see whether privatisation was the best option.

Mr McTigue stopped short of saying the sales were inevitable. But he said it was clearly the intention of the government to sell, providing there were no impediments. There are difficulties with a big Maori land claim under the 1840 Treaty of Waitangi, and privacy issues surrounding the computer company which manages the national register of all police, court and traffic offences. Parliament may need to pass urgent privacy legislation to permit a sale.

Mr McTigue refused to give a breakdown of how much each of the businesses were expected to fetch. He said the sales would be used to retire external debt. Decisions to sell would be based on the likelihood of greater efficiency and financial gain for the business and a reduction of financial risk to the government and the taxpayer.

He said that New Zealand Rail, which owns the ferries which link the North and South Islands, and the national network of tracks, trains and bridges, but not the land over which the trains run, is committed to a \$NZ285m (£106m) modernisation programme over the next three years. Mr McTigue said the government did not wish to pay for this.

The other companies earmarked for sale include Workscorp, which operates large engineering, road and construction companies, and Landcorp which owns 180 farms. The sale of the farms would be handled in such a way as not to depress the value of other farm properties, the minister said.

Koreas seek to implement pact terms

By John Burton in Seoul

SOUTH AND North Korea took the first steps yesterday towards implementing their non-aggression pact signed last December.

The prime ministers of the two countries agreed at a meeting in Seoul to establish three committees by May 18 to help carry out the pact's terms.

A military committee will supervise proposed reductions in tensions on the Korean peninsula, while two other panels will promote economic and cultural exchanges.

But details about how the committees will function was left unclear and could become the subject of disputes between Seoul and Pyongyang. Seoul agreed to a North Korean proposal for a reconciliation committee for political co-operation, but its function also remains vague.

Another potential problem is a failure to reach agreement on procedures for mutual nuclear inspections as stipulated by a non-nuclear accord also signed last December. The two sides will discuss the issue next week and hope to reach a solution by the end of the month.

Liaison offices to facilitate exchanges and handle contacts between the two Koreas will be established at the truce village of Panmunjom.

The first family reunions since 1953 will take place in August, although it will be limited to 100 elderly Koreans from each side.



Gen Chamlong confers with fellow opposition MPs yesterday near the parliament building on the fourth day of his hunger strike

Top marks in school took him into the army, where he saw action in Vietnam and Laos, and rose to the rank of major-general.

He left the military in the early 1980s to stand for the Bangkok government.

Because of his steely character, his

vow to fast until death has been taken seriously. He has ordered his supporters to stand guard in shifts to prevent any attempts to force him

to eat or take him to hospital.

He has vowed not to speak during his fast and instead has communicated through signs.

Bangkok citizens rally to Mr Clean

GENERAL Chamlong Srimuang, the opposition politician on the fourth day of a hunger strike to demand the resignation of Thailand's unelected premier, is a moralistic former general dubbed "Mr Clean" by his supporters. Rester reports from Bangkok.

His uncompromising piety and idealism have made him hugely popular among Bangkok citizens grown tired of rampant corruption and influence-peddling in high office.

They voted for his Palang Dharma (Moral Force) party in droves during the March 22 general elections and it took 32 of the 35 seats contested in the city. Gen Chamlong's vow to fast to death unless Gen Suchinda Kraprayoon resigns the premiership brought tens of thousands of people onto the streets in support of his protest.

A devout Buddhist, Gen Chamlong won his spurs politically in two terms as Bangkok's governor, during which his efforts to fight corruption, to clean the city's streets and spare them annual floods, won him a strong base of support.

He spurns the expensive suits, flashy cars and gold watches favoured by many other politicians.

Two days of unrest leave 38 dead

Banda faces threat to his 28-year grip on power

By Michael Holman
In Johannesburg

PRESIDENT Hastings Kamuzu Banda of Malawi was last night facing his most serious crisis since independence in 1964 after 38 people were reported killed as industrial unrest and looting continued for a second day.

Earlier reports of a coup attempt against Dr Banda, who is in his 90s, seem unfounded, but the violence is a symptom of political tensions and a deteriorating economy.

The combination of mounting opposition to his autocratic regime, led by the church and trade union movement, and external pressure from donors which are making aid conditional on human rights reforms, make it unlikely that Dr Banda can weather the storm.

The unrest began in the commercial centre of Blantyre, say western diplomats in the country's capital, Lilongwe, when 3,000 workers on strike at a factory took to the streets on Wednesday.

Looting broke out as the workers, demanding a pay rise, were joined by thousands of anti-government protesters, and para-military police opened fire. Demonstrations and looting continued yesterday, said diplomats and local residents, and the Blantyre offices of the ruling Malawi Congress party, the country's only legal political party, were

reportedly ransacked.

Earlier this year Catholic church leaders took the unprecedented step of criticising the government's human rights record in a pastoral letter read to congregations across the country.

Last month a leading trade unionist, Mr Chakwera Chihana, was arrested on his return to Malawi after calling for multi-party elections when addressing a meeting of Malawian dissidents in neighbouring Zambia. Mr Chihana was due to go to court in Lilongwe yesterday, but failed to appear.

Donors preparing for next week's meeting in Paris of the World Bank-chaired aid conference on Malawi have already warned the government that further help will be linked to political as well as economic reforms.

Dr Banda has exercised a near-absolute control of Malawi since independence in 1964, ruthlessly in his treatment of opposition either real or suspected. In one notorious incident in May 1983, three cabinet ministers and a member of parliament died in what was officially described as a car crash. They were almost certainly assassinated.

For several years the power behind the throne has been Mr John Tembo, minister in the president's office and uncle of Miss Cecilia Kadzamira, a long serving and influential figure with the formal title of official hostess.

That the ceasefire would collapse, particularly given Mr Masood's unpromising posture.

"Watch the rockets start falling Saturday morning," one senior European diplomat said after the news conference.

"Perhaps for a short time Mr Hekmatyar will be able to use his rockets and kill more innocent people," Mr Masood said. "But I assume you that soon we will push him so far back that his rockets won't reach the capital."

Mr Masood also claimed that, in addition to the removal of the former government militia, Mr Hekmatyar's demands for a full halt to the hostilities conducted since

By Scheherazade Daneshku

THE IRANIAN government is removing the limit on foreign investment in business and companies, according to Abrar, a Tehran daily newspaper.

The paper reported yesterday that the Supreme Council for Investment had decided on Tuesday to drop the investment limit which restricts foreigners to a 49 per cent stake in Iranian ventures.

It commented that the decision was designed to attract

funds from the World Bank and the International Monetary Fund for several industrial projects and that these institutions had advised Iran to abolish limits on foreign ownership.

Mr Mohsen Nurbakhsh, the minister of economy and finance, and Mr Mohammad Adeli, governor of the central bank, returned this week from Washington where they attended the spring session of the World Bank and IMF.

Iran is seeking foreign investment in the fields of gas, energy, agriculture, transport and communications. The government of President Hashemi Rafsanjani has signalled that it is serious about trying to rebuild the country after its eight-year war against Iraq, naming the 1990s the "decade of reconstruction".

The country, with a population of over 58m, remains an attractive market for trade but foreign ownership was limited to 48 per cent because Iran had had bitter memories of foreigners being granted total control

over important sections of the economy, such as roads, railways and the sale of oil.

The present move is, therefore, politically sensitive but it comes just after a round of parliamentary elections in which pro-Rafsanjani candidates trumped their radical rivals who are opposed to foreign investment and the moves towards privatisation which are also taking place.

The move demonstrates the need Tehran has for new investment to galvanise the economy.

THE US has uncovered "strong indications" that Iranian diplomats have been sent around the world, making presentations aimed at projecting an image of Iran as a friendly and stable country with which to do business.

Last year, a team from the Central Bank and the Plan and Budget Organisation, told London businessmen that foreign investment was limited to 48 per cent because Iran had had bitter memories of foreigners being granted total control

over important sections of the economy.

As the secretariat-general's representative, Mr Petrovsky has no brief to negotiate with Col Gadaffi, but rather will reiterate the terms of UN resolution 731, which calls on Libya to hand over the Lockerbie suspects and four men accused by France of being behind the bombing of a Pan Am airliner and for Tripoli to dissociate itself from

the UN Security Council on May 15.

Mr Petrovsky will tell the Libyan government that air, arms and diplomatic sanctions placed on April 15 will remain in force until Libya complies with resolution 731. Countries applying the sanctions, under UN resolution 748, are expected to give a progress report on their compliance to the UN Security Council on May 15.

The official, who spoke to Reuters on condition of anonymity, said Iranian embassies all over Latin America and elsewhere were collecting information on other possible targets for attack.

They were concentrating on Israeli, Jewish and American targets.

But he said the US did not have conclusive proof of Iranian culpability.

The US official said: "There are some indications that Iranian embassies in Latin America have been collecting information which might be important substantive background to planning such an attack."

The first family reunions since 1953 will take place in August, although it will be limited to 100 elderly Koreans from each side.

High Sri Lanka death toll

TWENTY-THREE Tamil guerrillas and 11 soldiers were killed in fierce fighting in eastern Sri Lanka yesterday, police said. Reuters reports from Colombo.

They said 16 rebels and eight soldiers were killed when troops stormed a coastal base of the Liberation Tigers of Tamil Eelam in Batticaloa district. Nine soldiers were wounded and four rebels were captured, police said.

A spokesman for the 51-member ruling council said the government had not approved any reversal.

Police said there were two other battles in the jungles of Polonnaruwa between troops and rebels, but no details were available. Polonnaruwa was the scene last week of a series of massacres in which 130 people died.

Tamil rebels attacked a Moslem village, killing 56 people. Moslem villagers in retaliation killed 74 Tamils in two neighbouring villages. A government spokesman said yesterday that a committee comprising a retired judge, a senior army officer and a senior policeman was investigating the killings.

Masood denounces Hekmatyar over peace conditions

By Steve Levine in Kabul

MR Ahmad Shah Masood, Afghanistan's defence minister, yesterday rejected demands by Mr Gulbuddin Hekmatyar, his rebel rival, to eject former government militiamen from the capital, praising them for helping depose the toppled regime.

Mr Masood, denouncing Mr Hekmatyar in his first news conference since precipitating the collapse of the former Soviet-backed government, also vowed to prevent the radical mujahideen leader from making further attacks on Kabul in his bid for ultimate power in the country. Some diplomats, however, predicted

that the ceasefire would collapse, particularly given Mr Masood's unpromising posture.

"Watch the rockets start falling Saturday morning," one senior European diplomat said after the news conference.

"Perhaps for a short time Mr Hekmatyar will be able to use his rockets and kill more innocent people," Mr Masood said. "But I assume you that soon we will push him so far back that his rockets won't reach the capital."

Mr Masood also claimed that, in addition to the removal of the former government militia, Mr Hekmatyar's demands for a full halt to the hostilities conducted since

the regime's 14-year rule ended two weeks ago. The militia, which has conducted much of the fighting against Mr Hekmatyar, is considered part of Mr Masood's military backbone.

Mr Masood pointed out that Mr Hekmatyar was allied with former defence ministers Mr Shah Nawaz Tanai and Mr Aslam Watanjar, who were among the hardest line members of the toppled government.

Mr Hekmatyar has enormous supplies of arms south of Kabul and his stubborn refusal

NEWS: WORLD TRADE

Colonial government's rejection of lower tender by Korean group prompts accusations of unfairness

UK-led consortium wins Hong Kong bridge contract

By Simon Davies
In Hong Kong

AN Anglo-Japanese consortium led by Trafalgar House has won the contract to build one of the world's longest suspension bridges, linking Hong Kong's new airport with the mainland, even though Hyundai of South Korea made a lower tender.

The Hong Kong government said yesterday the Trafalgar consortium's HK\$7.14bn (\$915m) bid was the "lowest acceptable offer". Hyundai had bid HK\$2.45bn less than Trafalgar House, but the Korean company fell US\$883m short of the government's standard capital requirements, designed to ensure the company has enough capital to complete the contract.

The decision provoked controversy in the colony. The lion's share of airport-linked contracts awarded so far have gone to British companies. However, immediate reactions to the awarding of the contract to a more expensive British-led tender were more subdued than expected.

The airport core project is already over-budget and there is local suspicion that the profit is Britain's final move to

cash in on its colony before the hand-over to China on July 1, 1997. It is scheduled for completion within five years.

Mr Albert Chan, of the United Democrats, the party which won the majority of the directly-elected seats in the Legislative Council last year, said he was concerned there may have been undue favouritism towards British companies over airport consultancy contracts. The majority have been picked up by UK-related

There is local suspicion that the airport project is Britain's final move to cash in on its colony before the hand-over to China

companies.

But with regard to the bridge contract, he said the government's argument for choosing the Anglo-Japanese consortium appeared convincing. However, he deferred judgment until he had time to examine the decision more closely. He said he would discuss it with Hyundai.

The Chinese authorities have been kept informed of the decision, although no formal consultation is necessary since the project does not straddle 1997 and does not require financial guarantees from the post-1997

"Hyundai have not been able to offer us satisfactory assurances that their position would be corrected," said Mr Yeung.

The Tsing Ma bridge is the largest single contract so far for Hong Kong's Port and Airport Development Scheme, which will cost HK\$114bn at March 1991 prices.

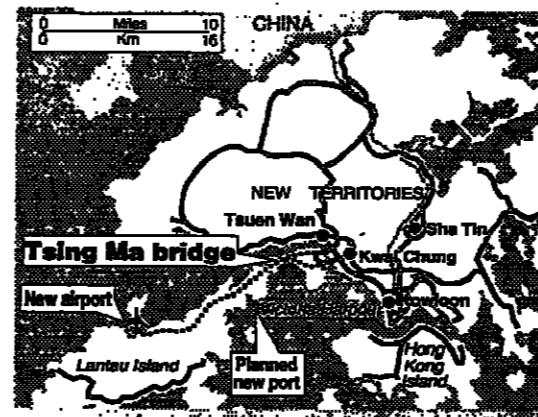
With a centre span of 1.38 km, the bridge is the longest section of the Lantau Fixed Crossing, which provides a road and rail link between the Chek Lap Kok airport and central Hong Kong.

The final decision was made on the basis of four criteria: price, technical and management expertise, evaluation of construction programme and compliance with contract specifications, including the fulfilment of completion deadlines. Mr Leung said the Anglo-Japanese consortium came first in all the categories, with the exception of price.

The next highest bidding consortium was the French-led Hong Kong International Consortium, which made a HK\$7.36bn tender, while an all-Japanese consortium made a HK\$10.95bn tender.

The Anglo-Japanese consortium comprises Dorman Long Overseas (a wholly-owned subsidiary of Trafalgar House), Costain Civil Engineering and Mitsui, with each company holding a one-third share. The major subcontractor will be Gammon (the Hong Kong construction company owned by Trafalgar House and Jardine Matheson).

Trafalgar House has significant expertise in bridge building. Its subsidiary Cleveland Structural Engineering has helped build five of the world's 15 longest bridges.



An artist's impression of the Tsing Ma bridge. With a span of 1.38km, it will be one of the longest in the world

Tanzania pressed to ban wild bird trade

By a correspondent in Tanzania

TANZANIA is coming under increasing international pressure to end its trade in wild birds, largely because of the appalling conditions in which many are transported.

Tanzania is understood to be the second largest exporter of wild birds in the world, trading up to 2m a year as pets in Europe, the US and Japan. Nine illegal shipments of protected birds have been discovered in Tanzania this year, all using forged documents.

Tanzania is desperately short of foreign exchange, and has seen the trade as a valuable source of earnings – about \$15m a year. But following the discovery of abuses, all airlines except the national one has banned the cargo.

In March this year, an illegal shipment from Dar es Salaam carrying 11 crowned cranes and eight saddle-billed storks aroused controversy when six of the birds were dead on arrival in Amsterdam. These had been carried by Aeroflot via Moscow, and the Russian airline is being sued by Dutch airport authorities.

About 60 airlines worldwide now refuse to transport live birds. But for the Lausanne-based Convention on International Trade of Endangered Species (Cites), most concern is focused on proper enforcement of regulations governing the carriage of live birds, rather than a total ban on the trade. Cites argues that many birds suffer unduly because basic standards to ensure their safety are ignored by airlines.

Up to 20m live birds are traded worldwide each year to supply the pet industry, with the EC the largest market, accounting for about 3m birds. Other leading exporters are Indonesia, Senegal and Argentina. Around 10 per cent of birds die either during or shortly after being transported.

Local trappers receive only a fraction of the selling prices. They get about 40 cents for a small bird selling on world markets at about \$5, and about \$40 for a larger bird that will sell for around \$150.

Russia and India to end barter trade

By K.K. Sharma in New Delhi

TRADE between Russia and India, seriously disrupted in the past year with the break-up of the Soviet Union, is expected to resume soon on a hard currency basis.

"Rupee" trade, the barter system used by the two countries for three decades, will end. The two nations are to sign a memorandum of understanding this week.

The payments will now be credited and debited to a central account with India's central bank. The bank hopes trade will be balanced so that there is no outflow of dollars.

Mr Gennady Burbulis, the Russian secretary of state, who visited New Delhi this week, said his country stood by the trade protocol signed earlier this year.

For India, the most important exports from Russia are crude oil and petroleum products worth \$650m this year. India has agreed to provide a credit of \$85m to enable Russia to buy four agricultural commodities – tea, coffee, tobacco and spices. Further credits will be made available as the flow of trade increases.

Airport contract

A UK-Canada consortium, led by British Aerospace and the Ontario-based construction group Ambro Enterprises, has won a \$170m contract to build and operate a new terminal at Prague international airport, writes Bernard Simon in Toronto.

The other bidder was a consortium led by Bouygues, the French construction group, and Lockheed, the US-based airport operator.

McDonnell picked

South Korea has selected a \$91bn bid by McDonnell Douglas to launch the country's first telecommunications satellite in 1995, writes John Burton in Seoul.

In defeating General Dynamics and ArianeSpace for the contract, McDonnell promised to award 31 per cent of the total to Korean companies.

Eximbank boost for Russian oil

THE US Export-Import Bank said yesterday it would guarantee loans for two Russian companies to import \$50m of US oil production equipment and planned to make total credits of up to \$1bn available to Russia's oil sector, Renter reports from Moscow.

Mr Eugene Lawson, the US agency's vice-chairman, said Eximbank had agreed with Russia's foreign trade bank to provide \$30m for Texas-based Lukoil Industries to supply two Russian enterprises.

"We can put serious money into this crucial area... Anywhere from \$500m to \$1bn for starters," he said.

The agency's board decided last month that Russia was worthy of short and medium term credits and began doing business with it for the first

time since breaking ties with Moscow in 1974.

Mr Lawson said it had pinpointed the oil sector as an area where relatively low investment could make a huge difference in boosting foreign currency earnings.

"It'll be coming back in a month to see if we can sign an agreement that will allow us to put immediate credit into Russia," Mr Lawson said.

He said Russian oil output was crippled by lack of spare parts. The oil industry had the potential to boost Russian export earnings.

In the longer term the agency, which provides guarantees for banks which finance US export deals, aims to help upgrade Russia's neglected oil pipelines, increase refining capacity and boost exploration.

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(Do they really come new from the factory stuffed full of paper?)

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It keeps entire industries alive. (But not your industry.)

It goes to a mill in Normandy where it's made into reinforced disposable picnicware with an attractive floral pattern.

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Car sales revive after 30-month recession

By Kevin Done,
Motor industry Correspondent

New car sales in the UK rose by 9.1 per cent in April, the first year-on-year increase in 30 months and the first sign that the most severe recession in the market since the Second World War may have ended.

The motor industry warned, however, that the April figures should be treated "with a degree of caution".

New car sales a year ago were already low because of the recession and were further depressed by the impact of the increase in value added tax on April 1 1991, which means that the size of the increase last month could be misleading.

Optimism yesterday was also dampened by the continuing decline in new commercial vehicle registrations, which fell in April by 11.3 per cent from the same month a year ago.

New commercial vehicles have suffered a year-on-year fall for 31 months in succession. Some car makers insisted that consumer confidence was showing signs of improvement, however.

Mr Ian Coomber, sales director at Vauxhall - the General

Motors subsidiary - said the April figures reflected what had been happening at the company's dealers. "Consumer confidence has clearly returned after both the Budget and the election and customers are now coming in to buy rather than just to window-shop."

Imported cars took a 55.4 per cent share of UK new car sales in April compared with 55.3 per cent a year ago, while the import share in the first four months was slightly higher than a year ago at 54.9 per cent.

In the first four months this year the French car makers Renault and the Peugeot group, along with BMW of Germany have gained most ground in the UK new car market.

In April alone the Volkswagen group of Germany also increased its sales strongly after a prolonged period of weakness.

Mr Michael Hollingsworth, chief economist of the Society of Motor Manufacturers and Traders (SMMT), said the figures were "clearly encouraging" as the first tangible sign of improvement for 29 months.

New car sales in April rose to 181,105 from 165,595 in the same month a year ago according to the figures released by the SMMT yesterday.

In the first four months, sales were 6.7 per cent lower at 544,317 compared with 583,318 in the corresponding period a year ago.

New car sales last year suffered the steepest year-on-year decline since 1974, and at 1.58m were 31 per cent lower than the 2.2m achieved in 1988.

Vauxhall forecast that sales for the whole of 1992 could rise by 6 per cent to 1.65m, but this implies an accelerating rate of recovery in the second half of the year following the 11.1 per cent year-on-year decline in the first quarter.

Ford, the UK new car market leader, welcomed the April figures with "cautious optimism". It warned it was already taking significant orders for the key August sales month, however, which could restrain the rate of recovery in the three months from May to July.

The month of August, which traditionally accounts for more than a fifth of annual car sales because of the change in registration number prefix, will be the crucial factor in determining the level of car sales for the remainder of the year.

The hearing continues.

LAWYERS representing the families of nine British servicemen killed by so-called "friendly fire" during the Gulf war yesterday accused the US authorities of preventing the American airmen involved from testifying at the inquest into the killings.

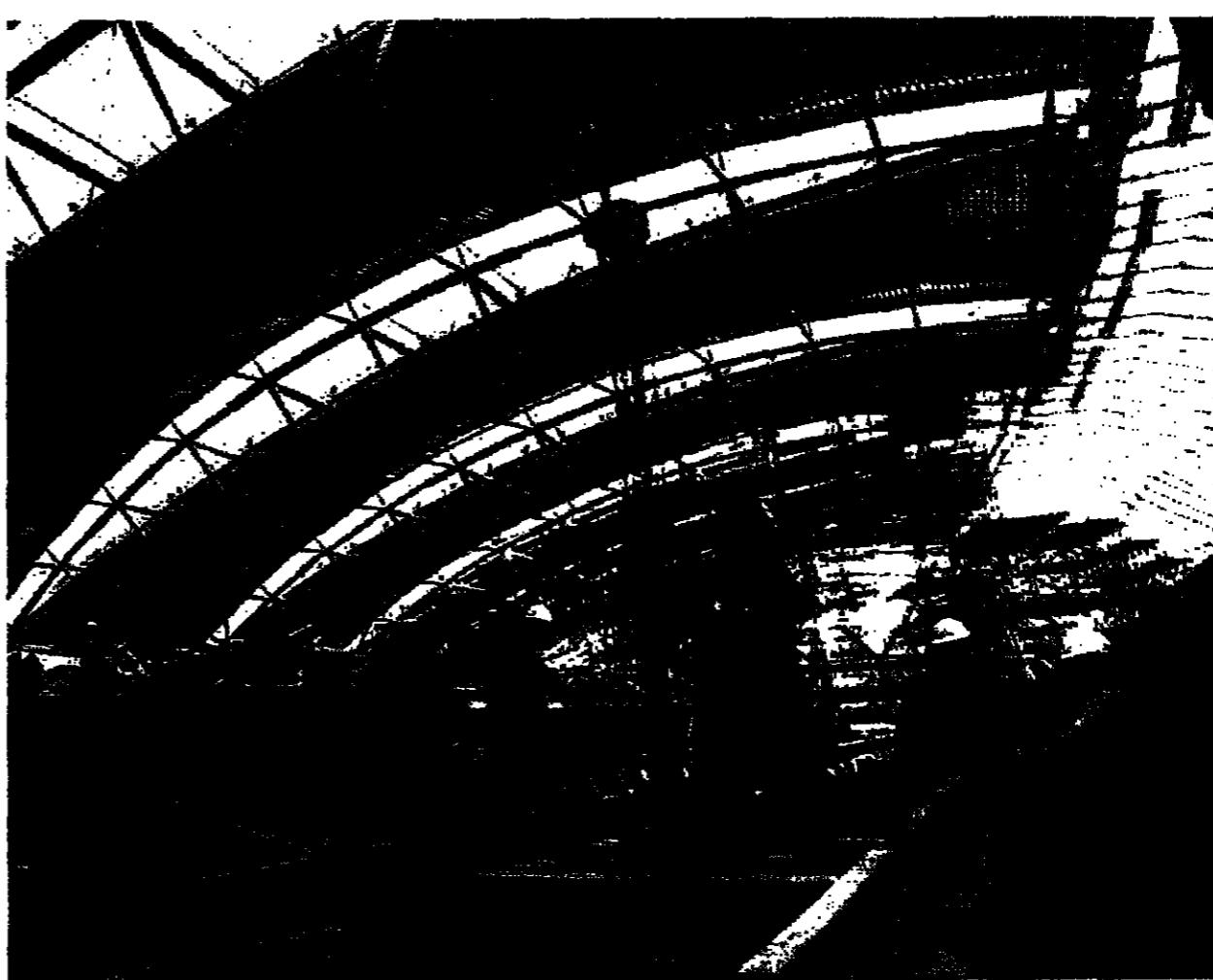
The nine soldiers died when two US A10 aircraft mistakenly attacked a British convoy following the invasion of Iraq.

Speaking on the opening day of the inquest, Mr Geoffrey Robertson QC, representing the families, said: "Because these are British people who died, the American attitude at the moment is that they do not have to co-operate."

The US military authorities have issued a 25-page statement on the incident, which Mr Robertson said showed "staggering discrepancies" between the pilots' version of events and that of the English air traffic controllers.

Statements given by the American pilots "simply could not be true", he said. If the inquest was to reach anything other than an open verdict it was vital to hear from the pilots, he added.

The hearing continues.



Photograph by Ashley Abbott

Line to the Continent: track laying has started at the international rail terminal, above, which will link the existing London Waterloo mainline station with the route to the Channel tunnel

Britain in brief



Strike threat to London Tube system

London Underground could be hit by industrial action following a vote in favour of a strike by members of RMT, the main union involved.

The threatened strike is over the loss of 5,000 jobs from the 21,000 workforce. Changes in grading structures and working practices are also planned. The job losses are due to be phased over three years and there will be no compulsory redundancies, according to management.

New Channel ferry casts off

Brittany Ferries, the French cross-Channel ferry operator, has taken possession of the largest vessel yet to operate between the UK and France - the Normandie, weighing 27,000 gross tonnes.

The £80m vessel, which makes its maiden voyage on the Portsmouth-Caen route on May 18, carries 2,200 passengers and 630 cars.

Debit card complaints

The UK's five largest supermarket chains have set up a committee to fight increased charges on credit and debit card transactions imposed by the "Big Four" banks.

Asda, Gateway, Safeway, J Sainsbury and Tesco said they had already made a formal complaint to the Office of Fair Trading about what they claim are unfair trading practices by the banks.

Retailers objected to charges they pay using Switch, the electronic debit card system set up by National Westminster, Midland, and Royal Bank of Scotland.

These appear to have doubled to between 8p and 10p per transaction.

Office to be sold by tender

The depressed state of the London property investment market has prompted Regalton, the property developer, to adopt the unusual tactic of selling a office block by tender.

The developer hopes to choose four potential buyers to make bids for Red Lion Court, a office building in Southwark, near the City of London.

The 128,500 sq ft building, which is let to Lloyds Banks, has a reserve price of £45m. In 1989 Regalton unsuccessfully tried to sell the property for £85m.

Tourist resorts receive boost

Six of England's leading seaside resorts are to receive £1.7m to improve facilities, according to the

English Tourist Board (ETB). The investment will go to Brighton, Blackpool, Eastbourne, Skegness, Weymouth and Weston-super-Mare.

Beer output falls by 3.5%

Beer production in the 12 months to the end of February fell by 3.5 per cent. The Brewers' Society said that the output of 37.1m barrels reflected continuing depressed sales.

BA promotion

British Airways has launched a year-long promotional campaign, costing £17.5m, to increase business class traffic.

British Gas under pressure

The government turned up the heat on British Gas with an announcement that it would introduce more competition into the gas market earlier than expected.

Mr Tim Eggar, minister for energy, indicated he would consider opening the household gas market to rival suppliers in May next year - three years sooner than expected.

Butchers may close 600 shops

Dewhurst, which runs the UK's biggest chain of butchers, will today reveal details of a substantial rationalisation of its 1,000 stores. The company, part of the privately-owned Vestey empire, refused to confirm or deny reports that it planned to close up to 600 shops with the loss of 1,000 jobs.

'Quantum leap in pig breeding'



The exclusive Cafe Royal in London became a pig pen yesterday. It was the venue for the National Pig Development Company to show off its new Anglo-Chinese hybrid, the Manor Meishan (above).

Lord Plumb, MEP and former president of the National Farmers Union, described the hybrid as a "quantum leap in pig breeding". It combines the astonishing reproductive performance of the Meishan - each sow has 16 piglets per litter from two or three litters a year - with the lean meat characteristic of the British Large White and Landrace breeds.

The Manor Meishan looks smooth and sleek without the heavy folds of skin characteristic of its Chinese ancestors. But like them it has 16 teats - and sometimes even 18 - to accommodate its large litters. A typical European pig has 12 teats.

Government to impose tight spending limits

By Ivor Owen,
Parliamentary Correspondent

GOVERNMENT ministers were yesterday warned to expect hard bargaining with the UK treasury over public spending as they negotiated their budgets for the next financial year.

Mr Michael Portillo, making his first House of Commons speech, as chief secretary to the Treasury promised to keep the "firmest grip" over the total of public expenditure when treasury officials begin bilateral discussions next week with government departments.

Speaking on the second day of the debate on the Queen's Speech, the government's new legislative programme, he underlined the government's commitment to reduce the share of the national income taken by the State and to balance the budget over the current financial term.

Mr Portillo said medium term policy would be designed to ensure that the convergence criteria for the member states of the European Community agreed at the Maastricht summit were met. Taxes would be reduced "when it is prudent to do so".

Mr Portillo stressed: "Unlike the Labour party we do not

believe in the inexorable growth of reach and size of the State. Nor do we believe that the State can and should try to solve all our problems".

He angered opposition MPs by taunting Mrs Margaret Beckett, Labour's finance spokeswoman, who hopes to become Labour's deputy leader, over her role in steering the party to its fourth successive election defeat by framing a shadow budget requiring a £7bn tax increase.

The government's determination to control public spending and to conduct its business prudently did not simply arise from a desire for efficiency and sound economic policy.

Responding to a challenge from Mr Dennis Skinner, the Labour MP, the chief secretary said he had "no reason to change" the budget forecast that the public sector borrowing requirement for the current financial year would total £28bn.

Mr Portillo said medium term policy would be designed to ensure that the convergence criteria for the member states of the European Community agreed at the Maastricht summit were met. Taxes would be reduced "when it is prudent to do so".

Mr Portillo stressed: "Unlike the Labour party we do not

Major pledges to protect EC rebate

DOWNTOWN Street signalled yesterday that Mr John Major is ready to veto any attempt by its European Community partners to reduce the £1.6bn rebate which Britain receives on its contributions to Brussels.

Senior ministers have been discussing the implications for the rebate of plans by the Commission to restructure and expand the Community's financial base. Detailed proposals from Brussels are expected within the next few weeks.

Whitehall officials said that

Mr Major, who faces the prospect of a small but noisy rebellion by some Tory MPs over legislation to implement the Maastricht treaties, would block any changes unless the British rebate was protected.

The government also published a so-called short bill yesterday which will implement the Maastricht agreement on economic and political union.

The bill makes clear that a separate decision by parliament would be required before sterling could be absorbed into a single European currency.

Anglo-Dutch drug merger raises fears of monopoly

By Robert Rice,
Legal Correspondent

ONE of Britain's largest pharmaceutical wholesalers is to be asked to divest part of its stake in the UK business of Medicopharma NV, the Dutch pharmaceutical wholesaler, on the ground it has stifled competition.

The move follows a report by the Monopolies and Mergers Commission (MMC) which decided the merger in November 1991 of Medicopharma's UK operations into those of AAH Holdings, was likely to operate against the public interest.

Mr Michael Heseltine, trade and industry secretary yesterday instructed Sir Gordon Borrie, director general of fair trading, to seek appropriate divestment undertakings from AAH Holdings.

The MMC decided the merger had led to a reduction in competition in the Grampian and Highland regions of Scotland, that was significantly greater than would have occurred if Medicopharma's UK subsidiaries had been placed in receivership.

The commission did not consider competition would be significantly affected at national level or in areas served by the other two depots of Medicopharma UK acquired by AAH in southern England.

The MMC recommended that AAH should be required to divest a business approximating as closely as possible to the business carried on by Medicopharma UK from its Aberdeen depot immediately prior to the acquisition.

AAH and UniChem are the two largest UK wholesalers of pharmaceutical products accounting for just over 60 per cent of sales of all pharmaceuticals in 1990. AAH had 30 per cent of the market valued at £2.84bn. Medicopharma UK was the third largest wholesaler in 1990 accounting for 8 per cent of the market.

AAH said yesterday it was disappointed that the acquisition had been referred to the MMC but welcomed the Commission's finding that there was no material effect on competition at a national level or in most of the UK.

Tougher stand urged on pension fund frauds

By Norma Cohen

PENSION funds, as major shareholders in British companies, must take a more active stand in order to prevent more Maxwell-style frauds, a Bank of England official told a pension fund conference yesterday.

Mr Pen Kent, director of the

Bank of England for finance and industry, told the National Association of Pension Funds (NAPF) meeting in Glasgow that its members "are not standing up to be counted". Shareholders too often failed to exercise their right to vote, he said, and bear some responsibility for failing to insist on curbs on the late Robert Maxwell.

Furthermore, shareholders have not contributed enough to the debate over what companies should disclose in their corporate accounts. "We need to hear more from users of accounts about what is currently provided," he said.

Mr Kent said that although

there is "no such thing as a risk-free society" there is a need to tighten regulation of the investment industry.

Also at the conference, NAPF chairman Mr Brian McMahon outlined the trade group's support for pension reform. "The days are gone, indeed if they ever existed, when this association could say that everything is fine, nothing wrong with the way

we run our schemes, and especially nothing wrong with the way I run mine," Mr McMahon said. "Maxwell has cast a giant shadow over us."

Among other reforms, the NAPF is studying the feasibility of a compensation arrangement for pension scheme members similar to that available to private investors.

Other reforms endorsed by the NAPF include requiring boards of trustees to offer equal representation to employers and members and a requirement that auditors certify that the composition of trustees has been maintained at all times. He also urged that schemes be required to

pay for trustees' training.

• Law courts and politicians are increasingly challenging companies' rights to appropriate pension fund surpluses for their own benefit, a leading pensions lawyer told the conference. Mr John Cunliffe, a partner at McKenna and Company, called for clearer laws to end ambiguities over the ownership of surpluses.

"It is unacceptable to leave the ownership of assets worth millions of pounds in limbo. We need a clear legal framework to determine who owns the surplus," he said at the yesterday's conference.

Mr Cunliffe said that until the question of surplus ownership is settled it will be impossible

to draft new legislation to safeguard pension fund assets.

Earlier this year, a cross-party social security parliamentary committee recommended a wide-ranging package of measures to safeguard pension funds, following the disappearance of some £10m from pension funds, controlled by the late Robert Maxwell. But the committee stopped short of offering a view on the ownership of pension fund surpluses, saying that question should be studied further by a top-level commission.

Mr Cunliffe said that pension plans appear increasingly to hold the view that pension fund surpluses belong to members, not the company.

US bank sues council on interest rate swaps

By Raymond Hughes,
Law Courts Correspondent

A US BANK yesterday emerged as the latest litigant against a London council which incurred large losses through an interest rates swap scheme.

NationsBank of North Carolina - formerly NCNB National Bank of North Carolina - is suing the southwest London Borough of Hammersmith and Fulham for \$500,000 plus interest and costs, following a series of protracted legal disputes between banks and local authorities over the issue of swaps.

The litigation stems from the House of Lords' ruling in January last year that all swaps deals entered into by local authorities were void as being outside councils' proper legal powers.

Mr Robert Englehart QC, representing NationsBank, said the bank had been involved in two interest rate caps transactions with Hammersmith, in which it had been intermediary between the council and Midland Bank and Salomon Brothers International.

Mr Englehart explained that a cap buyer paid a lump sum premium to the seller.

In return the seller agreed to make payments to the buyer if a variable interest rate such as Libor exceeded the fixed rate in the contract.

NationsBank had received no payments from Hammersmith but had honoured back-to-back transactions in which it had sold the caps to Midland and Salomon Brothers.

The result had been that NationsBank had lost over £1.75m instead of making an £81,000 profit.

Hammersmith, which had not had to honour its contracts because of the Lords' ruling, now contended that it was entitled to hold on to the premiums paid by NationsBank, giving it a "windfall profit" of £306,000.

Mr Englehart said it was likely that if NationsBank failed in its claim, "no other bank will succeed in any swaps cases."

The hearing continues.

ELECTION apathy was expected to deter many people from voting yesterday in local government elections in England, Scotland and Wales.

Up to 23m people were entitled to vote but election organisers - including the polling official pictured above at Bradford in northern England - expected apathy could lead to a poor turnout in the 207 districts where polling took place. When council seats were last fought in 1988, the Labour party made more than 100 net gains, the Tories gained four while the centrist SDP-Liberal Alliance lost 75.

Construction industry no longer regarded safe as houses

Diane Summers examines claims that health and safety regulations are ignored in parts of the UK building trade

A N EVIL looking hook is dangling from a piece of frayed rope. The contraption is supporting a plastic dustbin full of building materials which is being hauled by workmen up and down the outside of a three-storey building in North London.

A short distance down the road, Mr Tim Small, Her Majesty's Inspector of Factories, observes the scene. "This is a fairly typical set-up. It's cheaper to use old dustbins but they're not designed to be loaded like that," he says.

The work in progress is a

re-roofing job, involving the addition of an extra storey to the building.

Such work is among the most dangerous: one in five of all deaths in construction, itself the most dangerous of occupations, occurs during roofwork. About three workers a month are killed falling off roofs and numerous passers-by are hit, sometimes fatally, by falling materials.

Elsewhere in Europe construction provides just 8 per cent of total employment but accounts for 16 per cent of serious accidents. Fatal accidents in construction occur at

three to five times the rate they do in industry generally - deaths in the UK, France, Germany and Spain total 860 a year.

EC directives aimed at tightening up site safety are in the pipeline and this year has been declared the year of safety.

It is because of these statistics that the Health and Safety Executive is "blitzing" building

sites involving roofwork in an inspection campaign across the country launched today. The campaign will not mean any more inspections on the streets, but Mr Small and his colleagues will be concentrating their efforts on roofs during the next four months, the busi-

est period in the roofwork industry.

Outside the north London building, meanwhile, a labourer admits they were cutting corners all round on this job. When the manager arrives

Mr Small delivers a lecture on the dangers of improvised hoisting gear. A legal notice is served forbidding the further use of the dustbin and hook arrangement. The bosses' attention is caught by the phrase "fine of up to £20,000" if the legal notice were to be ignored.

It is the sixth time in the week that Mr Small has served

a legal notice at a construction site. He says everyone is impressed if you can point to an increased number of notices served and more prosecutions than the last year. But he has real reservations about the time consumed in bringing cases to court.

"It's not always the best use of time," he says. "There might be a £15 fine for not wearing a hard hat and the magistrate asks why you're picking on the guy. When you're in the office preparing paperwork for a case, you're not out there where you should be, stopping the things that are dangerous."

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DG BANK

sueable to draft new legislation and safeguard pensioners' rights. Earlier this year a Conservative party social security committee recommended a wide-ranging review of measures to combat disappearance of some pension funds. Following the disappearance of some £100 million from pension funds held by the late Robert Mugabe, the committee of inquiry of pension fund managers, saying that pensioners should be studied further. Mr Cunliffe said the committee appears increasingly to hold the view that pension funds' surpluses belong to pensioners, not the company.

US bank sues council on interest rate swaps

By Raymond Hughes,
Law Courts Correspondent

A US BANK has brought suit against a London borough which incurred large losses through an interest rate swap scheme.

Nationwide Bank - formerly National Bank of New York - is suing the Southwark Borough of London for losses interest and costs arising from a series of protection disputes between local authorities over the swaps.

The litigation stems from

House of Lords' ruling in February last year that all appeals entered into by local authorities were valid outside councils' proper powers.

Mr Robert Englehardt,

representative of Nationwide, said the bank had been involved in two interest rate swap transactions with Southwark Council, in which the council and Midland Bank, Salomon Brothers, lost money.

Mr Englehardt explained

the swap buyer paid a large premium to the seller.

In return the seller agreed

to make payments to the buyer if interest rate swaps exceeded the limit in the contract.

Nationwide had received

payments from Southwark

but had honoured its obligations in which it sold the swap to Midland Bank.

The result had been that

Nationwide had lost the swap instead of making a profit.

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TECHNOLOGY

Pick of the designer crop

Victoria Griffith explains why genetically altered food will taste better than the real thing

The US biotechnology industry is moving closer to overcoming the regulatory barriers that keep its products off supermarket shelves.

The Department of Agriculture has said it should be ready to publish over the next few weeks a new set of guidelines for genetically engineered food, one of the biggest areas of biotech research.

Designer food - which is created by altering the genetic structure of fruits and vegetables - has long been talked about, but the technology is no longer a futuristic dream. Some companies have already developed marketable goods, and say they are just waiting for federal approval to launch their products.

The Bush administration took a step towards setting up a regulatory framework in February this year, when it issued a set of ground rules for the biotech industry. The guidelines stressed that in order to block the development of such products, strong evidence of environmental harm would have to be presented.

"The most important thing about the document was that it seemed to support the idea of genetically engineered food," says Suzanne Shaw of Du Pont, which is one of several companies working on a new tomato. "It was seen as a green light for the industry."

If all goes according to plan, designer foods may become a familiar item at grocery stores. Boasting superiority in flavour, texture and durability, these products could change the way we eat.

Some of the foods which could soon grace our tables are better-tasting tomatoes and melons,

unbruised potatoes and natural margarines. The product likely to hit the market first is a new tomato made by Calgene of Davis, California, which could be on the shelves as early as next year.

The tomatoes, already being cultivated on farms in Florida, California and Mexico, have been genetically altered so that they no longer produce the rotting enzyme polygalacturonase. That means the tomato can stay on the vines longer, and vine-ripened tomatoes taste better. The technique also enables farmers to cultivate strongly flavoured varieties which they would usually ignore because of excessive softness.

ICL, the UK chemicals group, is also carrying out large-scale field trials in the US of a non-rotting tomato. If all goes well, this will reach the market in 1994-95, says Keith Pike, public affairs manager for ICI Seeds. "Beyond that we have a follow-on programme, using other genetic constructs in the tomato which appear to influence spoilage and flavour."

ICL is also working on several other fruit and vegetables. "We believe we have the widest and deepest programme of anyone," he says.

With the regulatory issues closer to being resolved, companies are investing huge amounts of money into the development of designer food. "As the regulatory structure becomes clearer, companies are getting more excited about it," says Shaw. "And there are a lot of good things for consumers which will come out of this."

The potential market for these



Tomatoes should be the first 'designer' food to reach supermarkets

products is huge. The potato business in the US alone is worth about \$1.7bn, according to Geoff Keyes, head of business development at Monsanto.

The company is trying to develop a potato which would have more carbohydrates and less water. "That would mean using less oil in the cooking process for fries and chips,"

explains Keyes. "Now, you have to use oil to remove the water from potatoes." The result should be lower-fat potato products.

Calsene believes it can earn \$500m a year with its new tomato.

According to Roger Saquist, the group's chairman and chief executive officer, a patent on the product

portion of the \$3.5bn he estimates bio-engineered food will generate annually by the end of the decade.

The company believes that sort of revenue potential will more than justify its expenditures in the area. "We've sunk \$175m into bio-engineered food over the last few years," says Saquist. "But we don't consider that a very high figure. We put \$20m into research on the tomato, and when you consider that we may bring in \$500m a year on that product alone, the investment has been very small."

Calsene is also developing other products, such as cooking oils which would contain no saturated fats. That market, according to Saquist, will be even more profitable than tomatoes, with a \$700m a year revenue potential.

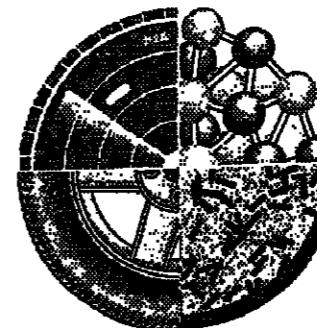
The US Department of Agriculture is getting in on the act, too. In California, the USDA has put William Belknap in charge of a programme to develop a potato which would not be susceptible to black spot blight. Belknap believes that the technology could save the industry \$100m in annual losses.

Efforts are also under way to make soy beans, maize and other products immune to disease.

But people in the industry say that consumers should not expect supermarkets to fill up immediately with designer products. "Only a few foods are ready to be marketed," says Belknap.

"It's not easy to get the effect you want. We have to test our potatoes in the fields before we can be sure that it's a viable product. Because spring only comes once a year, that's a slow process."

Worth Watching • Paul Taylor



Laying cable was never so easy

Installing or moving video-based applications like dealer board systems in financial services companies is prohibitively expensive.

Now Amulet, an Exeter-based company, has developed an adapter which allows video systems to be run over high-quality telephone cable.

Under a marketing agreement with Amulet, Case Cabling, a subsidiary of network specialists Dowty Communications.

The video adapter requires no external power supply and simply plugs into the video monitors at one end. The system provides a brighter and sharper picture than the traditional triax cable over long distances.

The cost savings lie in the initial installation and in the reduced price of subsequent moves or changes. Alterations to the system are a matter of "plug and patch", completed in minutes without skilled staff or any cable laying. Case Cabling: UK, 0732 539111.

to fold the light path and correctly position the image. This replaces glass prisms which are much heavier and expensive to produce. Optics and Vision: UK, 0745 815935.

Removing lead from the recipe

Ingredients usually found in indigestion tablets have helped Cookson Group, the international materials company, to launch an advanced range of unleaded glazes and colours specifically aimed at the tableware industry.

In California every piece of crockery made with traditional lead glazes and colours has to carry a health warning. "What we have done is to find a substitute for lead and therefore secure the market for the future," says Cecil Hancock, managing director of Cookson Ceramics.

The new glazes and colours, devised by a team of ceramists, chemists and physicists, are based on bismuth and alkaline borocarbonates. They come in either liquid or powder form and look identical to their leaded counterparts. Cookson Ceramics: UK, 0732 539111.

Processed shark fin on the menu

No gourmet Chinese dinner is complete without a dish of shark's fin. But preparing the delicacy is a long, tedious and labour-intensive task.

Traditional preparation takes many hours and involves soaking the shark's fin several times before removing the scales and sand with a knife. After that the shark's fin is deboned and the prized stringy ligaments are removed ready for cooking.

Nels Elvig, a technical service manager with Novo Nordisk, the Danish pharmaceuticals and enzymes group, stumbled across the problem a year ago during his chats with local businessmen and began to experiment in the company's laboratory.

He discovered that shark's fin could be scaled in a shorter time with less effort if it was soaked in a proteolytic enzyme called Neutrase. The procedure is simple, effective and hygienic. Despite initial hesitancy, processed shark's fin has found growing acceptance from top chefs in Malaysia. Novo Nordisk: Kuala Lumpur, 603 230 3367.

Holograms in a new light

cal packaging.

But some applications offer greater benefits for industry. At a recent seminar on advances in the manufacture of holographic materials at Loughborough University, a British Gas researcher expressed interest in capturing transient events, such as laboratory explosions, on holograms.

Unlike the wire-frame models of car bodies commonly modelled on computers, explosions and shocks to the flow of gas through a pipeline cannot be captured in this way. Holograms will allow them to be

reproduced, analysed and measured in controlled conditions.

Holograms can also be made like semi-silvered mirrors, reflecting images and data from a hidden instrument panel, but remaining transparent. Japanese car manufacturers are among many investigating the possibility of using a pop-up holographic screen in front of the driver to highlight dashboard data such as speed and petrol consumption. Other research is aimed at projecting the data or maps on three-dimensional television.

A similar technique could be used

to provide instrument panels in aircraft. British Aerospace, GEC Avionics and Crossfield Electronics have all expressed interest in the use of holograms for instrumentation such as altimeters, for example.

The most significant step forward in holographic research, however, will come when moving holograms can be displayed; television screens offer potentially the most demanding application. Sharp Electronics and Loughborough University are among many organisations working on three-dimensional television.

One idea is to create an array of

tiny holographic lenses in the photosensitive screen. These, using two television projectors behind the screen, will give the illusion of depth by creating a moving stereoscopic image. Initially, however, special glasses will need to be worn by the viewer.

True three-dimensional television, or holograms in real time and not just in instrumental panels, are still years away, says Jeremy Coupland, co-ordinator for the Institute of Optical Engineering at Loughborough University of Technology. For the immediate future, it seems the only practical use for holograms is likely to be on credit cards. Keep an eye out for Bugs Bunny.

Steven Sonsino

FT LAW REPORTS

Company can pay for diesel delivered before liquidation

DENNEY v JOHN HUDSON & CO LTD

Court of Appeal (Lord Justice Fox, Lord Justice Russell and Lord Justice Stauthon): April 9 1992

PAYMENTS MADE in good faith by a company in the ordinary course of business after commencement of a compulsory winding-up in respect of supplies delivered before presentation of the winding-up petition, may be validated by the court if there is a possibility that they benefit the company and its unsecured creditors in that they ensure that further deliveries will be made by the supplier thus enabling the company to continue its business.

The Court of Appeal so held when dismissing an appeal by Mr LK Denney, liquidator of the company SA & D Wright Ltd, from the decision of Judge Davidson QC that payments made by the company to suppliers of diesel, John Hudson & Co Ltd, after presentation of a creditor's winding-up petition, were not void.

Section 522 of the Companies Act 1985 (re-enacted in section 127 of the Insolvency Act 1986) provides: "In a winding-up by the court, any disposition of the company's property... made after the commencement of the winding-up, unless the court otherwise orders, is void."

LORD JUSTICE FOX said the company carried on business as a haulier. Hudsons was a supplier of fuel oils.

In early spring 1984, Hudsons became concerned about the company's payment record.

In May of that year, it put the company on terms that it must pay for previous deliveries before delivery of new supplies.

That was applied in practice thereafter.

On June 27 1986, a petition for the compulsory winding-up of the company was presented by a creditor. At that time, the company owed Hudsons £17,432 under three invoices, numbers 437706, 437927 and 438033, dated June 2, 11 and 24 respectively.

On July 7, the company paid

Hudsons £12,859, which settled invoices 437706 and 437827.

On July 10 the petition came to the notice of a director of the company, but it continued to trade.

(6) The court should not validate any transaction which might result in pre-liquidation creditors being paid in full at the expense of other creditors, in the absence of special circumstances. If, for example, it were in the interests of the creditors generally that the business should be carried on and that could only be done by a creditor who had been preferred to others. The oil bought seemed to have been of much more value than the amount paid.

On October 15, an order for the compulsory winding-up of the company was made. On December 17, the liquidator was appointed.

On May 19 1989, the liquidator applied for a declaration that the payments of £12,859 and £4,214 made on July 7 and 17, constituted "dispositions of the company's property" which were void under section 522 of the Companies Act 1985.

Judge Davidson QC made an order that the two payments be avoided. The liquidator now appealed.

In *Re Grays Inn Construction* [1989] 1 WLR 711 the following propositions were approved:

(1) The court's discretion under section 522 was entirely at large, subject to the general principles which applied to any kind of discretion and also to the limitation that it be exercised in the context of the statute's liquidation provisions.

(2) The basic principle of law governing liquidation of insolvent estates was that assets would be distributed *pari passu* [in equal proportion] among unsecured creditors as at date of bankruptcy.

(3) There were occasions, however, when it might be beneficial not only for the company but also for unsecured creditors, that it should be able to dispose of some of its property after the petition had been presented, but before the winding-up order was made. Thus, it might sometimes benefit a company and creditors that it should be able to continue business in its ordinary course.

(4) In considering whether to make a validating order, the court must always do its best to ensure that the interest of unsecured creditors would not be prejudiced.

(5) The desirability of the

general body of creditors, although the two payments were in respect of pre-liquidation debts, they were not payments for which the company got *quid pro quo*.

Under the standing arrangement introduced in 1984, the company received the further benefit that it could then order a further supply of fuel oil - payment being deferred until the next supply was required.

Thus it was not a situation in which one pre-liquidation creditor was preferred to the others. The oil bought seemed to have been of much more value than the amount paid.

The effect of the payments was that the company ordered a supply of diesel. Without the diesel, the company could not continue in business.

It was the fact that continuance of the business was not a benefit to the company that was ground for thinking the transaction might involve an attempt to prefer the disposer.

(7) A disposition carried out in good faith in the ordinary course of business was unaware that a petition had been presented would usually be validated unless there was ground for thinking the transaction might involve an attempt to prefer the disposer.

The benefit in the present case was not the supply of goods purchased pre-liquidation. It was the fact that the payment for those goods would enable the company to order further supplies at once and pay the payments in question.

The supplies would enable the business to be carried on and earn revenue.

What the payments secured were further supplies. The company was continuing to trade and one could only assume that it would necessarily require such supplies for the business. There was no evidence to the contrary.

In a situation like the present one, one could reasonably assume that what was for the benefit of the company would be for the benefit of the general body of creditors.

The court accepted the argument.

The appeal was dismissed.

Their Lordships concurred.

Rachel Davies

Barrister

PEPPING UP THE TRIO TRUST

At 45, David Hagan, chartered accountant turned money broker, is still waiting to break into the big league. Having set up Tullett & Tokyo Equities and tried and failed to buy Exco, one of the world's biggest money brokers, he has now re-emerged as full-time chairman of Trio, a small and unsuccessful investment trust.

Hagan, who has paid £225,000 for a 12.5 per cent stake in Trio, has been given the job of trying to inject some life into a trust which was brought to the stock market 16 months ago at 50p per share by Raphael Zorn.

It was intended to be a specialist trust appealing to investors with personal equity plans. But the rules were changed; the trust lost its original sense of purpose and is trading at a substantial discount to its £2m of net assets.

English Trust, which has a substantial stake in Trio and is the company's financial adviser, has given Hagan the job of coming up with some new ideas. Hagan, who will be executive chairman, says that he has been given a "very broad brief". He refused to speculate on his options, but the company's flexibility would be enhanced if it gave up its investment trust status. In

order to ensure that Hagan has "an adequate interest in the company's future", Hagan will be granted substantial share options subject to shareholder approval.

Lord Tryon and Alan Arscott have resigned as directors, and Peter Glossop, Christopher Moore and Christopher Spence remain as directors.

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Lord Tryon and Alan Arscott

draft new legislation to end pension fund rules + this year a cross-social security review + a wide ranging review of funds, following the advice of some £1 billion of pension funds controlled by a committee stopped offering a view on the question of commission, while others said that public appear increasingly to believe that people's interests belong to the company.

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mond Hughes,
orts Correspondent

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FINANCIAL TIMES

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Friday May 8 1992

A breakdown of consensus

YESTERDAY'S PAY deal for German public sector workers will succeed in putting the western half of the country back to work after 11 days of strike action. But it is bad news for Chancellor Helmut Kohl, bad news for Germany and bad news for Europe.

At a time when Germany needs to tighten belts to cope with the immense unsolved challenges of unification, the public sector is leading the way towards wage rises which the country cannot afford. Mr Kohl belatedly pushed through tax increases last year to keep down sharply rising budget deficits. These are now effectively being offset by increases in the public sector wage bill.

After yesterday's agreement for a 5.4 per cent pay rise, plus individual one-off payments, the well-organised and well-financed GTV public sector union is congratulating itself on a notable victory. It is likely to be pyrrhic. By hardening the Bundesbank's determination to force down inflation from its present level of 4.5 per cent, yesterday's outcome is likely to maintain German interest rates at their current high levels for many months. The central bank failed to take action at its council meeting yesterday. But a further increase in its official lending rates now looks a possibility.

This will bring fresh pain not

only to the German economy, but to the rest of Europe. In spite of an unseasonal growth spurt at the beginning of the year, signs of sluggishness in the German economy are increasing. Further tightening by the Bundesbank would turn a slowdown into recession.

For Mr Kohl, the political effects may be still more sobering. For the second year in succession, the government has failed to persuade German workers to accept lower wage rises in the interest of their country's longer-term financial health. The government is allowing through a deal which is barely distinguishable from the arbitration proposal it rejected last month as being unacceptable high. The cuts in spending and subsidies outlined on Tuesday by Mr Theo Waigel, the finance minister, are now more urgent than ever. Mr Kohl seems unlikely to summon the necessary authority to push these measures through.

West Germany's system of consensus between wage-earners and employers was a pivotal factor behind the stability and prosperity which made unification possible 19 months ago. Just when Germany needs it most, the system looks to be breaking down. Germany has very few options to replace it with anything better, and time to find solutions is running out.

The rioting in Los Angeles last week was some of the worst in US history. Pessimists will assume that little has changed since the late 1960s: the inner cities are as poverty stricken as ever while blacks and other minorities still endure racial discrimination.

Yet this may convey too bleak a picture. By most indicators, overt racism in the US has declined in the past quarter-century: the reaction to the acquittal of the white policemen in the Rodney King case was so violent partly because the decision seemed so out of line with contemporary standards of racial justice. At the same time, a relatively prosperous black middle class has emerged: income and wealth differentials are now much greater within than between different racial groups.

Residual discrimination remains a fact of life, but the main problem is that a rising economic tide has not lifted all boats. In real terms, living standards have risen by about 80 per cent since President Lyndon Johnson launched his War on Poverty in the early 1960s. Yet the growing affluence of the suburbs has not spilled over into the inner-city ghettos.

Faced with these realities, many conservatives now argue that the US took a wrong turn in the 1960s. Although well-intentioned, the wave of publicly financed programmes for the poor – collectively known as the "Great Society" – contributed to the problems they were intended to solve by helping foster a culture of dependency.

Such critics would add that, although the Reagan and Bush administrations gradually withdrew support from some Great Society programmes, they failed to throw their weight fully behind alternative reform agendas. The result is a lack of effective policies for tackling inner-city decay.

There are at least two competing visions of how to reform traditional welfare policies. The first are a set of Thatcherite doctrines proposed by the free market right; until Los Angeles these were only weakly supported by President George Bush. The most eloquent exponent of such ideas within the Bush cabinet is Mr Jack Kemp, the secretary

for housing and urban development.

The US, he says, "must discard the failed bureaucratic model for fighting poverty and instead empower individuals to control their lives through the power of property ownership and entrepreneurship". His agenda for urban renewal includes items such as:

- The creation of "enterprise zones" by abolishing capital gains taxes for those who work, save and invest in inner cities;

- Measures to allow public housing tenants to manage and ultimately own their own homes;

- The abolition of welfare rules that encourage family break-up supported by incentives for families that stay together;

- A competitive strategy for improving inner-city education, involving free parental choice in the selection of schools.

Mr Kemp's ideas are attracting considerable support across the political spectrum. Many mayors like the sound of "enterprise zones" although few believe with Mr Kemp that the abolition of capital gains taxes "would flood the inner cities with capital". Relaxations on welfare recipients' ability to earn and save are also popular, although the high cost of raising these ceilings will not be appreciated.

The notion that government must

do more to help families is the idea that resonates most powerfully. The very sharp rise in the proportion of families headed by single women, and of births out of wedlock, is widely seen as one of the core reasons for dysfunctional behaviour in the inner cities. The figures for blacks are particularly striking: some 55 per cent of families now have female heads while two-thirds of births are out of wedlock. More than half of young blacks would thus appear to lack effective father figures.

While sympathising with much of the Kemp agenda, other conservatives question the premises behind some of the policies. Free marketeers tend to assume that barriers are somehow preventing the poor from responding to the same economic signals as everybody else.

Misquoting F Scott Fitzgerald, an alternative view is that the poor are different, not because they have less cash but because they have a different psychology. This school – known as the "new paternalists" – believes that welfare policies must be explicitly designed to mould behaviour.

Mr Lawrence Mead, a political scientist at New York University and author of *The New Politics of Poverty*, just published by Basic Books, is at the forefront of the movement. He argues that US society already offers big economic rewards for

America's poor are very different

Michael Prowse on competing visions



those willing to compete in labour markets. The main cause of poverty today is not lack of job opportunities, childcare or skills but the reluctance of increasing numbers of the poor to work.

In 1988, fewer than half of the heads of poor families had any earnings at all, a drop of a fifth in 30 years. At the height of the economic boom of the 1980s, he says, only 23 per cent of 16-19-year-olds in New York City were in the labour force – less than half the national rate. "The leading domestic issue has changed from how to raise wages and benefits for working people to how to turn more poor people into workers."

Mr Mead sees the poor mainly as "dutiful but defeated". He believes they mostly share the same values as the rest of society but are simply less in control of their lives. There is also a defeatist mentality at work that "refuses to believe that opportunity exists, even when it does". Economic incentives are not enough because the poor lack the competence to take advantage of them. Mr Mead believes the solution lies in more authoritarian policies: he strongly supports workfare and other mandatory programmes because they "get people involved and overcome their pessimism".

Mr Mead thus operates as "the midwife, not the amniotic, of freedom".

The 1988 Family Support Act did introduce elements of workfare. But the new paternalists want its provisions to be toughened and extended to cover a bigger fraction of the welfare population.

How do left-leaning liberals respond to the onslaught from conservatives? They start by emphasising that President Johnson's War on Poverty was hardly a failure. It reduced the poverty rate from 19 per cent in 1964 to 11 per cent in 1973. (The rate has since risen to 13.5 per cent.)

The Great Society also made big advances in healthcare, education and pensions, where more generous payments have largely eliminated poverty among the elderly.

Perhaps the most serious criticism is that too much of the cash was siphoned off by programmes that primarily benefited the middle classes. Targeted benefits for the poor, by contrast, have steadily declined. Since the early 1970s, for example, the real value of Aid for Families with Dependent Children (the main welfare programme for single mothers) has dropped 27 per cent; if foodstamps are included, the real cut in welfare benefits is about 40 per cent.

During the Reagan-Bush years the federal government has also savagely cut support for cities, where the deadly cocktail of drugs, crime, broken families, unemployment and poverty have brightened.

Merger control

THE EUROPEAN Commission's decision in principle to veto the Hongkong and Shanghai Banking Corporation's (HSBC) bid for Midland, while leaving UK authorities free to deal with Lloyds Bank's rival offer, breaks new ground in merger regulation by splitting jurisdiction over the outcome of an important takeover battle.

The immediate casualty looks like Lloyds, which has said its bid may lapse unless its offer and that of HSBC are examined in the UK. For that to happen, Mr Michael Heseltine, the trade and industry secretary, may now need to persuade Brussels that compelling national interest requires the HSBC offer to be reviewed in London. Since the Bank of England has already ruled that the bid does not raise problems of prudential security, there is no apparent case for ministerial intervention.

At this stage, Brussels has taken on the task of determining whether the HSBC bid raises competition issues. In the relatively unlikely event that it determined this to be the case, it would be desirable for these questions to be explored by a single regulatory authority or at the very least by the two authorities acting in close co-operation. If no competition problem is judged to exist, the Hongkong bid can and should be allowed to proceed. Meanwhile, it is sensible that the Lloyds' bid, which bears entirely on the UK market, be dealt with in London.

Dividing lines

All of this, however, has exposed again the risk of jurisdictional conflicts and "double jeopardy" which has existed since the EC first sought expanded control over mergers. The risk has grown as more European countries have introduced merger controls of their own. Neater dividing lines between EC and national competence would be desirable – but hard to achieve in practice. Alternatively, Brussels' merger "thresholds" could be lowered to catch more deals. That, however, could simply create further jurisdictional problems, since even after 1992 many deals will raise purely national competition issues.

Ukraine's role

THE CURRENT visit to the US of Mr Leonid Kravchuk, the Ukrainian president, is an attempt to gain international respect. Up to now, Ukrainians feel they have been treated like little brothers to the Russians, patronised and told off when they annoy the adults. There is some justice in the grievance. Ukraine is a state the size of France with a population close to that of Britain. It has considerable agricultural potential and its industrial base is huge. Most urgently, it has large nuclear and conventional forces.

In the short term the international community will judge the Ukraine by the degree of responsibility it shows in dismantling this arsenal. In his talk in Washington Mr Kravchuk promised to remove most strategic weapons and to move tactical nuclear weapons to Russia for destruction. But his pledge to implement the START agreement still leaves 46 strategic nuclear weapons in Ukraine and Mr Kravchuk wants to trade these for a US security

co-operation and convergence between EC and national merger authorities. The time limits for completing merger investigations should be harmonised, since variations create damaging uncertainties and distortions. But harmonisation is most crucial in the criteria used to assess mergers, since it is here that divergence will create the biggest problems. The case for basing judgments exclusively on competition issues is overwhelming. While regulators can invoke vague "public interest" criteria at will, predictability, consistency and fairness across the EC will suffer.

Less impartial

Sir Leon Brittan, the EC competition commissioner, has adhered unwaveringly to that principle. However, he has to argue each case before 16 colleagues, many of whom have proved less impartial in their views. Sir Leon's successors may not be so strong-minded or persuasive. The best safeguard against political meddling is to establish an independent EC cartel office, answerable to the courts, and to ensure that commissioners could reverse its rulings only in exceptional circumstances.

Mr Heseltine, meanwhile, is thought to favour loosening the 1984 Tebbit doctrine on mergers to give more weight to "national interest" factors. At the very least, any relaxation should not change the MMC's current criteria, but should provide simply for the rare and limited exercise of ministerial discretion, preferably with specific accountability to parliament.

Even with such restrictions, there would be a risk of arbitrary and unpredictable judgments, favouring special interest groups with the most powerful Whitehall lobbyists. If Mr Heseltine really wants to create a stable environment in which the whole of industry can flourish, and not just pander to those sections best placed to bend his ear, he should resist the temptation to tinker with merger rules. He should also avoid setting any precedents in the Midland affair which could damage the long-term interests of British business.

Ukraine originally offered to give up all its strategic weapons. That is what it should still do. If it wishes its legitimate security concerns to be shared with the west, it must develop a serious dialogue, not proclaim its intention to be nuclear-free one day and appear to change its mind the next. But both Russia and the west should make clear in tangible ways their recognition of Ukraine's good sense and maturity. More broadly, Russia and Ukraine – as closely tied as the US and Canada – need to cast away the idea that future relations should be shadowed by a nuclear threat.

Ukraine is far too important, and the issues surrounding it too dangerous, to be any longer patronised and downgraded. It deserves the respect it wishes – so long as that respect is mutual.

guarantees. At a time when Russo-Ukrainian relations are worsening over a host of issues from the Black Sea fleet to Crimea, Russia would inevitably interpret this as a hostile act.

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The truth about Britain's spies is duller than you could possibly imagine. That is why it is so startling. Bear with me a moment, and I'll explain. First it is necessary to establish that we are talking mainly about the Secret Intelligence Service, commonly referred to as MI6, and a little about the security service, or MI5. The former spies on foreigners, the latter on the domestic population.

Until 1987, the government hardly admitted the existence of either department. In 1989, a bill put through the house by Mr Douglas Hurd, then the home secretary, bestowed the dignity of a statutory existence upon MI6. It also provided for the maximum possible safeguards against abuse, which may occur when operatives are authorised to bug telephones or enter properties to steal documents. An independent judicial tribunal does hear complaints, but that is a wholly internal affair. It would be more reassuring to have some means whereby bell-ringers can be heard outside the charmed circle, such as by a parliamentary committee, or a panel of privy councillors.

A similar bill to be put through this year or next by Mr Hurd, now foreign secretary, will legalise MI5. The question of safeguards is yet to be publicly debated. The argument in favour of an external port of call for complainers is less compelling in this instance than with the domestic service. On top of that, a natural preference for consistency will doubtless weigh with Mr Hurd

as a reason for copying large chunks of text from his earlier Secret Service act.

Against that, the political climate has changed. The 1988 bill was produced under the watchful eye of Mrs Margaret Thatcher. She did let slip in autumn 1987 that the SIS existed, and she did appoint Sir Philip Woodhead as an internal ombudsman to the two services, but her general approach was gung-ho: spies were something you didn't mention. Mr John Major's administration is less childish. The appointment of Mrs Stella Rimington as the new head of MI6 was publicly announced well in advance of her arrival in her new office in February. On Wednesday, Mr Major told

The startling truth is that spies are civil servants, operating as part of the everyday process of government

bits and pieces of commercial news, and, increasingly, tracks international terrorists and drug dealers.

The latter is its only really dangerous work; most MI6 officers had a rather cosy relationship with their opposite numbers in the KGB, when it was the enemy. They knew each other: they met at cocktail parties. They competed, but by and large did not kill one another, as John le Carré would have us believe. Real life intelligence work is more mundane. There is little violence and, I am assured, no assassinations.

Mr Hurd knows all this. He is prone to tease those of us who think his previous MI5, and its accompanying sharply-focused official secrets act, was flawed. As he points out, no editors have gone to jail since its passage. Yet he will understand the case for harmonising his new bill with the promise of more open government made by Mr Major. There should be only the slightest of differences between the law as applied to run-of-the-mill civil servants and their run-of-the-mill colleagues in MI5 and MI6.

poverty does the greatest harm. According to the National League of Cities, direct federal aid has declined by more than 50 per cent since 1981.

Many on the left of centre also reject the conservative analysis of the causes of family breakdown and poverty. The idea that welfare policies have undermined families, for example, seems at best, an exaggeration: big variations in state welfare benefits are not closely linked with marriage rates or the frequency of teenage pregnancies.

Mr William Julius Wilson, a black sociologist at the University of Chicago, sees the urban underclass as primarily the product of structural economic change, reinforced by greater social mobility. The plight of south central Los Angeles and other inner cities reflects:

- Global economic forces that have reduced the demand for and wages of US blue-collar workers. Young unskilled blacks do not form stable families because they cannot find jobs that will support wives and children or, indeed, themselves;
- Improved race relations which, ironically, have allowed professional blacks to emulate middle-class whites and migrate out of cities. The communities left behind lack both financial resources and role models; the vacuum has been filled by crime and drug dealing.

On this view, the priority ought to make the urban poor employable.

Mr Ronald Mincy, an economist at the Urban Institute in Washington, shares the view that "irreversible economic changes" have put a greater premium on scarce job skills. But, while not sympathising with the authoritarian approach of the new paternalists, he puts stress on behavioural factors. As a black he argues that attitudes within the black community must change.

He points out that of a list of 100 prominent blacks compiled by Ebony magazine only five or six had achieved recognition through entrepreneurship. Other ethnic groups, such as Asians and Koreans, did a great deal to create opportunities for their own people.

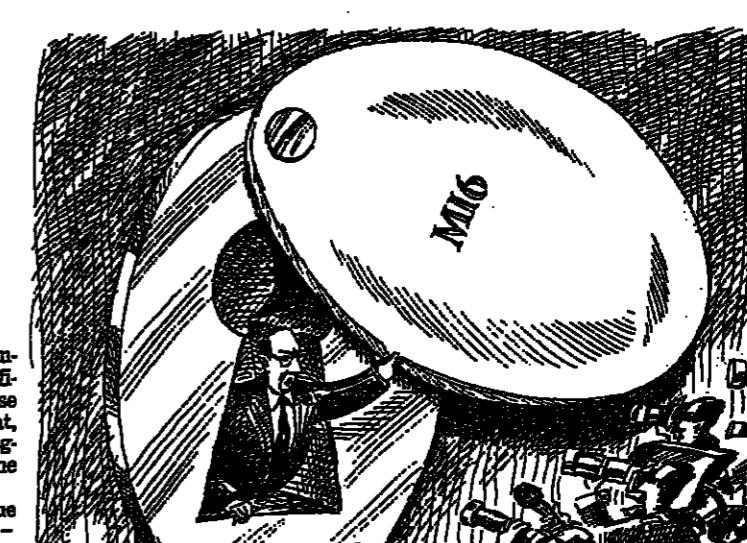
He also worries that extraordinarily high unemployment rates among young blacks reflect their contempt for menial jobs (which immigrants are willing to take) and their less than compliant behaviour. But the refusal to accept pay rates commensurate with their skill levels is exacting a heavy toll – evident in soaring crime and incarceration rates. "We are willing collaborators in our own destruction," he says, adding that this is a message only a black could deliver.

On the positive side, many self-help black groups are working to change attitudes among young blacks. In Oakland, California, for example, Mr Derek Wilson is project co-ordinator for the Hawk Federation, a manhood development project serving 60-80 blacks aged seven to 16. Mr Wilson says the programme aims to raise "competence, confidence and consciousness" by instilling moral values, encouraging pride in African culture, yet also cultivating the practical, entrepreneurial skills needed for success in the free market.

The most encouraging sign in the US is the plethora of ideas about how inner-city problems might be tackled – as well as the apparent success of some small-scale programmes. The biggest obstacle to progress in recent years has been White House indifference to the urban underclass. After Los Angeles, the prospects for a more constructive attitude must surely have brightened.

Joe Rogaly

Tinker, Tailor, Soldier, Mandarin



This is much less of a free-ranging system than pertains in the US, where the CIA and the State Department spies make their own assessments of the basic data.

Uzbekistan is attempting the difficult task of reviving its economy and establishing a secular government, says Leyla Boulton

Painful and protracted birth of a nation

After just four months training in the US, Mr Rustam Azimov, 33, is the most experienced banker in the newly independent republic of Uzbekistan.

Although an able chairman of the National Bank for Foreign Economic Activity, Mr Azimov is looking forward to the return of colleagues from abroad to help him handle the republic's international banking operations. "Before, we never had to deal with such managers," he explains. "Now we are counting on our young people to quickly absorb everything we need to know."

Just a short drive across Tashkent, in the old part of the Uzbek capital, but a world apart in how they see their future, dozens of teenage girls in white headscarves are studying the Koran at religious instruction classes. Their veiled teacher, a retired construction engineer who 10 years ago would never have covered her face, wants an "Islamic state" in which women would no longer be allowed to work in factories, on farms, or building sites.

These two faces of Uzbekistan – on one hand a shortage of business skills and on the other the appeal of long-suppressed religious and ethnic values – pose a dilemma for this Central Asian republic as it seeks simultaneously to build an independent state and switch to a market economy.

While Islam remains a largely dormant force – Uzbeks consider themselves Moslems though few know what this entails – a few deal with structural economic challenges could open the way for a state governed by religious laws.

The difficult transition from the one-party state to a more pluralist political system is being closely watched by the American government, and by neighbouring countries – particularly Turkey and Iran. All are seeking to fill the vacuum left by the collapse of communism rule in Uzbekistan, as well as Turkmenia, Tajikistan and Kirghizia, the other three former Soviet Central republics.

The US, anxious to guard against Islamic fundamentalism, earlier this year became the first foreign country to establish an embassy in Tashkent. Turkey, a NATO ally which enjoys unrivalled prestige in Uzbekistan because of ethnic links with Central Asia and because of its economic success, is being held up by President Islam Karimov as a model of development. By this, he means a secular state which respects the country's Moslem identity but keeps religion separate.

state from government.

Despite the competition for regional influence there are also moves for co-operation. This weekend, presidents of the Central Asian republics will meet in the Turkish capital Ankara with leaders of Iran, Turkey and Pakistan to consolidate new economic ties.

Economic development is a high priority for Uzbekistan's 20m inhabitants. But they face daunting problems. The discovery of oil in the republic on March 2 – the day that it joined the United Nations – was seen as a gift of God. But it will take more than oil to build a market economy.

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These two faces of Uzbekistan – on one hand a shortage of business skills and on the other the appeal of long-suppressed religious and ethnic values – pose a dilemma for this Central Asian republic as it seeks simultaneously to build an independent state and switch to a market economy.

While Islam remains a largely dormant force – Uzbeks consider themselves Moslems though few know what this entails – a few deal with structural economic challenges could open the way for a state governed by religious laws.

The difficult transition from the one-party state to a more pluralist political system is being closely watched by the American government, and by neighbouring countries – particularly Turkey and Iran. All are seeking to fill the vacuum left by the collapse of communism rule in Uzbekistan, as well as Turkmenia, Tajikistan and Kirghizia, the other three former Soviet Central republics.

The US, anxious to guard against Islamic fundamentalism, earlier this year became the first foreign country to establish an embassy in Tashkent. Turkey, a NATO ally which enjoys unrivalled prestige in Uzbekistan because of ethnic links with Central Asia and because of its economic success, is being held up by President Islam Karimov as a model of development. By this, he means a secular state which respects the country's Moslem identity but keeps religion sep-

arate from government. Despite the competition for regional influence there are also moves for co-operation. This weekend, presidents of the Central Asian republics will meet in the Turkish capital Ankara with leaders of Iran, Turkey and Pakistan to consolidate new economic ties.

Economic development is a high priority for Uzbekistan's 20m inhabitants. But they face daunting problems. The discovery of oil in the republic on March 2 – the day that it joined the United Nations – was seen as a gift of God. But it will take more than oil to build a market economy.

As well as trying to increase profits from natural resources, the ruling National Democratic party (the former Communist party) is taking hesitant steps towards introducing a market economy. But, as in other former Soviet republics, the measures have met resistance. Price liberalisation in January provoked student riots that were brutally put down.

The government is also preparing a new constitution for a democratic state, even though the president's opponents say he still tightly restricts political freedoms. Mr Muhammad Salim, the 41-year-old leader of the Erk opposition party, who ran against Mr Karimov in December's presidential elections, says he is preparing an alternative constitution "because our understandings of democracy differ".

What is clear is that President Karimov, who has banned the creation of Islamic parties, will try to enforce a division between the authority of the state and the mosques which are now free of state control.

In the republic's deeply religious Fergana Valley, the scene of race riots two years ago, authorities earlier this year arrested leaders of vigilante groups which tried to impose Islamic law on the inhabitants of a town called Namangan.

For the Uzbek president, the events in neighbouring Tajikistan, where a coalition of democratic and Islamic forces has overthrown the old communist leadership, stand as a grim warning. And Islamic politicians and leaders in Uzbekistan are convinced it is just a matter of time before their Idiots prevail.

Mr Dedejan Hassanov, an ex-Communist who has shortened his surname to the less Russian-sounding Hassan and was banned from registering an Islamic Revival party, says:

"God gave us Islam so we could live decently and not steal." But he believes it is still too early to create an Islamic state and denies that Iran is a model, saying that Iranians are Shiites "fanatics" whereas the Uzbeks are Sunnis Moslems.

Mr Hassanov says a priority is to first "cleanse" the republic – ensuring that Uzbek is enforced as the state language and that children are taught about their religion.

Mr Zahidjan Kadirov, the deputy mufti (religious leader) of Tashkent who received religious training in Libya in the 1970s, says the main task of the religious opposition is to "explain true Islam to our Moslems", so that supporters of an Islamic state can take power in the next presidential elections, scheduled in five years.

Both Mr Hassanov and Mr Kadirov welcome the economic hardships facing the republic as a catalyst for religious faith. President Karimov, fearing just this, knows he has to hurry to improve living conditions. But with the transition to a market economy unlikely to be accomplished quickly or easily, he will find himself in a difficult race against time.

It is against this background that the Uzbek government is trying to shape a secular political system. President Karimov is pursuing what he calls a Turkish model of development to disentangle the republic from the Soviet system. One example is that he is considering a switch to the Latin alphabet embraced by Azerbaian to replace the Cyrillic script imposed by the Russians.

The republic is now seeking foreign investment to help it process more of its wealth internally

Traditionally a supplier of raw materials first to the Russian empire and then to the Soviet Union, Uzbekistan is now trying, with varying degrees of success, to sell its October by the state-owned enterprises that account for the bulk of the republic's wealth. Uzbekistan has one main advantage over many other former Soviet republics: its vast natural resources. Apart from the newly-discovered oil fields, it is the world's third-largest cotton-grower and seventh-biggest gold producer.

"We were a colony and we remain a colony," argues Mr Azimov, who complains that Uzbekistan develops only 8 per cent to 10 per cent of its raw materials internally. The rest

is exported to plants in Russia or abroad – with a Russian cotton shirt selling for 30 times the price of the Uzbek raw cotton which went into making it. Uzbekistan is now seeking foreign investment to help it process more of its wealth internally

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INTERNATIONAL COMPANIES AND FINANCE

O&Y declared in default on C\$17m bond payment

By Bernard Simon in Toronto

HOLDERS of a series of Olympia & York bonds have declared the cash-strapped property developer in default, and are threatening legal action if overdue interest payments are not made next week.

O&Y failed to make interest payments of C\$17m (US\$14m) last Monday on C\$250m worth of bonds secured by First Canadian Place, a 73-storey building in Toronto.

Under the bonds' trust indenture, O&Y is barred from taking rent from the property for itself before debt-service payments have been met.

Following a meeting on Tuesday, representatives of about three-quarters of the bondholders have delivered a formal notice of default. O&Y has until May 14 to make the payments.

The bondholders, which include several US and European institutions, are due to

meet their trustee, Royal Trust, in Toronto today. They are expected to demand that Royal Trust assigns rents or seizes the building if O&Y fails to meet the payments by next Thursday. Royal Trust will put forward a compromise proposed by O&Y.

Alternatively, the bondholders are asking a group of Canadian banks, which hold a third mortgage on the property, to meet the interest payments. They contend that the bondholders have more to lose if the bondholders sell the building in the current depressed market.

One investment adviser who represents several pension funds said yesterday he had "a fiduciary duty to go after this vigorously". He said the bondholders were angry O&Y had not consulted them in advance.

O&Y has also failed to make a relatively small US\$6m payment on a US\$970m floating-rate note secured by three

Manhattan office buildings. The grace period on these payments expires next Monday, but the company is expected to meet the payments by next Thursday.

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Philips optimistic despite set-back

By Ronald de Kroon
in Eindhoven

PHILIPS, the Dutch electronics group, said yesterday that it was optimistic about the long-term prospects of consumer electronics, its single biggest activity, in spite of the set-backs suffered in the sector in 1991 and early 1992.

Mr Jan Timmer, president, said the company intended to continue pursuing its strategy of gradually increasing its role in the "software" side of consumer electronics – music, films, video rentals and other forms of entertainment – to complement its presence in the world market for televisions, compact disc players and video-cassette recorders.

He also said that Philips currently had no plans for a share issue to finance future investments. Instead, the company would continue to seek ways to run its businesses at a lower cost level.

Speaking at the Philips shareholders' meeting, Mr Timmer acknowledged that serious problems in consumer electronics had masked the overall

"The only big set-back [in 1991] was in consumer elec-

tronics, and the first quarter [of 1992] did not show an improvement," he said.

Mr Timmer conceded rescue operations at Super Club, Philips' loss-making, 51 per cent-owned, Belgian-based video-rental chain, had brought unforeseen problems for the group. He said Philips would press ahead with attempts to restructure Super Club's finances and to buy out minority shareholders.

Talks with minority shareholders, bankers and bondholders had entered a "decisive" stage, holding out the prospect of a solution being found in the next few weeks, he added.

Earlier this week, Philips reported a 29 per cent increase in first-quarter net profit in spite of the fact that its consumer electronics business slipped into the red, due to fierce competition on the global consumer market.

In 1991, Philips returned to a full-year net profit of Fl 1.2bn (\$850m) from a record loss of Fl 4.24bn the year before, when the company took restructuring provisions of Fl 4.6bn.

In the year to January 31, sales fell 8 per cent to Fl 1.98bn.

Lex, Page 14

Sears slips to £81m but holds payout

SEARS, the speciality UK retailer, which embraces Selfridges and a large slice of the UK's shoe shops, yesterday reported a 45 per cent fall in pre-tax profits to £81.2m (£143m), writes John Thorncroft in London.

Earnings per share slid from 7.6p to 4.2p but the final dividend was maintained at 3.8p.

Mr Geoffrey Maitland Smith, chairman, said consumer confidence had plummeted last year creating the most difficult trading conditions for several decades.

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Lex, Page 14

BUSINESS AND THE ENVIRONMENT

Management, Technology, Image
A Seminar

June 8, 9 and 10
São Paulo, Brazil

Gazeta Mercantil, the Brazilian business newspaper, in view of the business community's concern for the environment and its need to reconcile the objectives of economic development and environmental conservation, is holding a three-day seminar on topics connected with this theme, aimed at businessmen and government officials.

The seminar will coincide with the UN Earth Summit in Rio and the Environmental Technology Fair in São Paulo, to be managed by Alcântara Machado Feiras e Promoções.

Companies wishing to present their projects, products, or services at specific workshops during the seminar are invited to contact Vera Brisola, telephone 55 11 256-2522 or fax 55 11 258-6334.

ENVIRONMENTAL TECHNOLOGY SURVEY

In its June 6-8 issue Gazeta Mercantil will publish a special survey on the technologies and equipment that are available to help combine development with environment conservation.

For advertising information, please call Jelson Aquino on: Phone 55 11 258-3137 • Fax 55 11 258-6334

GAZETA MERCANTIL
The Brazilian Business Newspaper

BENETTON GROUP SpA

Registered Office: Via Villa Minelli, 1
Ponzano Veneto (TV), Italy
Issued and fully paid capital: Lire 81,776,882,500
Trivisa Company Register No. 4424

PAYOUT OF DIVIDEND
Notice is hereby given that the 25th April, 1992 General Meeting of Shareholders resolved upon a distribution of the net profits for the year ended 31st December 1991.
Accordingly, a dividend, in the gross amount of Lire 300 per share, will be payable on 18th May 1992, subject to the application of the proper withholding tax.
Payment of the amount and detachment of coupon No. 7 will be made by one of the following institutions:

Monte Titoli S.p.A., Banca Commerciale Italiana, Banca Nazionale del Lavoro, Credito Italiano, Banco di Roma, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Banco di Napoli, Banco di Sicilia, Cassa di Risparmio delle Province Lombarde, Banco di Santo Spirito, Istituto Bancario Italiano, Banca Popolare di Novara, Banca Nazionale dell'Agricoltura, Banca d'America e d'Italia, Banco Ambrosiano Veneto, Banco di Napoli, Banco di Trieste e Pola, Banca Popolare di Venezia, Banca d'Irpinia e Benevento, Banca Popolare di Verona, Banca Popolare di Padova, Banca Popolare di Venezia, Banca Popolare di Asolo e Montebelluna, Banca Antoniana di Padova e Trieste, Banca Popolare di Asolo e Montebelluna, Moran Guaranty Trust Company, Deutsche Bank A.G., Barclays Bank PLC, Società Generale, Banca della Svizzera Italiana.

FINANCIAL STATEMENTS AS OF 31ST DECEMBER 1991
Notice is also given that Benetton Group's financial statements as of 31st December 1991, audited by Arthur Andersen & Co. S.p.A. may be obtained upon request from:
- the Company or
- any of the Italian Stock Exchanges.

Gilberto Benetton
Chairman

St. George Building Society Ltd.

U.S. \$100,000,000

Floating Rate Notes due 1998

Notice is hereby given that for the Interest Period 7th May, 1992 to 7th August, 1992 the Notes will carry a rate of interest of 4.5125% per annum. The interest amounts payable will be U.S. \$115.32 per U.S. \$10,000 Note and U.S. \$1,153.19 per U.S. \$100,000 Note. The Interest Payment Date will be 7th August, 1992.

Bankers Trust

Company, London

Agent Bank

MICROTEK INTERNATIONAL INC.

(Incorporated in the Republic of China with limited liability)

Notice

to the holders of the outstanding

Microtek International Inc.

(the "Company")

USS29,000,000

3.5 per cent Bonds due 2001 (the "Bonds")

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Board of Directors of the Company by a resolution dated 16 April 1992, authorized the issue of 35,782,423 shares of the Company's Common Stock, for free distribution to the holders of the Bonds. The Board of Directors has fixed 5 May 1992 as the date of record for the determination of the shareholders and employees entitled to receive such a dividend and free distribution. Pursuant to the provisions of the Indenture constituting the Bonds, the Conversion Price of the Bonds has been adjusted as a result of the above issue from NT\$102.38 to NT\$84.00, effective 5 May 1992 (Republic of China time). Microtek International Inc.

Meissen thrives in new Germany

France puts FF2bn injection into Bull

By William Dawkins in Paris

Meissen, the world famous porcelain company, is experiencing what most other east German companies have only dreamt of in the economic turmoil caused by reunification – a new lease of life.

Based in the pretty but dilapidated Saxon town of the same name, its sales have risen sharply; it has been able to make its high-priced products even more expensive; and it has absorbed the steep rise in wages to levels near those in west Germany without a crisis or the need for subsidies.

Along with other east German companies, Staatliche Porzellan-Manufaktur Meissen – to give the company its full and imposing name – has had to make some important adjustments to life in the free market. "Everything has happened in such a short time," says Mr Hannes Walter, managing director.

However, compared with most companies in the five new east German states, Meissen started from a position of relative strength. For one thing, its products have always been in demand in the west. Its biggest foreign market is Japan, accounting for 10 per cent of turnover. For another, it had a certain amount of freedom within the rigid East German system as a valuable earner of foreign exchange.

There is no doubt that Mr Walter, 48, greatly prefers doing business without the old constraints. In spite of its status as a showcase company under the old regime, the company had to remit most of its profits to the East German government, a policy that deprived the company of investment funds and kept the historic town of Meissen short of local tax revenues.

Today, the town is being

smartened up, though patchily. The company is also refurbishing these, just as the 150 tradi-

DM3,000 and go up to DM60,000 or more for those with elaborate patterns.

For this year's 175th anniversary of its vine-leaf design, it is producing the same number of special coffee services at a price of around DM9,000. It expects to have no trouble selling these, just as the 150 tradi-

The world-famous porcelain company has made a smooth adjustment to the free market, reports Andrew Fisher

tional figures of a wandering map-seller, sold to commemorate Saxony's re-creation as a separate state, were quickly snapped up at DM5,000 each.

Saxony, whose capital is in nearby Dresden, is the sole owner of Meissen as it was before the formation of East Germany. To Mr Walter, the return to the Saxon fold is the most important thing that has happened to the company since unification. "We have to earn our own keep as well as keep the cultural heritage".

Demand for Meissen figures, tableware and other items shows no signs of abating. This year, Mr Walter expects turnover to exceed DM90m (\$55m) after DM75m last year and DM50m in 1990. Prices of a Meissen coffee service start at

DM1,430 a year earlier.

Under the direction of Mr David Herman, the company's American chief executive, Saab has gone through a tough period of rationalisation, which is expected to cut the company's payroll by a third over three years.

Sales revenue rose to SKr3,902bn, compared with a figure of SKr3,385bn for the same period of last year.

The company said that the results reflected the significant restructuring" which had taken place in Saab's automotive operations over the past two years, but it offered no forecast for the year.

Under the direction of Mr David Herman, the company's American chief executive, Saab

has gone through a tough period of rationalisation, which is expected to cut the company's payroll by a third over three years.

With the help of a SKr5.5bn cash injection from its joint owners, the company will be

reaching new models starting next year with a replacement for the Saab 900.

Saab's volume sales in Europe have actually risen by 10 per cent to 8,500 during the first quarter of the year, with a doubling in sales to Italy. However, there was a decline in sales in the US to 5,826 cars, from 6,581 a year earlier.

The situation in most of our markets is promising, and we are definitely getting on to the shopping list of more and more prospects who are in the market for premium brand cars," said Mr Hans Halbach, executive vice-president.

The MGM stock was owned by Mr Parrett's PCC.

MGM control to Crédit Lyonnais

CREDIT Lyonnais – the French state bank with a combined loan exposure of more than \$1.2bn in borrowings by Mr Giancarlo Parrett, the Italian financier, and MGM, the troubled Hollywood studio – yesterday acquired control of 98.5 per cent of MGM stock at a foreclosure auction held in Delaware, writes Alan Friedman in New York.

It paid a non-cash price of \$463.5m by bidding an equivalent amount of secured debt of Pathé Communications Corporation (PCC) and its affiliates.

The MGM stock was owned by Mr Parrett's PCC.

Saab reports SKr293m deficit

By Robert Taylor
in Stockholm

SAAB Automobile, the car company jointly owned by General Motors and the Swedish group Saab-Scania, yesterday announced losses of SKr293m (\$49.8m) for the first quarter of the year. This was a 69 per cent improvement on the SKr358m deficit in the first three months of 1991, but it was a larger loss than the SKr134m sustained in the fourth quarter of last year.

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INTERNATIONAL CREDIT AND INVESTMENT COMPANY (OVERSEAS) LTD IN LIQUIDATION
NOTICE TO CLAIMANTS

The Grand Court of the Cayman Islands on 22 July 1991 appointed I. Wight and R. Axford of Deloitte Ross Tohmatsu, Cayman Islands as Joint Provisional Liquidators of International Credit and Investment Company (Overseas) Ltd ("ICIC Overseas") pending a hearing of the winding-up petition which was adjourned until 29 April 1992. The petition was heard and on that date the Grand Court of the Cayman Islands appointed I. Wight, R. Axford and M. Mackey as Official Liquidators.

Proposed Agreements

The Official Liquidators of ICIC Overseas are in the process of sending out letters with a summary of the proposed agreement with the Government of Abu Dhabi (on behalf of the majority shareholders of BCCI Holdings (Luxembourg) SA) under which the Government of Abu Dhabi, the Official Liquidators of ICIC Overseas, the Official Liquidators of Bank of Credit and Commerce International (Overseas) Ltd ("BCCI Overseas") and the Liquidators of Bank of Credit and Commerce International SA ("BCCI SA") will release certain claims (subject to certain conditions) against each other to the benefit of ordinary unsecured creditors.

The Grand Court of the Cayman Islands will consider whether to approve this agreement at a hearing to be held immediately after the BCCI Overseas hearing on 21 May 1992, as noted below. Creditors may appear and make representations at the ICIC Overseas hearing. This agreement is conditional on the acceptance of other agreements between the Official Liquidators of BCCI Overseas, BCCI SA and BCCI Holdings ("BCCI Agreements"). The BCCI Agreements are subject to Court approval in the various jurisdictions of England, the Cayman Islands and Luxembourg. The hearing for BCCI Overseas is scheduled for 21 May 1992 in the Grand Court of the Cayman Islands.

If any claimant requires further information or intends to appear at the ICIC Overseas Court hearing, they should contact the Official Liquidators of International Credit and Investment Company (Overseas) Ltd, P.O. Box 2168, George Town, Cayman Islands, B.W.I.

This announcement appears as a matter of record only


Jardine Strategic Holdings Limited
(Incorporated in Bermuda with limited liability)
US\$250,000,000
Convertible Cumulative Preference Shares
Available in the form of International Depositary Receipts

Jardine Fleming International Inc. **Credit Suisse First Boston Limited**
 Morgan Stanley International

James Capel & Co **Cazenove & Co** **Swiss Bank Corporation**
ABN AMRO **Goldman Sachs International Limited**
 Banque Indosuez **Merrill Lynch International Limited**
 Nomura International **Salomon Brothers International Limited**
 J. Henry Schroder Wag & Co. Limited

May 1992

HSBC Holdings plc
*Incorporated in England with limited liability. Registered number 617987
 Group Head Office: 1 Queen's Road Central, Hong Kong
 Registered Office: 99 Bishopsgate, London, EC2P 2LA, United Kingdom*
1991 Final Dividend

For the purpose of calculating the number of new Ordinary Shares of HK\$10 each to be allotted to shareholders who have elected to receive the 1991 Final Dividend of HK\$1.31 per Ordinary Share in scrip, the average closing price in the existing Ordinary Shares on The Stock Exchange of Hong Kong Limited on each of the five trading days from and including 1 May 1992 was HK\$42.85.

The number of new Ordinary Shares which such shareholders will receive may be calculated as follows:

$$\text{Number of shares held} \times \frac{\text{HK\$1.31}}{\text{HK\$42.85}}$$

Fractional entitlements will be disregarded.

By Order of the Board
 R G Barber
 Secretary

Hong Kong, 8 May 1992

INTERNATIONAL COMPANIES AND FINANCE
US retail groups report sales increases

By Nikki Tait in New York

MANY of the largest US retail groups reported fairly strong sales increases in April, adding weight to suggestions that the economy is slowing pulling out of recession.

However, industry observers noted that Easter had fallen in April this year, causing a relatively muted sales improvement last month, and benefiting the April results.

This year's chilly spring weather has also probably dampened sales in certain areas.

Overall, Kmart posted a 5.5 per cent improvement in same-store sales.

The one large retailer to show falling sales last month was Sears, Roebuck. The Chicago-based company said total sales from its domestic stores were 3.9 per cent lower, with same-store sales down by 2.1 per cent. It also blamed the weather.

Sears, which has been the target of shareholder criticism recently and holds its annual meeting next week, is showing a modest 2.8 per cent increase in same-store sales for the first 13 weeks of its financial year. Its shares fell 1% to \$42.4%.

Other mainstream department store group all posted increases last month.

Dayton Hudson saw same-store sales rise by 3 per cent while May Department Stores managed a 5.9 per cent rise. J.C. Penney, boosted by strong clothing sales, saw a 14.3 per cent rise, while Woolworth reported a 14.8 per cent increase from comparable domestic stores.

The Gap, the specialty clothing chain which seemed to stumble slightly in March, also posted a double-digit sales increase - up 30 per cent overall and 13 per cent on a same-store basis.

Meanwhile, Wal-Mart, the aggressive discount chain which is now the nation's largest retailer in sales terms, reported a 13 per cent advance in same-store sales.

The April sales figures pushed share prices in the retail sector generally higher - Sears being the exception. The Gap gained \$2 at \$42.4%, Wal-Mart was up by 3% at \$52.4%, Dayton Hudson improved by 3% to \$63.4%, and J.C. Penney added \$2 to \$88.4%.

TWA reduces operating loss

TRANS World Airlines, the bankrupt carrier owned by Mr Carl Icahn, posted another operating loss in March, although the deficit was sharply reduced from the losses seen in the first two months of the year, writes Nikki Tait.

According to documents filed with the bankruptcy court, TWA made an operating loss of \$15.1m in March, against a \$49.3m deficit in February and a \$34.1m loss in January. Revenues in March rose to \$311.6m, against \$259m in February, while operating expenses rose to \$268.7m in March.

TWA's after-tax results benefited from a \$46.4m gain from asset sales, allowing it to post an \$11.3m profit, against a \$46.5m deficit in February.

The bid from Republic - which would offer Orion creditors a complex package of cash and equity measures - comes just two weeks after New Line Cinema ended its efforts to rescue and acquire the troubled Orion.

Municipal Finance Authority of British Columbia
Can\$ 25,000,000 11 1/4 % Bonds due 1993

On April 28, 1992, Bonds for the amount of Can\$ 3,428,000 have been drawn in the presence of a Notary Public for redemption on June 15, 1992.

The following Bonds will be redeemable coupon due June 15, 1993 attached: 13092 to 16525 incl.

Amount outstanding: Can\$ 3,779,000

Bonds previously drawn and not yet presented for redemption:

14 to 24 incl. 855 to 689 incl. 3690 and 3691
 70 to 74 incl. 2547 24972 to 24980 incl.
 222 to 521 incl. 2559 2621 and 2622

The Fiscal Agent
 Kreditbank Luxembourg

Luxembourg, May 8, 1992

Christiania Bank og Kreditkasse
(Incorporated in the Kingdom of Norway with limited liability)
U.S.\$200,000,000

Primary Capital Undated Floating Rate Notes
 Notice is hereby given that the Rate of Interest has been fixed at 4.3125% and that the interest payable on the relevant Interest Payment Date November 9, 1992 against Coupon No. 12 in respect of US\$10,000 nominal of the Notes will be US\$221.67 and in respect of US\$250,000 nominal of the Notes will be US\$5,540.36.

May 8, 1992, London
 By Citibank, N.A. (CSL Dept), Agent Bank

CITIBANK

General Dynamics to sell missiles in

By Martin Dickson
in New York

GENERAL DYNAMICS, the second largest defence contractor, aims to sell one quarter of its assets, including its large defence operation - in a sale to a defence market.

It is in the final stages of negotiating the sale of its defence business, said Mr Anders, who added: "The new realities" are changing the nature of the defence market by changing the nature of aircraft, nuclear and armoured vehicles.

Mr Anders, who is sharply reducing the company's size over as chairman at the annual meeting for General Dynamics, would say: "The new realities" are changing the nature of the defence market by changing the nature of aircraft, nuclear and armoured vehicles.

Business aircraft sales

are down 40 per cent

and missile sales

are down 20 per cent

and defence sales

are down 10 per cent

and space sales

are down 5 per cent

and ship sales

are down 10 per cent

and aircraft sales

are down 10 per cent

and defence sales

Trading
back
close

Labour questions whether the MMC's 'competition' approach will be changed

Brown presses Heseltine on takeover policy

By David Owen

PRESSURE ON Mr Michael Heseltine to spell out his policies on mergers and acquisitions increased at Westminster yesterday, following the announcement that the proposed takeover of Midland Bank by Hongkong and Shanghai Bank appears to fall within Brussels' jurisdiction.

Mr Gordon Brown, shadow trade and industry secretary, called on the president of the board of trade to explain "exactly what his policies are for takeovers".

Mr Heseltine "must tell us what he now believes on takeover policy and what action he proposes to take with these bids".

Mr Brown's challenge follows the tabling by Ms Marjorie Mowham, Labour front-

bench spokeswoman on City and corporate affairs, of four written questions relating to the battle for Midland and Mr Heseltine's thinking on takeovers in general.

The questions include whether Mr Heseltine proposes changes to the Monopolies and Mergers Commission's present approach in which "the implication for competition is the sole criterion taken into consideration".

Interviewed by the Financial Times earlier this week, Mr Heseltine insisted that any change in the so-called Tebbit code would require a collective decision by the cabinet.

"I have inherited a set of [merger] policies; until and unless any announcements are made, those policies prevail."

Brussels' indication that the Hongkong bid was likely to fall within its jurisdiction was meanwhile welcomed by one prominent Conservative backbencher who described it as "the right approach".



Michael Heseltine: the inherited policies prevail

Mr Tim Smith, who served as vice-chairman of the Tory backbench finance committee in the last parliament, said that, since the Hongkong bid did not involve domestic competition issues, it was a matter for the EC to deal with.



Gordon Brown: challenges follow written questions

"As far as the UK market is concerned, Hongkong have made it clear that they do not propose to make many changes to Midland so there wouldn't be any impact on competition in the high street," he said, speaking on BBC Radio 4.

Mr Smith called for the possible Lloyds bid for Midland to be investigated by the Monopolies and Mergers Commission.

"We have only got four major clearing banks and I think if you are talking about one taking the other over and then taking it out completely, you are definitely reducing competition," he said.

Mr Smith is understood to have played a leading role in offering Hongkong and Lloyds an opportunity to meet Conservative backbenchers next week.

Other Tory backbenchers are privately expressing misgivings about the competitive and employment implications of a marriage between Midland and Lloyds.

One said yesterday that he found it "difficult to imagine" that reducing the number of main clearing houses to three would improve already inadequate competition in the domestic corporate banking sector.

EC reluctant to 'refer back' Hongkong Bank bid

By David Buchan in Brussels

THE EUROPEAN Commission is reluctant to refer any big takeovers such as Hongkong and Shanghai Bank's bid for Midland back to national competition authorities to vet, for fear of undermining its 1990 merger powers for which it fought so long.

Yesterday's announcement by Sir Leon Brittan, the EC Competition Commissioner, that the Hongkong bid for Midland falls within his jurisdiction is the result of an arithmetic formula in the EC regulation. This is far more complicated to calculate for banks than manufacturing companies.

Essentially, a bank merger must answer three criteria to be vetted by Brussels:

- Ten per cent of joint global assets must total Ecu 5bn (£3.5bn) or more.

- The above figure has to be multiplied by the share of each bank's EC loans and advances as a proportion of global loans and advances.

At the insistence of Germany, the EC state with the most highly developed anti-trust law, the 1990 merger

regulation allows for a national competition authority to have a case referred back from Brussels, provided that it would clearly create or reinforce a dominant position, and that the dominant position would be entirely within that one state.

Germany has asked for two cases - the links between Varta Bosch, and between Alcatel and AEG-Kabel - to be returned to Brussels if refused both times.

However, in February Sir Leon did refer back to the UK the Steetley-Tarmac merger. The rival bid of Redland for Steetley did not come within the EC remit, and Sir Leon said at the time that in general "it is much better for related cases to be dealt with by one regulatory authority if at all possible."

The key to the Steetley-Tarmac referral was the Commission's judgment that the bid would have created a high concentration, but that the market for the product in question - bricks - was essentially local, even inside the UK. It seems

most unlikely, to EC officials, that such a line of argument can be made for referring back the Hongkong bid for Midland.

In spite of tough trading in its fourth quarter, United Uniform Services, the manufacturer and distributor of uniforms throughout the US, increased pre-tax profits for 1991-92 are due to be announced by 28 per cent.

The advance from £2.65m to £3.4m was achieved from sales 80 per cent higher at £5.7m.

The comparable figures included only a seven months contribution from Horace Small, one of the largest manufacturers of tailored uniforms in the US.

Following the acquisition in October of Loew Brothers, a supplier of uniforms in eastern Philadelphia, profits are expected to benefit as Horace Small increases its share of sales to Loew from 10 per cent to 35 per cent.

The total dividend is doubled to 3p via a final of 2p.

Nationwide denies split with GRE

By David Barchard

NATIONWIDE, the second largest building society, yesterday denied that it was about to sever a two and a half year old agreement to sell Guardian Royal Exchange life assurance policies because of the poor performance of GRE with profits endowment policies.

"We have only got four major clearing banks and I think if you are talking about one taking the other over and then taking it out completely, you are definitely reducing competition," he said.

Mr Smith is understood to have played a leading role in offering Hongkong and Lloyds an opportunity to meet Conservative backbenchers next week.

Other Tory backbenchers are privately expressing misgivings about the competitive and employment implications of a marriage between Midland and Lloyds.

One said yesterday that he found it "difficult to imagine" that reducing the number of main clearing houses to three would improve already inadequate competition in the domestic corporate banking sector.

BM spins off ten subsidiaries in £40m deal with offshoot

By Jane Fuller

BRITISH Building and Engineering Appliances, which is 75 per cent controlled by BM Group, is buying 10 building-related subsidiaries from BM for £20m in shares.

BM, the construction equipment and engineering concern, increased its stake in BB&EA in March to 35.5 per cent.

The tie is not due to end until late 1994. "There is no change in prospect," the society said yesterday.

"We are not conducting any urgent review of our ties with GRE, though like any other business we do keep a general watch on our business relationships," Nationwide said.

He declined to comment on reports that top level management changes may be on the way soon at the society. Nationwide's results for 1991-92 are due to be announced early next month.

Analysts are forecasting a sharp drop in pre-tax profits from £28.5m last year, though sources close to the society say that its performance may turn out to be better than generally expected.

The list of companies being sold to BB&EA includes three under the Kass name, Simplex Piling, Birchwood Concrete Products and Boddis (Old Hill).

One of the areas identified for expansion is the hiring out of small pieces of plant.

BB&EA is placing a quarter of the 10m BB&EA shares it will receive at 40p each to bring its holding down to 75 per cent.

Deals in BB&EA's shares were suspended at 47.5p.

The near £10m realised will be used to reduce debt.

United Uniform ahead at £3.4m

In spite of tough trading in its fourth quarter, United Uniform Services, the manufacturer and distributor of uniforms throughout the US, increased pre-tax profits for 1991-92 by 28 per cent.

The advance from £2.65m to £3.4m was achieved from sales 80 per cent higher at £5.7m.

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The total dividend is doubled to 3p via a final of 2p.

DIVIDENDS ANNOUNCED

	Current payment	Date of dividend	Corresponding dividend	Total for year	Total last year
Ashford Nur. Thrd	Int	July 2	0.9	1	0.9t
Albany Inv. Thd	2.65	July 9	2.5	3.9	3.7
Belway	Int	July 3	4	11	11
BMAA	Int	June 30	2.7	4.71	4.7
BP	4.24	Aug 7	4.2	-	18.8
Cost Stationery	Int	Aug 6	2.8	2.4	4
Debyx	Int	July 18	1	1.45	1.45
Euromoney	Int	June 5	6.5	-	22.5
Fast Irrigation	1.18	July 10	1	1.18	-
Global Inv. Thd	Int	Aug 31	0.8	-	3.2
Highbrook Inv	Int	July 3	2.4	4.5	3.9
Hi-Tec Sports	Int	July 22	3.5	5.5	5
HMV Computing S	Int	July 6	1	-	3.2
PWS	Int	July 1	1.5	-	4
Sears	Int	July 3	3.83	5.355	5.355
Titan	Int	July 1	1.03	-	3.25
UniD Uniform Inv	Int	July 2	1.5	3	1.5
Whitbread Inv	Int	July 24	9.95	15	12.3

Dividends shown per share net except where otherwise stated. *On increased capital. **SUSM stock. tExcludes special of 0.5p. #First quarterly distribution. \$Second interim making 1.2p to date.

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GREEK EXPORTS S.A. INVITATION TO SUBMIT OFFERS FOR THE PRIVATISATION OF NEORIO SHIPBUILDING SYROU S.A.

In line with the Greek Government's privatisation programme of certain state-controlled companies, the Finance Court of Appeal's decision No. 538/92 has appointed GREEK EXPORTS S.A., a subsidiary of the HELLENIC INDUSTRIAL DEVELOPMENT BANK S.A. (EIKRA), as liquidator of NEORIO SHIPBUILDING SYROU S.A. (NEORIO), with the intention of selling its local assets to private interests in accordance with the provisions of Article 46a of Law No. 2000/91.

The shareholders of NEORIO are the National Bank of Greece S.A. (49.54% of the share capital), Hellenic Industrial Development Bank S.A. (37.46% of the share capital) and Ionian Bank S.A. (14% of the share capital).

NEORIO was founded in 1991 and its basic business is shipbuilding and shiprepairing. The shipyard is situated on private property at Ermoupolis, Island of Syros, covering an area of about 35,000 sq. metres. NEORIO also uses another area of about 23,000 sq. metres of land granted to it by the State and owns another 42,000 sq. metres of land near the shipyard.

Financial Information
(in millions of GRD)
1988 1989 1990
Total Assets 4,258 4,683 6,007
Total Sales 3,890 4,455 5,265

Note: The above financial information comes from published balance sheets.

PRIVATISATION PROCEDURE & TIMETABLE
I. Interested parties should submit to GREEK EXPORTS S.A. a non-binding declaration of interest within 20 days after publication of the present invitation.

II. Following the submission of the declaration of interest, interested parties must sign a Declaration of Confidentiality which will be required before the Information Memorandum is sent to them. Also, interested parties will have access to other information regarding the sale of the Company.

III. Interested parties who have received the Information Memorandum will be invited, through announcement to be published in the same newspaper in which this invitation has appeared, to submit binding offers. Within the timetable to be set by the above announcement, interested parties will be asked to submit to GREEK EXPORTS S.A. their binding offers accompanied by a Letter of Guarantee.

IV. For further information please contact:

Tel: 30 1 921-311 or 30 1 923-2054 (extensions 2395 & 2396)

GREEK EXPORTS S.A.
Vas. TZAVARAS
President of the Board of Directors
Managing Director

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103,000 sq.ft.
high profile HQ call...
Ref: P.J.
071-734 8155 071-895 1515

LEGAL NOTICES

COMPANY NEWS: UK

Environmental fashion in US gives a leg-up to sports shoe group Hi-Tec advances 10% to £9.06m

By Peggy Hottinger

THE ENVIRONMENTAL look helped propel Hi-Tec Sports, the designer and distributor of sports shoes and leisure wear, to pre-tax profits of £9.66m, a rise of 10 per cent, for the year to February 2.

Mr Frank van Wezel, chairman, said the trend in US sports shoes was benefiting the group, which supplies a leading range of street hiking boots. "They are walking around looking very green, as if they had just come off the nature trail," he said. "That has served us very well in the US."

Trading in the UK remained difficult, he said, citing the performance of Sears, one of the group's main customers. However, the group was optimistic and had "budgeted for a healthy second half".

Mr van Wezel said the programme of widening the geographical spread had borne fruit, with turnover 7 per cent

higher at £127.8m. "The bad news from the UK was very much compensated by good news from North America," he said.

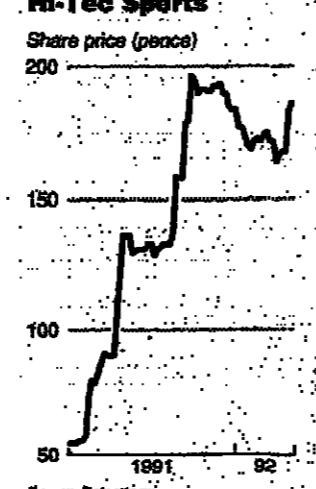
Operating profits in North America rose 53 per cent to £1.9m, while sales advanced 43 per cent to £22.6m.

Trading in the UK suffered as Reebok and Nike dumped excess stock at lower prices. "But we weathered the storm," he said, "and they cannot go on like that forever." Sales in the UK fell by 14 per cent to £9.6m, while profits dropped almost 12 per cent to £6.6m. Mr Derek Watson, finance director, said that operational margins had been held at about 11 per cent.

Bad Boys, the group's leisure division in continental Europe, and the newly acquired Labels business performed satisfactorily. Bad Boys increased profits by 23 per cent to £1.9m on sales up 35 per cent to £19.1m. The £10.3m rights issue in

Hi-Tec Sports

Share price (pence)



Source: Datamonitor

January brought debt down to 29.9m, reducing gearing from 79 per cent to 28 per cent.

The final dividend is raised to 3.65p, for a total of 5.59p (59p). Earnings per share rose from 14.75p to 16.07p.

COMMENT

Hi-Tec carved itself a neat little niche in the middle-price sports shoe market, just in time to perform rather well through recession. Although it is tough in the UK at the moment, the effects of dumping by the big boys are expected to have been overcome by the second half. Assuming that sportswear remains fashionable, and that one believes research showing a global sports shoe market worth £9bn by 1995, then Hi-Tec looks well placed. The rights issue has left the group poised to expand in the fragmented continental market, and its brand name is about to get a pan-European boost from Sestech & Sestech. An acquisition is possible in the medium-term as it aims to get the clothing side up to about 35 per cent of turnover. Forecasts are for £11.2m pre-tax. The prospective p/e of about 11 leaves the shares looking good value.

By Richard Gourley

Cold turkey as Bernard Matthews warns on profits

By Angus Foster

CO-OPERATIVE Retail Services, the largest retailing society in Europe, lifted sales last year but warned there was no evidence of recovery on the high street.

Mr Harry Moore, chief executive, said: "We have seen no sign of any significant improvement since the election and believe the climb out of recession will be very gentle indeed."

CRS reported a surplus before distribution of £3.3m (£30.6m) in the year to January 25. Turnover increased 9.2 per cent to £1.5bn. Net sales, which

CRS sees little sign of any significant high street recovery

take account of VAT, were 8.2 per cent higher at £1.39bn.

Mr Moore said the results were due to higher margins and contained costs. Trading margins improved from 3.5 per cent to 3.7 per cent helped by an improved mix of foods sold, but are still well below those achieved by retailing rivals.

Food sales, which include the Leo's, Stop & Shop and Pioneer chains, increased 9.8 per cent to £1.04bn. Non-food sales, covering the Living department stores, funeral and dairy services, rose 5.1 per cent to £200m.

Interest costs increased to £18.9m (£14.3m) on net borrowings of £164m (£130.4m) taken out to finance expansion and new retailing technology. Gearing rose to 58 per cent (51 per cent) but will fall to 34 per cent after the sale of the dairy division to MD Foods, expected to be completed "within weeks".

There was an operating surplus of £22.3m (£19.5m). Net exceptional charges of £23.000 (exceptional profit £2.22m) included £5.6m in redundancy and re-organisation costs from bringing distribution into three central warehouses.

The exceptions meant a reduced surplus before tax of £21.6m (£21.1m). The retained surplus was £20.6m (£22.8m).

MTM results expected next week

HICKSON. Mr Ken Schofield, the new chief executive, is understood to want to split the role of broker and merchant banker.

The group is also in final stages of negotiation with a candidate for the role of chairman. Analysts believe the most likely candidate is Dr David Swallow, who recently resigned as deputy chairman from Hickson. He was formerly managing director of RTZ chemicals and worked closely with Mr Schofield when he was Hickson's chief executive.

Analysts fear that when MTM's results are announced its debts may be as high as £100m rather than the figure of £70m previously estimated.

BOARD MEETINGS

Company & Colonial Inv	May 10
Leeds	May 10
Tunstall	May 10
Plumb	May 10
Chamberlin & Hill	May 23
Eastgate Security	May 23
Foreign & Colonial German	May 21
Laud Securities	May 21
London & American Inv	May 11
Northern Foods	June 10
Personal Assets Trust	May 11
Prudential	May 10
Reckitt	May 10
Sainsbury (Christian)	May 21
Tulow Oil	May 11
United Energy	May 21
Wetherspoon	May 21

NEWS DIGEST

Rights and doubled loss at Proteus

PRE-TAX LOSSES at Proteus International, the USM-quoted specialist in computer-aided molecular modelling and radiological drug design, almost doubled from £1.21m to £2.41m in the year to March 31.

The company also announced a rights issue to raise £12.2m net to "underwrite a number of specific budgeted product development plans".

Mr Kevin Gilmore, chairman, said that the year had seen a continuation of the expansion into molecular modelling design facilities and considerable costs were incurred on business development work. The potential AIDS/HIV prophylactic and therapeutic vaccine was being given further trials with results still encouraging.

While striving to maintain ownership interest in the core proprietary products the formation of joint ventures is being pursued - the first was with Genelabs Technologies of the US in relation to potential DNA-binding compounds.

Turnover was reduced to £3.00m (£7.00m) and losses per share were 11.05p (5.22p).

The rights, underwritten by Allied Provincial Securities, were on a 1-for-5 basis at 23p per share.

Delyn slips 15% to £524,000

Delyn Group, a manufacturer of consumer packaging, returned pre-tax profits of £524,000 for the year to February 2, a 15 per cent shortfall on the previous year's £614,000.

Turnover showed little change at £13.1m (£13.5m). There was an exceptional provision of £42,000 but interest charges were cut to £406,000 (£538,000).

A maintained final dividend of 1p holds the total at 1.45p. Earnings declined to 3.32p.

(£1.92m) and the group has access to a £2.5m term loan, of which £2.25m was drawn at the year-end, as well as additional working facilities.

Earnings per share declined from 5.15p to 4.18p; the final dividend is cut to 1.6p (2.8p), making a total of 2.4p (4p).

BMSS sharply down at £515,000

Profits of BMSS, the USM-quoted timber and building materials merchant, fell from £1.02m to £515,000 pre-tax over the 12 months ended January 31.

Sales showed a 23 per cent downturn at £17.3m. However, gross margins improved to 31.23 (28.91) per cent reflecting the policy of rejecting very low margin business.

Earnings emerged at 5.1p (1.13p). A final dividend of 2.7p makes a same-again 4.7p total.

Static revenue at Glasgow Income

Net asset value per share of Glasgow Income Trust was 38.4p at March 31 1992, down from 47.23p at the September year-end and 46.22p at the same stage of 1991.

However, it had risen to 43.1p by April 30 reflecting higher equity values following the election.

Net revenue for the six months to end-March was virtually unchanged at £358,000 for earnings of 1.38p (1.36p) per share. A second interim dividend of 0.6p brings the total to date to 1.2p.

Abtrust New Thai net assets ahead

Abtrust New Thai Investment Trust reported a net asset value of 75.34p per share as at February 28 1992, up from 71.53p 12 months earlier.

Net revenue for the year amounted to £216,594 (£225,617 for 14 months), equal to earnings of 1.44p (1.6p) per share. A single dividend of 1p is proposed. Last year the trust paid a final of 0.5p and a special distribution of 0.55p.

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FT SURVEYS

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May 8, 1992

CHASE

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recovery

of £1m (1991) due to finance expenses and retailing costs. It will fall to 50 per cent by 1993 but will fall to 30 per cent over the sale of MD Foods' shares. There was an operating loss of £1.2m and exceptional charges of £1.2m, which included £1.2m in reorganisation costs relating to distribution and central warehouses. The exceptional losses reduced surplus before tax to £1.6m. The net surplus was £0.6m (1991).

To fund the acquisition and relieve debt, £2.5m is being raised in a placing and 10% I rights issue, priced at 10p.

The existing shares, suspended at 81p on April 21, will first be consolidated on a 10-for-1 basis.

Venture Plant will be renamed Barcom, as suggested by a secretary called Barbara, and will move to the main market.

It will have 12.6m shares and the Meeks family, vendors of the NPT business, will control 10 per cent.

Mr Dick Cameron, joint chief executive, explained that he and his partner Mr Brian Thompson had left Blackwood Hodge, the international construction equipment distributor, early last year, a few months after it was taken over by BME Group.

In September, institutional investors at Venture Plant invited them to turn the company round. As a management buy-out from Tilbury in 1987, Venture Plant had increased pre-tax profit to £1.8m in the year to September 1991; it was floated in December 1991.

But it lost more than £1.1m in 1991-92 and last year the pre-tax deficit grew to £3.1m. This included more than £2m provisions as the new management closed eight of the 11 depots and cut the workforce from 165 to 52.

Mr Cameron said borrowings

had been reduced from £8m

early last year to £2m last month.

After the NPT pur-

chase, the group's pro forma net assets would be £1.5m and there would be no net debt.

Mr Thompson said NPT supplied and operated the plant for handling coal at 25 collieries in Nottinghamshire and South Wales. British Coal accounted for 88 per cent of the

group's sales.

Analysts fear that its debts may be as high as £100m rather than the £85m previously estimated.

Attributable profit:

£2.8m for 1991.

The dividend for the year:

4.5p (3.5p) paid.

Earnings per share:

15.15p.

BMSS sharply down at £515.00

Profits of BMSS, a UK quoted timber and lime materials merchant, fell from £1.2m to £515,000 over the 12 months ended March 31.

Sales showed a 23 per cent

downturn at £17.2m, but gross margins improved 31.2% (29.9%) per cent reflecting the policy of rejecting margin business.

Earnings emerged at 11.1p. A final dividend makes a sameagan 4.5p.

Static revenue at Glasgow Income

Net asset value per share Glasgow Income Trust £1.35 up at March 31 1992, up from 47.3p at the September 30, 1991, and 46.29p at the end of 1990.

However, it had risen 4.1p by April 30 reflect higher equity values after the election.

Net revenue for the 12 months to end March 31, 1992, unchanged at £1.2m for earnings of 1.29p (1.29p) share. A second interim dividend of 1.29p brings the total to 1.29p.

Abrust New Thai net assets ahead

Abrust New Thai Income Trust reported a net asset value of 10.33p per share on February 28, 1992, up 1.1p (1.12p) 12 months earlier. Net revenue for the 12 months ended March 31, 1992, equal to 1.12p per share, up 1.12p (1.12p) per share. A single dividend of 1.12p per share last year, the only payout last year, was a 1.12p per share up 1.12p (1.12p) per share. A single dividend of 1.12p per share last year, the only payout last year, was a 1.12p per share up 1.12p (1.12p) per share.

£14m acquisition planned to revive Venture Plant

By Jane Fuller

VENTURE Plant Group, the USM quoted plant hire company that fell into losses in 1990, is being resurrected via the £13.7m acquisition of National Plant and Transport's materials handling division.

To fund the acquisition and relieve debt, £2.5m is being raised in a placing and 10% I rights issue, priced at 10p.

The existing shares, suspended at 81p on April 21, will first be consolidated on a 10-for-1 basis.

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Mr Cameron said borrowings had been reduced from £8m early last year to £2m last month.

After the NPT purchase, the group's pro forma net assets would be £1.5m and there would be no net debt.

Mr Thompson said NPT supplied and operated the plant for handling coal at 25 collieries in Nottinghamshire and South Wales. British Coal accounted for 88 per cent of the

business. Although privatisation should increase opportunities, the coal business was expected to be less than 50 per cent in three to five years time.

Other customers for the group's plant management services included electricity and construction companies.

The fleet comprised 600 pieces of equipment, many of which were leased rather than owned, and the utilisation rate was 88 per cent.

In the year to March 1991, the NPT division made £2.56m operating profit on turnover of £50m. Venture Plant's annualised turnover was about £3m, with profit of £250,000.

Mr David Meeks, managing director of the NPT business, is joining the Barcom board. Mr John Pinckard, who is also on the boards of Bimec Industries, Avon Rubber and Hadleigh Industries, will become non-executive chairman.

The same issue is underwritten by Rea Brothers and Panmure Gordon is the broker.



Brian Thompson (left) with partner Dick Cameron

Jones & Shipman deal with German competitor

By Andrew Baxter

JONES & SHIPMAN, one of the UK's three publicly-owned machine tool builders, has become the sole UK agent for a wide range of grinding machines made by Overbeck, a German competitor.

An agreement signed this week at the Mach 92 machine tool exhibition in Birmingham opens the way to potential future collaboration on development work in grinding machines, the two companies said.

J&S said many customers in manufacturing were already users of machines from both companies and the agreement provides a single source supplier for most grinding requirements.

Overbeck's internal grinding machine range will complement J&S' own range of cylindrical and surface grinders.

Cross-border selling deals are becoming increasingly common in the European machine

tool industry but it is rare for companies to buy out rivals and work together on machine development.

J&S and Overbeck see the agreement as a first step which could lead to eventual co-operation on projects such as the complex control systems needed for modern grinding.

The companies plan, in any case, frequent exchanges of technical information.

Mr Len Weaver, J&S chairman, said the deal had taken only two months to negotiate.

The two companies were very similar in their commitment to quality and product development.

Pilkington purchase

Pilkington has agreed to buy 45 per cent of International Glass Poland, which operates at 16 sites throughout Poland.

The acquisition is part of Pilkington's strategy for expanding float glass sales in the country.

was aided by the depressing effect of the Gulf war on the previous first half. The company does not expect this

growth rate to continue in the second half, but does foresee a satisfactory outcome for the year.

Highlights in the period under review included international financial publishing, which raised its contribution by 76 per cent from £1.5m to

£1.19m (£1.87m).

The contraction on the aviation side led to problems at Fryer Cheesley Light and it was decided that these operations should cease trading. An extraordinary item of £385,000 was carried in association with incurred and anticipated costs connected to this decision.

Mr Malcolm Pearson, chairman, said that PWS International, which accounts for

more than half group income, had so far experienced a good year in a volatile market. It was expected that this would continue in the second half.

He added that the group's reduced reliance on aviation would change its trading pattern so that it made a small profit rather than a small loss in the second half.

The interim dividend is maintained at 1.5p on earnings per share of 6.8p (10.1p).

Euromoney advances 42% to £4.62m

EUROMONEY Publications topped a buoyant set of first-half results with a 23 per cent rise in the interim dividend from 5.5p to 6p.

The magazine publisher recorded advances of 71 per cent in operating profits to £2.71m (£2.17m) and 42 per cent in pre-tax profit to £4.62m (£2.26m). Growth was achieved in all but one activity.

The favourable comparison

was aided by the modest recovery in some financial markets.

Energy publishing jumped to £375,000 (£121,000) and event businesses put in £710,000 (£373,000).

The only disappointing area was aviation and leasing publishing which declined to £279,000 (£331,000).

Earnings per share improved from 10.3p to 14.9p.

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You take the work road and I'll the litigious road

James Buxton on Rodime's redefinition of recovery

FOR A company whose latest balance sheet shows negative net worth of £27m (£15.2m) and which has abandoned the main purpose for which it was founded, the recent annual meeting of Rodime was a surprisingly cheerful affair.

Rodime was a disk drive manufacturer which was once regarded as a rare example of a successful UK high technology start-up company. Founded by some Scots and an American who spun out of a US multinational in Scotland in 1980, it produced the world's first 3½-inch hard disk drive, now standard equipment in most personal computers, from a plant in Glenrothes, Fife.

Last August, however, it finally gave up the struggle to continue manufacturing and commenced what Mr Peter Bailey, the English-born but US-based electronics industry specialist who came in to rescue Rodime in 1989, calls "an orderly build-down" of the company.

The crunch came after the last-minute failure to conclude a manufacturing joint venture with a Taiwanese company, which was unable to come up with the necessary \$90m to finance the project. By that time a series of disasters had exhausted Rodime's working capital. Its shares, once a star of the US over-the-counter market, were suspended on the London Stock Exchange at 4p.

At the AGM, held in a Glasgow solicitor's office, was far from gloomy because the directors believe there is a good chance that Rodime will eventually return to solvency as it pursues companies which have infringed its patents, and as it issues new licences. It has already recovered virtually all its recoverable assets, apart from the sale (at a likely loss) of a building in Boca Raton, Florida.

In the year to September 30 Rodime lost £24.3m on turnover that had shrunk to only £12.4m, taking account of provisions and interest. In the balance sheet the company had net liabilities of £26.9m. That included £37.8m owed to Bank of Scotland (which also owns

15.4 per cent of almost worthless less equity of the company), and £7.8m owed to other creditors. Debtors, including amounts recoverable from subsidiaries, totalled \$18.8m.

Since last spring Rodime has reached licensing agreements with companies including Alps Electric, Fujitsu, Matsushita Electric, Hitachi and Teac of Japan, and Hewlett-Packard of the US. Rodime is now targeting about 25 other companies which it claims are infringing its patents, including NEC, Sony and Toshiba of Japan, and Seagate and Quantum of the US.

When Mr Bailey came to Rodime he believed it could have been made into a company with \$1bn turnover in reality its turnover in its entire history never exceeded \$12m, yet it operated in Scotland, the US and Singapore. But even when banks, creditors and investors agreed a rescue package worth \$85m in 1989, Rodime never had the financial resources to produce the innovative products its engineers designed.

He admits that if he had carried out more due diligence Rodime would have taken a restructuring charge twice the size of the \$12m it actually allowed. But he also acknowledges that if the true value of the inherited inventory had been known, the rescue might not have gone ahead at all.

However, one decision he took then is paying off. "We were spending a fortune on legal fees pursuing International Business Machines for patent infringement," says Mr Bailey. "This could eventually mean a pay-out to shareholders."

"Our patients were supposed to be the icing on the cake - we never meant to live off them," says Mr Bailey. But he is not apologetic about the somewhat uncreative role that this former pioneer has now adopted. In fact he sees further possibilities for it.

"There are not many small companies that have beaten IBM," he says. "Several companies have already approached us for advice on how to protect their intellectual property. There may be business to be done in advising them."

A though Rodime is a litigious company it is not currently in litigation with any company as it pursues its amicable settlements. Speed is not necessarily of the essence any more. "The longer it takes to settle, the longer it will have been infringing our patents and the more it may have to pay," says Mr Bailey.

What Rodime, which now employs only five people, will not reveal is how the balance sheet looks now, but Mr Bailey says that although cash flow is positive, it is not yet in the black. "However, I'm confident that the value of our patents exceeds the level of our cash," he adds.

Although Mr Malcolm Melville, the Glasgow solicitor who became chairman of a slimmed board earlier this year, warns that the company's new strategy is "by no means assured of success", Rodime believes it may accumulate positive net worth next year. This could eventually mean a pay-out to shareholders.

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THE PROPERTY MARKET

Two weeks ago, the Isle of Dogs enterprise zone in London's Docklands came of age. But its 10th anniversary, which brought the area's tax breaks holidays to an end, provided little cause for celebration.

The towering Canary Wharf development, which has come to symbolise Docklands, is teetering on the brink. The failure of Olympia & York, the Canadian developer who created the project, would seal Dockland's reputation as a developers' graveyard.

area has been visited by the extremes of both success and failure. When Mr Michael Heseltine, the then environment secretary, set up the London Docklands Development Corporation (LDDC) to oversee the regeneration of 20 square miles of derelict land in 1981, he described the region in damning terms.

"The area displays more acutely and extensively than any other area in England the physical deterioration of the inner city and the need for urban regeneration," he said.

Just six years later, it was dubbed an economic miracle. "It is seen as the most exceptional development location in the UK and, perhaps, the most dynamic in Europe," said Mr Reg Ward, chief executive of the LDDC in 1987. At the time, land values had doubled over the past year, yields had dropped to 5 per cent and the ratio of private investment to public money was 7:1.

But five years on, the miracle has turned sour. Docklands is seen as the most costly disaster in the history of UK property development, following a collapse in property values and a glut of vacant property.

It is also seen as a planning and architectural disaster. "London's Docklands contains one of the worst

collections of late 20th century buildings to be seen anywhere in the world," says the ADT Architecture guide.

Around the world, Docklands is seen as an example of how not to regenerate urban areas. It was meant to be an example of what could happen without government interference. But in practice, the government has heavily subsidised the area through tax breaks and infrastructure investment: £5bn is due to be ploughed into east London's infrastructure by 1995. Moreover, the government may end up by bailing out Canary Wharf by building the Jubilee Line railway extension, transferring civil servants to the area and developing the East Thames Corridor.

The government's avowed goal was to cut red tape and give private enterprise its head. Yet even the government was surprised by the way matters turned out. The philosophy behind the enterprise zones was to attract industrial development to the area. Instead, the LDDC decided to attract commercial users.

"We used the enterprise zone in a somewhat maverick way by bringing together our totally optimistic aspirations to make the Isle of Dogs an office and commercial location rather than confirming it as a industrial one," said the LDDC's Mr Ward.

Under Mr Ward, a visionary, exuberant and headstrong character, Docklands built up a powerful momentum. Tax breaks, advertising, the light railway, the London City airport and the British Telecom satellite station helped trans-



The towering Canary Wharf, which has come to symbolise Docklands, is teetering on the brink

form the character of the dock.

The turning point for Docklands – and with hindsight, its biggest mistake – was the decision to raise its sights and compete with the City and West End.

The potential seemed obvious, however, following the arrival of Olympia & York, the world's largest property developer, which decided to invest £2bn into Europe's biggest office scheme.

O&Y recognised that London had the most expensive and old fashioned office stock in Europe, which fell a long way short of the aspirations of tenants. Potential tenants wanted large, cheap and high technology offices; the Docklands pro-

vided an abundance of cheap, empty land, just 15 minutes away from the City. The logic seemed impeccable.

It did not work out as planned. O&Y had to offer generous incentives to tenants; yet 40 per cent of the buildings within Canary Wharf which are complete are still unlet. In part, this reflects the severity of the property recession in London. But to a greater extent, it is a result of London's haphazard approach to its own development.

This lack of an overall planning strategy allowed the City of London and the surrounding boroughs to relax their own planning controls, creating a glut of space that under-

mined demand for offices in Docklands. The sheer enormity of the Canary Wharf development put far too much strain on existing infrastructure and improvements, such as transportation, came far too late.

As a result, the image of the area was tarnished and Canary Wharf failed to attract any big UK compa-

nies. The Docklands experiment failed in other ways, too. It was created in the teeth of hostility from neighbouring local authorities, and it inspired intense opposition from the local community. This was highlighted by a £100m law suit from local residents against O&Y and the LDDC because of the noise, dust,

dirt and disruption from the construction works.

To its critics, Docklands demonstrates the flaw in the Conservative party's philosophy of urban regeneration. "It is a fundamentally flawed approach," says Mr Bob Colenutt of the Docklands Consultative Committee (DCC), a local authority association. The benefits of developments in Docklands have yet to trickle down to the local community, he adds.

Three quarters of the jobs in the enterprise zone have simply involved relocations of jobs from other parts of London; in total the enterprise zone has resulted in the creation of just 2,733 new jobs, says the DCC. Assuming the cost of tax breaks and infrastructure totals £2.9bn – according to the LDDC calculations that the government will have spent more than £1bn for every new job created in the Isle of Dogs enterprise zone.

The LDDC, however, says that the benefits of the enterprise zone have been exaggerated and, furthermore, it is proud of its employment record, compared to the rest of London: between 1981 and 1990, unemployment within the development area increased by 38 per cent; in Greater London unemployment has increased by 47 per cent over the same period.

Opinions differ on the future of Docklands. A substantial, albeit biased, section of the property industry thinks it should scale back its ambitions and settle for being a cheap location for clerks and computer installations. "It should be like Croydon or Hammersmith,"

says one consultant. The problems of O&Y, which may well result in the cancellation of the Jubilee Line extension and the end of more development at Canary Wharf, make this outcome very likely.

The DCC thinks Docklands should concentrate on more modest development including the allocation of half the Royal Docks for social housing. "The fantastic visions of the 1980s have to be reassessed," says the DCC's Mr Colenutt.

But the LDDC refuses to amend its plans, arguing that the DCC's ideas would merely accelerate the spiral of decline. The DCC sees the recession as a chance to catch up on the development of infrastructure, which should finally be in place when the economy picks up.

"London needs Docklands to enable it to remain one of the world's top three cities," says Mr Michael Pickard, chairman of the LDDC. "Why should we not be able to compete with the City of London and the City of Westminster?" asks Mr Eric Sorenson, chief executive of the LDDC.

"Docklands will have important advantages in its communications," he adds, citing the following important addition: a broad highway running from the City to the Royal Docks will be completed by the summer of 1992 and Docklands' light railway will be expanded and upgraded by the summer of 1993. The government's original belief was that it could not justify building roads and tube lines across wasteland, its policy of no subsidies and no infrastructure gradually turned into one of subsidies and infrastructure. The message of the Docklands Enterprise Zone simply underlines what the property industry always knew: infrastructure is the key to development.

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RECRUITMENT

JOBs: Survey figures show that most public argument about executive pay in Britain misses the point

Where the real fat cats are to be found

INCREDIBLE though it must seem to anyone who has met the Jobs column, there have been times when it has been unable to get a word in edgeways. The prime instance in recent months came when it was invited to contribute from the floor to a 45-minute televised "debate" on executive pay.

The tone was set by the opening speakers from the platform. The first denounced the monstrous greed of capitalism, making much play with the published salaries of selected heads of big industrial companies. The second responded that the cited sums were necessary to engender enterprise.

Those same basic credentials, with the same focus on salaries of chiefs of well known outfits, were then buried back and forth until time ran out. On balance unashamed proponents of enterprise were far outweighed by equally unashamed opponents of avarice, but they grabbed the floor from one another so swiftly and preemptorily that the Jobs column, despite sticking its hand up sporadically, never uttered a syllable.

It still seems a pity to me, at any rate - not least because, to judge from the typical media reaction to last week's publication of the British Institute of Management's pay survey, the same dialogue of the debate still rages on. For what I'd hoped to point out on the television occasion was the focus of the exchanges was unrealistic, and for two main reasons.

First, salaries alone provide an almost ludicrously short measure of executive-pay levels because they take no account of perks.

According to the studies of the Noble Lowndes consultancy, which include valuations of benefits such as pension entitlements and company cars as well as bonus payments, salaries make up only about 70 per cent of the average British manager's rewards.

Secondly, to suggest that a minority of prominent industrial chieftains are representative of executives in general is not only to do severe injustice to the great bulk of same, but to overlook the place where Britain's real fat cats largely lurk. That place is the City finance sector, and those doubtless it need only look at the table alongside drawn from Day Associates' survey of pay in banks in London's famous square mile.

The latest check covers 105 of

them, giving data on some 230 jobs high to low. But anyone wanting full information will need to obtain the survey report, price £200, from Joe Clark of Day at Suite 231, 75 Whitechapel Rd, London E1 1DU; tel 071-375 1397, fax 071-375 1723. My figures are limited to 17 posts of senior, albeit not the highest level.

In each case, the table starts with salaries - the lower quartile referring to the person a quarter

way up from the foot of a ranking of all in the same type of job, the median refers to the person midway in the ranking, and the upper quartile to the one a quarter way down from the top. Next comes the

average salary, followed by the percentage of it typically received as a bonus. The last two columns show the proportion of job-holders whose perks include a company car, and its average price.

Of course, being confined to banking staff in the City, Day's check cannot show how their rewards compare with those of executives elsewhere. But a rough idea, although no more than that, is given by the following table compiled from the British Institute of Management's figures. It gives average salaries, the percentage of same received as bonus, and the proportion with cars for chief executives, other directors, and five descending ranks of managers:

Position	Lower quartile £	Median £	Upper quartile £	Average salary £	Avg. bonus %	Coy car %	Avg. price of car
Bond sales head	84,000	104,000	135,000	113,142	27.8	88	16,625
Corporate finance head	95,000	109,665	135,000	112,245	28.9	100	21,949
Capital markets head	97,000	104,377	125,000	110,482	35.8	100	26,592
Director of credit	90,000	96,000	125,244	106,257	13.1	87	19,820
Fund management director	91,833	99,530	105,250	100,722	21.4	100	22,033
Swaps head	70,000	100,000	127,000	99,250	64.7	100	17,083
Equity trading head	75,000	100,000	115,000	96,000	15.6	83	16,244
Eurobond trading head	80,000	89,500	100,000	93,300	17.2*	90	16,802
Equity sales head	71,500	95,000	125,000	92,260	12.5	100	20,734
Head of research	69,000	79,500	102,400	82,963	11.4	90	18,110
Personnel director	70,932	81,500	91,250	80,971	17.8	83	20,016
Chief fx dealer	65,000	75,000	93,450	80,849	29.8	97	16,014
Director of operations	89,000	73,986	87,500	79,936	5.7	100	21,777
Financial director	63,000	71,150	77,588	77,247	14.2	100	21,410
Legal services head	48,000	72,650	76,080	65,688	26.4	100	18,143
D.P. director	50,000	64,500	72,000	62,308	15.4	100	18,490
Chief sterling dealer	48,500	50,000	60,000	52,583	12.9	94	14,582

* Excluding one person of 10 with enormous bonus that would have raised average to 41.8 per cent.

it seems abundantly clear that managers in Britain as a whole are underpaid by the standards of counterparts in City banks.

The sole compensation I can offer the majority is that Day's survey shows the square mile's levels are now edging down. Even so, it looks likely to be an eon or two before the reward-gap between the City of London and the rest of Britain is closed.

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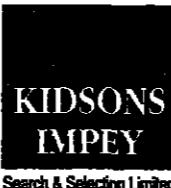
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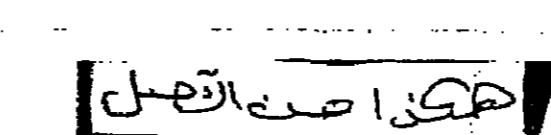
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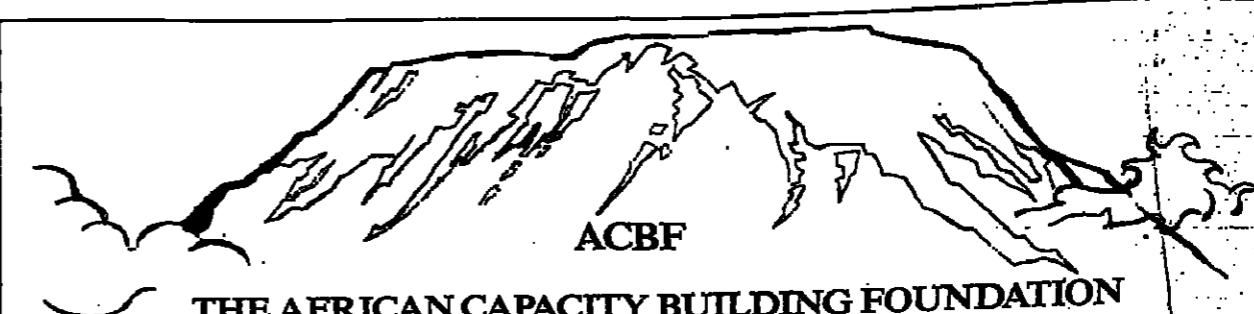
Applicants should write, enclosing a detailed curriculum vitae, to Ms. S. Robinson
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Please write enclosing a detailed C.V. with salary details and a daytime telephone number to Box A472, Financial Times, One Southwark Bridge, London SE1 9EL.

By Andrew Jack

IF THE authoritative history of accountancy were to be written somewhere towards the end should be a chapter called "Merger Mania", a phenomenon which began in the late 1980s. The question now facing firms is whether its pages will extend into the more cautious era of the early 1990s.

While the recession bites home and the taste of merged firms being digested grows increasingly bitter, rumours of a new wave of acquisitions are beginning to surface. The latest candidates to be mentioned are BDO Binder Hamlyn and Pannell Kerr Forster, which were respectively seventh and ninth by fee income last year. Both vigorously deny it.

Whatever the truth of these particular cases, the consensus among managing partners is that many firms are coming under competitive pressure and the total number must shrink. The only problem is that none admits that their own practice faces any difficulties.

This has led to a new game played by journalists and the recipients of their telephone calls within accountancy offices. The Accounting Standards Board may be tightening up on the imaginative skills of the best creative practitioners, but merger gossip has provided a new outlet for inventiveness.

In solvency work may have prospered, but it remains a small proportion of income for most firms. Statutory audits continue to command large revenues, but companies are increasingly putting this work out to tender and maintaining a tight ceiling on the fees charged.

Meanwhile, costs have escalated

instead, they say they have taken early retirement, or departed voluntarily after deciding that their aims and those of the firm are no longer compatible.

The 1992 variant - for countering talk of mergers - adopts the same technique. You can get a straight denial - though generally in a tone of voice that does not suggest the "true and fair" pledge of an audit report. More typically, you hear an oblique comment using language which leaves the options open.

"We are not in merger discussions with anyone," says an exasperated Mr Chris Swinson, national managing partner of Binder Hamlyn. "I haven't even looked for the phone number of a dating agency ... But one keeps one's eyes open."

Mr Richard Pearson, national managing partner at Pannell Kerr Forster, sighs wearily: "There is no strength to the rumours. From time to time one has discussions about discussions ... Of course, if the opportunity arises, we will certainly consider it."

There is no doubt that accountancy firms have been severely hit by the recession. Demand has dropped for non-essential services, such as management consultancy work, and for those activities linked to periods of economic growth like corporate finance.

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Statutory audits continue to command large revenues, but companies are increasingly putting this work out to tender and maintaining a tight ceiling on the fees charged.

Meanwhile, costs have escalated

sharply. The mergers have left the combined firms with substantial overheads including considerable surplus staff and excess property just when they could least afford the bills.

Corporate litigation is also fast expanding. Accountants, armed with professional indemnity insurance, have proved a tempting target for aggrieved users of accounts looking for recompence.

When the annual figures for fee income and employment are released by the top firms in June, they are likely to look bleak. The undisclosed internal accounts showing the falls in profitability will probably be gloomier still.

This does not bode well for mergers driven by strategic reasons between two equal and complementary partners, rather than as a panic-stricken cry for survival from ailing firms directed at stronger ones. But Mr Hugh Aldous, managing partner of Robson Rhodes, suggests that is nothing new.

"None of the mergers in the late 1980s was motivated by strategic cleverness," he says. "Despite all the hype from the firms' press offices about strategy, it is now clear that they were all driven by economic necessity."

He argues that the entire accountancy profession has come under pressure and many partners are leaving firms are now on the job market.

Mr Aldous believes the "Big 6" - Coopers & Lybrand, KPMG Peat Marwick, Ernst & Young, Price Waterhouse, Arthur Andersen, Touche Ross - are likely to survive because of their very strong reputation and the stranglehold they have

on the largest clients. Some of the smaller firms will probably fade away, he thinks, while the group of six or eight firms below the premier league are likely to shrink to two or three over the next few years.

Those which survive - among which Aldous naturally counts Robson Rhodes - will have to offer "the same calibre of thinking" as the Big 6, while acting increasingly as advisers to individuals and private companies.

A number of his competitors share the view of a shrinking middle tier, while putting up equally strong arguments for their own position as survivors. Among the most notable is Grant Thornton, eighth largest by fee income, which embarked three years ago on a strategy to concentrate on advisory work to small and medium-sized businesses.

"I don't think any firm outside the Big 6 which has a significant part of its income from the audit market can have a strong future," says Mr David McDonnell, national managing partner. He believes two of the Big 6 firms may yet merge to create five large players, while a number of medium-sized firms are likely to have to seek partners in order to survive.

The structure of Binder Hamlyn, by contrast, continues to be modelled in many ways on the Big 6 firms and it retains a number of large company audit clients. Mr Swinson is confident that such a role is sustainable. "We have preserved a reasonable air of professionalism, and avoided the more repulsive moves of our competitors," he says.

Mr Paul Hippis, senior partner at Stoy Hayward, says: "We have certainly sharpened up our act, putting

enormous emphasis on quality and working hard talking to people to secure whatever business is around." His firm has invested considerable effort into cultivating family-owned businesses.

Mr Peter Orenstein, senior partner with Cussons Beckman, argues that his firm is not in the so-called "second tier" but is at the top of a "third tier". He suggests that the second tier firms are coming under considerable pressure for clients, squeezed by both the Big 6 firms and the third tier. Many do not have the strong international networks of the larger firms, but have large overheads than their smaller competitors.

"We are small enough to be flexible and give clients the personal attention of individual partners, but large enough to have the specialist expertise they need," he says. "We are certainly not under any pressure to merge," he adds. "But that doesn't mean if a firm comes along with a proposal of some merit we would put up a brick wall. That would be foolish."

If further mergers do occur, one result will be a growing headache for regulators. Fewer firms will threaten both competition and independence. It is already difficult to find firms not subject to conflict of interest in a large and complex case such as the collapse of the Maxwell empire. These problems are only likely to escalate.

In the meantime, Mr Swinson remains unconcerned by the rumours about BDO. He has flown off to Singapore on assignment and said before his departure: "I would hardly be leaving if we were about to merge, would I?"

ACCOUNTANCY COLUMN**Outlook for merger mania in the early 1990s**

Instead, they say they have taken early retirement, or departed voluntarily after deciding that their aims and those of the firm are no longer compatible.

The 1992 variant - for countering talk of mergers - adopts the same technique. You can get a straight denial - though generally in a tone of voice that does not suggest the "true and fair" pledge of an audit report.

More typically, you hear an oblique comment using language which leaves the options open.

"We are not in merger discussions with anyone," says an exasperated Mr Chris Swinson, national managing partner of Binder Hamlyn. "I haven't even looked for the phone number of a dating agency ... But one keeps one's eyes open."

Mr Richard Pearson, national managing partner at Pannell Kerr Forster, sighs wearily: "There is no strength to the rumours. From time to time one has discussions about discussions ... Of course, if the opportunity arises, we will certainly consider it."

There is no doubt that accountancy firms have been severely hit by the recession. Demand has dropped for non-essential services, such as management consultancy work, and for those activities linked to periods of economic growth like corporate finance.

In solvency work may have prospered, but it remains a small proportion of income for most firms.

Statutory audits continue to command large revenues, but companies are increasingly putting this work out to tender and maintaining a tight ceiling on the fees charged.

Meanwhile, costs have escalated

sharply. The mergers have left the combined firms with substantial overheads including considerable surplus staff and excess property just when they could least afford the bills.

Corporate litigation is also fast expanding. Accountants, armed with professional indemnity insurance, have proved a tempting target for aggrieved users of accounts looking for recompence.

When the annual figures for fee income and employment are released by the top firms in June, they are likely to look bleak. The undisclosed internal accounts showing the falls in profitability will probably be gloomier still.

This does not bode well for mergers driven by strategic reasons between two equal and complementary partners, rather than as a panic-stricken cry for survival from ailing firms directed at stronger ones. But Mr Hugh Aldous, managing partner of Robson Rhodes, suggests that is nothing new.

"None of the mergers in the late 1980s was motivated by strategic cleverness," he says. "Despite all the hype from the firms' press offices about strategy, it is now clear that they were all driven by economic necessity."

He argues that the entire accountancy profession has come under pressure and many partners are leaving firms are now on the job market.

Mr Aldous believes the "Big 6" - Coopers & Lybrand, KPMG Peat Marwick, Ernst & Young, Price Waterhouse, Arthur Andersen, Touche Ross - are likely to survive because of their very strong reputation and the stranglehold they have

on the largest clients. Some of the smaller firms will probably fade away, he thinks, while the group of six or eight firms below the premier league are likely to shrink to two or three over the next few years.

Those which survive - among which Aldous naturally counts Robson Rhodes - will have to offer "the same calibre of thinking" as the Big 6, while acting increasingly as advisers to individuals and private companies.

A number of his competitors share the view of a shrinking middle tier, while putting up equally strong arguments for their own position as survivors. Among the most notable is Grant Thornton, eighth largest by fee income, which embarked three years ago on a strategy to concentrate on advisory work to small and medium-sized businesses.

"I don't think any firm outside the Big 6 which has a significant part of its income from the audit market can have a strong future," says Mr David McDonnell, national managing partner.

He believes two of the Big 6 firms may yet merge to create five large players, while a number of medium-sized firms are likely to have to seek partners in order to survive.

The structure of Binder Hamlyn, by contrast, continues to be modelled in many ways on the Big 6 firms and it retains a number of large company audit clients. Mr Swinson is confident that such a role is sustainable. "We have preserved a reasonable air of professionalism, and avoided the more repulsive moves of our competitors," he says.

Mr Paul Hippis, senior partner at Stoy Hayward, says: "We have certainly sharpened up our act, putting

ACCOUNTANCY APPOINTMENTS**Opportunities in Finance: Middle East**

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This senior position is responsible for the delivery of financial accounting information to the Chief Financial Accountant within tight deadlines. Supervising a team of ten, the incumbent will ensure that full reports are produced on weekly Foreign Exchange results, monthly Profit and Loss and Balance Sheet accounts. Other duties will include a substantial involvement in financial systems development and an ongoing policy of staff development and training. The successful candidate will be a qualified accountant and ideally have previous banking experience.

Each role offers the incumbent the opportunity to achieve personal development whilst improving their accounting and banking skills in an environment of growth. Remuneration, accommodation allowances and other company benefits will be considerable and will enable individuals to accumulate capital.

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This high profile role will take a major part in a multi-million pound project to overhaul the Bank's hardware and software. The emphasis of this role will be to identify business risks and inefficiencies associated with the development of systems on such a scale. The incumbent will be required to work closely with management and users throughout the Bank to ensure that the project adheres to its objectives. Candidates will need to have practical experience of a DP environment and ideally have worked in a branch based business. This consultative role will require strong communications skills, an understanding of project management and a proactive approach to business situations.

Candidates who feel they have the appropriate experience and are interested in the challenge of a new location are invited to write enclosing their curriculum vitae quoting the appropriate reference number to Andrew Norton at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



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The Leeds Castle Foundation

the charity which owns Leeds Castle near Maidstone in Kent, a premier conference centre and a leading historic house tourist attraction, invites applications for the post of:

Financial Controller

The successful candidate will be a Chartered Accountant, preferably a graduate, and have at least 5 years experience in financial control at management level. He/she must have full command of computer accounting systems with working knowledge of Lotus 123. He/she will report to the Managing Director of the Foundation's trading subsidiary, Leeds Castle Enterprises Ltd, and will have responsibility for the financial function of the Foundation and its subsidiary. He/she will also act as Company Secretary to the Foundation and its subsidiary. The job will be based at Leeds Castle. Excellent references are essential.

This is a senior appointment with remuneration in the region of £35,000 p.a. plus car.

Application, with handwritten letter and Curriculum Vitae in strictest confidence to:

Graham Jackson, Managing Director
Leeds Castle Enterprises Ltd.
Leeds Castle, Maidstone, Kent ME17 1PL.

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London W1

The Candidate	○ c 30, chartered, ex big firm, ambitious with proven systems implementation p.r.e. in industry.
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Our client, an autonomous unit within a leading UK financial services group, is strengthening its business information function to meet the growing management needs of a competitive, customer orientated business. This key role will suit a creative, commercial individual who understands the value which information systems can bring to business analysis and planning. Reporting to the Finance Director and managing a small team, you will be the focal point for management information and the principal link between business managers and the IT department. You will translate business requirements into IT strategies, identifying cost effective ways of meeting information needs and project managing system developments, both PC and mainframe.

Interested candidates should write to Janet Bullock (Ref 919) at BBM Associates Ltd (Consultants in Recruitment) enclosing a full CV including contact telephone numbers. All applications will be treated in the strictest confidence and should be received by Monday, 18th May.

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Highly proactive, you are creative in problem solving yet practical in application and have an analytical mind capable of dealing with constantly changing circumstances.

For further information and application details please telephone 0296 382213 (24 hour answerphone), or write to Mike Cooke, Assistant County Personnel Officer, Buckinghamshire County Council, County Hall, Aylesbury, Bucks. HP20 1UA.

Closing date: 22nd May, 1992.

A leading energy-based UK plc, our client is seeking commercially-minded accountants for two key positions within a high profile, sales-oriented business unit, in order to ensure that the financial impact of decisions is given full prominence. Based at new corporate headquarters along the M4 corridor, the successful candidates will not only enjoy complete responsibility for the entire gamut of financial issues relating to the Group's sales & marketing function, but also fulfil a vital central coordination role for the Group as a whole, providing a forecasting and modelling resource which is crucial to the continued success of a multi-billion pound business.

Financial Controller

c. £35,000 - £40,000 + car + benefits

- Report to the Director, Sales & Marketing.
- Act as focal point for all financial matters relating to the unit.
- Advise directors and managers on the financial implications of future business strategy.
- Coordinate and analyse relevant management information.
- Liaise with and support the central finance function.

A minimum of 3 years' ppe at supervisory level within a related industrial sector is essential.

(Ref: 5649/13)

Candidates for each post should be business-oriented graduate accountants. Both appointments demand an appreciation of large company reporting requirements and a sound grasp of modern management accounting techniques. In addition to first class financial and analytical skills, supported by a detailed knowledge of computerised systems, applicants must demonstrate the technical and intellectual ability to grasp complex issues and the commercial credibility to forge strong links with non-financial staff, particularly at senior level.

Please write, in confidence, enclosing full career and salary details, to Tim Knight, quoting the appropriate reference.

KPMG Selection & Search
2-3 Dorset Rise, Blackfriars, London EC4Y 8AE

Management Accountant

c. £30,000 + car + benefits

- Report to the Financial Controller, Sales & Marketing.
- Prepare and interpret detailed management information, including budgets, profitability analyses and cashflow forecasts.
- Operate company's short-term business model.
- Liaise with financial and sales & marketing staff.

Applicants should have 1-3 years' ppe with a management accounting bias.

(Ref: 5648/14)

European Treasurer

c. £60,000 + Benefits

Our client is a major US industrial management company with three major worldwide operating Groups, two based in the UK and the third based in the USA. All are \$ billion plus enterprises trading under their well-known global brand names.

A new senior treasury appointment is to be made at the London office of the parent company to ensure full treasury support for the UK and European operations. Key tasks will be the development and implementation of appropriate financing strategies, including the negotiation and control of borrowing arrangements, and the overall coordination of treasury operations in the UK and Europe. The European Treasurer will also be a senior member of the US corporate treasury team, an officer of the corporation, and a director of the UK subsidiary holding company.

The person sought for this appointment

London

will be a corporate treasury professional with extensive experience of treasury management in a manufacturing organisation operating on a worldwide scale. In-depth knowledge of UK and European financial markets is required, and a record of achievement in the negotiation and control of funding arrangements and the management of treasury operations. Detailed familiarity with the developing legal, accounting and tax framework of European business is essential.

An attractive salary will be supplemented by a benefits package which will include a performance-related bonus and eligibility for share options.

If you wish to be considered for this appointment please write in confidence to Douglas Austin, Ref 7220, MSL Group Limited, 32 Aybrook Street, London W1M 3JL. Telephone: 071-487 5000.

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• be a qualified accountant aged 30-45, ideally 35-40.

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Swindon

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Individuals must demonstrate excellent communication skills and be prepared to take a proactive approach. Candidates will be qualified accountants aged to 32, with previous investment banking knowledge gained through audit exposure or from within a similar calibre organisation. Interested candidates should contact Jon Vonly or Jennifer Ogden on 071-629 4463. Alternatively please submit an up-to-date curriculum vitae to the address below.

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Cardinal House, 39-40 Albemarle Street, London W1X 3FD. Tel: 071-629 4463
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WEST LONDON

c. £35,000

Director of Finance and Accounting

The newly-established West London Training and Enterprise Council is one of the 82 set up around the country with the brief to stimulate business growth through the provision of consultancy services and the further development of the trained workforce. This autonomous operation is seeking an experienced manager to strengthen its small, cohesive management team.

With total responsibilities for the finance and administration functions, you will be required to make a full contribution across the organisation, ideal financial initiatives and provide an informed commercial perspective on a broad range of business issues. Initial objectives will include the development of financial procedures and controls, the implementation of financial information systems, and the advancement of management reporting.

A qualified accountant with either public or private sector experience, you must be able to demonstrate well developed commercial and administrative skills in addition to sound

technical abilities. You should be capable of managing and developing the functions in an effective and economic manner, and be able to apply innovative but practical solutions to ongoing and developing issues. As an individual, you must be a "hands-on" and enthusiastic person with the appropriate skills and personality to manage and motivate a small team and be a positive influence at Board level.

Please send full personal and career details, including current remuneration levels and daytime telephone number, in confidence to Adrian Edgett, O'Connor & Lybrand Deloitte Executive Recruiting Limited, 9 Greyfriars Road, Reading RG1 1JG, quoting reference AE855 on both envelope and letter.

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CHIEF ACCOUNTANT

Guildford

to £35,000 + car

Our client is currently restructuring its business under an ambitious new board of directors. A recent acquisition means that turnover for 1991/92 will be £60 million in this marketing driven pic.

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Essential experience required includes management and spreadsheet accounting skills together with initiative and the ability to fit into a small management team at a senior level within a group at an exciting stage of its development.

Please write, enclosing a full career/salary history and daytime telephone number, to John Sleigh FCCA quoting reference J/83/F.

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please call:

Richard Jones on 071-873 3460

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A European Accounting Manager is now required to support the International Finance Manager. Prime responsibility will be for European (excluding UK) statutory and management accounting.

The role will involve control of third party accountants

ensuring reporting is to timetable and to corporate policy. In addition close liaison with country business managers will be necessary.

There will be a high degree of travel (approximately 50%) to the countries concerned in order to assist with local accounting and business issues, including payroll matters.

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In the past year we have successfully reduced waiting lists, increased facilities and improved the wards of this large general hospital which serves the densely populated north-east London catchment area.

We now seek to appoint a Finance Director to play a high profile role on our Trust Board and further build upon the successes of the past year. The successful applicant will contribute to the corporate strategy/business plan, and will be expected to restructure, and then manage, a 40 strong department.

We need a qualified accountant, with considerable corporate or NHS experience together with drive and leadership. Knowledge of the financial regime of a Trust would be a distinct advantage.

Further details and an application form are available from the Chief Executive's Office - contact Jean Smith, Telephone number 081 887 2390 - Sterling Way, London N18 1QX.

Closing date: Wednesday 20th May, 1992
We intend to hold the interviews for this post on Friday 29th May, 1992

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The North Middlesex Hospital NHS Trust

FINANCIAL CONTROLLER

Property Management

London

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You will be a qualified accountant, age 30-35, with previous experience in this sector. The role will require a comprehensive understanding of property management accounting, both for tenants and landlords, as well as a good knowledge of the financial accounting requirements needed to support this medium-sized surveying practice.

Using an integrated accounting system designed for property companies and managing agents, you will be responsible for the supervision and control of the accounts department and the management of financial information produced by it.

Candidates with appropriate experience should apply with detailed C.V. in strict confidence to J. Caplan FCA, David Lewis & Partners, 76 Gloucester Place, London W1H 4DQ, making their envelope strictly private and confidential.

a medium sized company environment. Candidates will be aged in the range late 20's to early 30's. Possession of a second language is not a pre-requisite.

The rewards will include a comprehensive benefits package and a profit share scheme.

Interested applicants should apply in writing, enclosing a detailed CV stating current remuneration package, to Andrea Black, Robert Walters Associates, (Recruitment Consultants) 4a High Street, Windsor, Berkshire SL4 1LD. Fax: (0753) 831171.

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Reporting to the Financial Director the Chief Accountant will be responsible for the setting up and further development of accounting policies and procedures including reporting systems, view and consolidation of accounts, the preparation of management accounts and budgeting.

Candidates should possess a recognised professional qualification, be between 35-45 and have a minimum 10 years' experience in a similar or comparative position. A confident and commercially minded professional is required with good communication skills, adaptable and able to manage and motivate a multinational staff.

The salary will reflect the status of the appointment and the package includes family accommodation, car, air fares and education allowances for up to two children.

If you have availability and experience we are seeking please send detailed CV or telephone for information to:

Martin Dyas or Sarah Dudley
S&N Corporate Services, Recruitment Consultants,
135 Notting Hill Gate, London W11 3LB.
Tel: 071-243 0504. Fax: 071-229 2150

S & N
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London-City

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As a result of recent organisational restructuring, two new finance positions have been created. Recently qualified Chartered Accountants (male/female) will fill these positions both stimulating and challenging. Our clients, a major international financial services group, have stipulated that the successful candidates must possess good analytical skills and the self motivation necessary to cope with the demands of these high profile roles. Reporting to the Group Management Accountant, the areas of responsibility will include financial and management reporting, along with the preparation of short term and strategic cash flow statements, and the monitoring of both capital and exceptional items of expenditure. In the longer term, opportunities for advancement within the group are exceptionally good. Ref: 2160/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to RP Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 7TB. Tel: 071-493 0156 (24hours).

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If interested please send details to Box A1830
Financial Times, One Southwark Bridge, London SE1 9HL

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The Position

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Qualifications

- Qualified Chartered Accountant with at least 5 years relevant commercial experience.

- Experience in designing and implementing management controls and reporting systems.

- Flexibility and strong communication/presentation skills essential.

• 30-40 years old.

Compensation

- A remuneration package to reflect ability and experience will be offered to the successful candidate.

Please apply in writing, with full Curriculum Vitae including present salary details to:

RGA Network
Grafton House
High Street, Burford
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Financial Controller

to £35,000 + car benefits

This newly-acquired subsidiary of a major public Group imports and distributes food products to a substantial retail and wholesale customer base. It is a fast-moving, profitable and expanding business with a current turnover of £15m. A new position has been created for a young, talented professional to introduce the necessary systems and accounting disciplines to achieve the exacting standards set by the new parent Group. Future developments will make the role even more fulfilling and exciting.

The Role

- Introduce new computerised systems and establish a sophisticated management information package.

- Prepare and present a meaningful monthly package to strict timetables for both local management and Group requirements

- Establish budgetary control, including profitability analysis, cash management and forecasting in a multi-currency environment.

- Report to Managing Director: act as part of senior management team to help drive business forward.

Please apply in writing, enclosing full c.v. quoting Ref: M745

ASB
SELECTION

Amethyst House, Spring Gardens, Manchester M2 1EA. Tel: 061-834 0618

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

The Harmonisation of Taxation Systems In Europe

A seminar, sponsored by Robert Walters Associates, in conjunction with The Financial Times and The American Taxation Institute in Europe.

Venue:

The Hilton Hotel
Boulevard de Waterloo 38
1000 Brussels

Date:

Wednesday 20 May 1992

Time:

12.00pm

Speakers:

Mr David Carr, DGXV, European Commission
Mr Malcolm Penney FCA FTI
Président Comité Fiscal
Confédération Fiscale Européenne

Much of the legislation enshrined in the Treaty of Rome has a significant impact upon the way commercial organisations govern themselves. This is especially the case with regard to taxation systems which vary greatly between different countries, giving rise to significant distortions within the internal market to the cost of those companies with multinational networks.

The recently published Rudging Report has produced a series of recommendations, some of which may be controversial, aimed at a more harmonised tax base across all member states. Robert Walters Associates have therefore invited Mr David Carr, who was closely involved in the preparation of Rudging, to address the Report's key recommendations.

Mr Malcolm Penney, who in addition to his EC representative activities is a tax partner with Ernst & Young, will also address the seminar. He has accumulated extensive experience of advising a wide range of multinational companies and will be outlining the ways in which businesses are attempting to adjust themselves in post-1992 Europe with regard to recent tax developments within the EC.

This seminar will be of great interest to senior financial and taxation executives working within multinational organisations. It is free of charge and a buffet lunch will be provided after the speeches.

To reserve a place phone Samantha Van Dyk on 071-379 3533 or write to her at Robert Walters Associates, 25 Bedford Street, London WC2E 9HP. Fax 071-915 8714.

ROBERT WALTERS ASSOCIATES

LONDON WINDSOR BIRMINGHAM BRUSSELS AMSTERDAM PARIS

COMMODITIES AND AGRICULTURE

IEA confirms upturn in oil consumption

By Deborah Hargreaves

SIGNS OF a pick-up in oil consumption were confirmed yesterday by the International Energy Agency, the west's oil industry monitoring body, which, in its April market report, highlighted a 2 per cent increase in first quarter oil demand in members of the Organisation for Economic Co-operation and Development.

Renewed confidence amongst oil traders that world demand is beginning to rise has supported the market in the past two weeks. But North Sea Brent crude oil for June delivery eased 10 cents yesterday to \$15.50 a barrel.

The IEA revised North American demand upwards for the first quarter to 18.7m barrels a day, an increase of 3 per cent over the same period last year amid signs that the US economy is emerging from recession.

The IEA expects OECD oil demand to average 37m b/d in the second quarter, a rise of 0.5 per cent from the same quarter in 1991.

A report by Kleinwort Benson, the UK merchant bank, forecasts a resumption of robust growth in oil consumption in the next couple of years with world demand up by 0.8

per cent or 500,000 b/d this year. It predicts an increase in demand of 1.8 per cent next year and 2.4 per cent in 1994.

The IEA expects OECD oil demand to average 38.4m b/d over the year - an increase of about 1 per cent from last year. However, growth in North American oil demand is being offset by a slowdown in consumption in the Pacific region as economic activity remains sluggish.

Oil production by members of the Organisation of Petroleum Exporting Countries remained steady in April at 23.5m b/d according to the IEA. Opec reiterated its current production ceiling of just under 23m b/d at its last meeting on April 24, stressing a commitment to ensure that all members cut output to achieve that level.

The IEA pointed out that Iran's output dipped slightly in April to 3.3m b/d from 3.4m b/d.

The decline in oil production in the CIS slowed in March, the IEA reported to 3.5m b/d from a level of 3.6m b/d in January and February. The agency said that production for the whole of the first quarter was estimated to have dropped 12 per cent against the same period last year to 9.55m b/d.

Japanese to join Oman gas project

By Mark Nicholson, Middle East Correspondent

THREE Japanese companies have announced that they will join a \$6bn project to develop a liquefied natural gas industry in Oman, comprising the ownership structure for the commercial exploitation of the Sultanate's gas reserves.

Mitsubishi Corporation, Mitsubishi & Company and C. Itoh & Company will take together a joint 7 per cent stake in a state-controlled company to develop the downstream exploitation of Oman's gas reserves. Proven reserves in 1991 were 3.8 trillion (million) cubic feet, but some estimates put potential reserves nearer at 17 trillion cu ft.

The Sultanate will hold 51 per cent of the downstream venture, which will oversee gas liquefaction, shipping and marketing. Shell will hold 34 per cent of the downstream company, Total 6 per cent and Partex 2 per cent, following

agreement on the venture in February.

These companies hold comparable shares in Petroleum Development Oman, the state-owned oil group, which will control gas production and concentrate development.

Shell International Gas has already completed an early feasibility study for the launch of Oman's gas industry which suggests the Sultanate could visibly produce 5m tonnes a year. Further studies and development could take another eight years and first LNG shipments are expected in mid-1999.

Reserves are reported to allow for 20 years of exports and up to 50 years of domestic consumption.

Commercial exploitation of its gas reserves will be a welcome addition to Oman's trading position given the Sultanate's modest position among Gulf oil producers. Output is set to rise by 50,000 barrels a day to 750,000 b/d this year.

Mexico to ease way for mining investors

By Damian Fraser in Mexico City

THE MEXICAN government has submitted new mining laws to congress that will lighten the administrative burden of investing in the country's mining sector, and provide greater legal security for the investor.

The new laws, which are certain to be passed by congress, will scrap all restrictions for Mexicans on investing in concessions in the mineral sector, except in hydrocarbons and uranium. Previously domestic investors in strategic minerals, such as rock phosphate, sulphur and potassium, wishing to have full ownership rights over a concession were forced to enter into a limited partnership with the government to whom they would have to pay royalties and surrender a percentage of profits. Private investment in coal was prohibited.

The government will also ease restrictions on foreign investment in concessions for gold, silver, lead, zinc and copper mining. In the past foreign investors in these sectors had to be minority partners or set up cumbersome trusts that allowed them to circumvent the law. Now foreign investors can purchase 100 per cent of the full voting shares of a mining company.

Mexico's constitution reserves to the state mineral ownership, but allows the government to sell off concessions. The new legislation increases the period of concession for prospecting from three to six years and for exploitation from 25 to 50 years, both periods being renewable.

Mexico, whose economy under Spanish colonial rule was built on the exploitation of its huge mineral deposits, is still the world's largest producer of silver, and among the top producers of sodium, graphite, copper, sulphur and zinc. The government has also reduced by half taxes on mining concessions in the past two years to 3.5 per cent, and plans to eliminate them altogether in another two years, in the hope of attracting more investment.

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CORRECTION Coffee stocks

E.D. & F. Man, the London trade house, estimates stocks of coffee held in importing countries at 19m bags (60 kg each), not 90m bags as reported yesterday.

The benefits from recycling

Droughts send world tea prices higher

By David Blackwell

DOUGHT IN Africa, southern India and Sri Lanka has curbed world tea production, sending London auction prices steadily higher since the beginning of the year.

Quality tea this week fetched 180p a kilogram, compared with 150p in early January. Over the same period good medium quality tea has risen from 115p to 135p a kilogram.

"It has changed from a buyers' to a sellers' market," said one trader yesterday.

The drought in Africa has hit production in Malawi, Zimbabwe and Kenya, where problems are thought to have been exacerbated by tribal unrest.

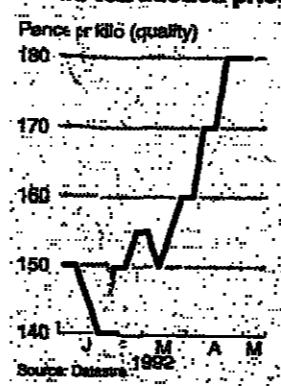
In Sri Lanka and southern India, which had record crops last year, conditions generally considered ideal, drought also led to output cuts.

At the same time stocks in consuming countries are low. In the UK, still the biggest tea importer, basic stocks are down to just over 30.6m kg from last year's 34.4m kg itself considered to be a low level.

The destocking was prompted by high interest rates, a weak market and improvements in efficiency, observers believe.

Further complicating the picture has been the reappearance of buying by the Russians, who had been staying away because

Londo tea auction price



of their lack of hard currency.

If the Russians stay in, the outlook is less favourable," one trader says yesterday.

Mr Illyrd Lewis, executive director of the Tea Council, said most teafered at the London auction had been taken up recently. Buyers were taking fully into account the climatic conditions, the Russians and low stock levels.

The commission's proposal intended to benefit banana exporting countries in the former European colonies, would require a waiver from the General Agreement on Tariffs and Trade, the president said on a visit to Washington yesterday. That would set a precedent for a barrage of waivers from countries wanting to protect sensitive farm sectors, particularly in the

Banana plan 'a Pandora's box'

Nancy Dunne in Washington

PRESIDENT Rafael Leonardo Callejas of Honduras yesterday said the European Commission would be opening "a Pandora's box" by imposing a new European Community-wide quota on Latin American bananas of 1m tonnes.

This would cut the Latin Americans' current market share by 1m tonnes and cost the struggling democracies in the region thousands of comparatively well paid jobs.

The commission's proposal, intended to benefit banana exporting countries in the former European colonies, would undermine, rather than support, the economies of the developing countries at a time when their other agriculture products were facing severe market conditions.

"It is at the lowest price in years," President Callejas said. "Our terms of trade are going against us."

Eventually, he said, the EC

would have to change its policy. The inefficient countries, which had continued to produce bananas because of special treatment by the community, would have failed to develop alternative exports for which they were more suited.

The Latin American countries would have suffered environmental damage by switching to inappropriate crops like maize.

President Callejas expressed his determination to pursue free trade policies. On May 12, the first steps will be taken towards establishing a Central American free trade zone, initially including Guatemala, Salvador and Honduras, and later Costa Rica and Nicaragua.

Honduras is hoping to join the Gatt in May. In 1996, it is planning to agree on a free trade zone with Mexico and in the same year it will pursue a free trade agreement with the US.

S African farmers to get £740m relief

South Africa this century," he said.

The four-year package includes R1bn already announced for drought relief in the national budget in March.

"Without intervention by the state, serious disruption of the South African economy can take place," Mr van Niekerk said.

The economy is gripped by its longest recession since the second world war, caused by years of sanctions and labouring under weak world prices for the country's main export, gold.

Because of widespread crop failure, South Africa, normally a leading exporter of maize, is seeking to import 5m tonnes,

Saving energy with born-again beverage cans

Geoffrey Dyer reports on the growth of the aluminium recycling sector in the US

A SOPHISTICATED collection system has allowed aluminium beverage can recycling in the US to set a new record of nearly 57m cans in 1991, up 3 per cent from the 1990 record of 56m.

The can recycling figures contribute to the growth of the American aluminium secondary industry, which over the past decade has accounted for about 30 per cent of total US aluminium supply.

"Of all the metals that are recycled today aluminium continues to be the model," according to Mr Richard Holder, chairman of the Washington based Aluminium Association.

The recycling rate for aluminium cans in 1991 was 62.4 per cent and reflects the increasing efficiency of the system through which producers pay customers for returning cans.

Because of the relatively high scrap value of aluminium smelters have a strong incentive to recycle and to pay for the recovery, transportation and processing of the cans. A

system has been set up with 10,000 collection points and including everyone private businesses to buy cans.

The Aluminium Association claims the system to be efficient that a can may be purchased, used, recycled and returned to the shelf in six weeks.

Technological developments have allowed for more efficient production and the weight of an aluminium beverage can, 30 per cent less than it was years ago.

Last year's recycling rate fell from the 1990 rate of 63 per cent, but Mr Holder believes that some recyclers may have held over cans in the hope that the recession would end this year and that the aluminium prices would rise. He believes that in the long-term a recycling rate of close to 100 per cent is still a "reasonable target".

Aluminium is an ideal metal for recycling, not just because of its high scrap value, but because it is relatively easy to recycle and can be used again and again.

The benefits from recycling

are both economic and environmental. Aluminium is one of the most energy-intensive materials in common use, the main requirement being the electricity needed to smelt aluminium from alumina (the intermediate material produced from bauxite ore). Recycling requires only 5 per cent of the energy that is needed to produce aluminium from bauxite.

One study has estimated that doubling worldwide aluminium recovery rates would eliminate over 10m tonnes of air pollutants, including toxic fluoride.

The savings on raw materials are considerable. For every tonne of remelted aluminium, four tonnes of bauxite and 700 of petroleum coke and pitch are saved. Recycling also reduces the requirements of bauxite.

Recyclers have gone to considerable lengths to make themselves more efficient in recent years. The scrap collection networks have been expanded, although they do not yet have the schemes for beverage cans.

Scrap that is produced during processing

and engineering techniques, making the plants less labour intensive, a reduction in fuel consumption and more sophisticated methods of avoiding impurities have all helped to reduce costs.

Ironically, the producers of such environmentally-sound materials have found it difficult to cut costs because of the burden of environmental legislation upon them. Regulation in the 1980s has become "much more cumbersome and burdensome," according to Mr Howard Sinclair, Vice President of Wabash Alloys in Wabash, Indiana.

The 1990 Clean Air Act has created the most impact and producers have had to concentrate their minds on ways to reduce waste and pollution at every stage of the process.

The enforcement, as much as the nature of the regulations, has become stricter. "While our customers want us to lower costs and increase efficiency, the government seems to want us to increase costs," laments Mr Sinclair.

Aluminium recovered from scrap is an increasingly important part of the US aluminium supply and the 1990 figure for secondary recovery of 6m tonnes was an increase of 16 per cent from 1989.

As well as cans the American aluminium industry recycles many consumer products including used motor parts, garden chairs and pots and pans.

Scrap that is produced during processing, like clippings, cuttings and turnings, is immediately diverted to the aluminium recycling stream and "in-house" scrap which is generated by foundries is remelted and recycled on the premises.

The scrap is crushed and melted in a furnace, where other metals are added to the aluminium to alloy it. The melted aluminium is usually solidified as an ingot and sold as a number of products such as foil, wire or sheet.

Some secondary producers recycle aluminium scrap into forms which are used as desanders by the steel industry and into other products which are used by the chemical, coating, powder and paste industries.

MARKET REPORT

LONDON COCOA prices continued along the downward path, nearby July closing above an earlier 16 1/2-year low of £561 a tonne. Dealers said any rally in cocoa prices is likely to run into heavy origin sales. There were indications of some selling by both the Ivory Coast and possibly Ghana yesterday. Psychological support is seen emerging around £250 for July. Robusta COFFEE prices failed to rise significantly despite gains in New York linked to continued speculation about what steps key producers such as Colombia and Brazil might take to stem the recent steep decline. New York analysts said that technical

London Markets

SPOT MARKETS + or -

Dubai 517.15-7.25s + 0.25s

Brent Blend (dated) 519.00-8.70s + 0.05s

Brent Blend (un) 519.00-8.65s + 0.05s

WTI (1pm est) 520.75-8.80s

Oil products (PMW prompt delivery per tonne CIF) + or -

Premium Gasoline 522.20s -2.25s

Gas Oil 517.00-2.00s -2.00s

Heavy Fuel Oil 517.75-8.75s + 0.05s

Naphtha 518.00-190s + 1.00s

Petroleum Argus Estimates

Other + or -

Gold (bar troy oz) 533.30 -0.50s

Silver (bar troy oz) 405s -2s

Platinum (bar troy oz) 531.25 -2.00s

Palladium (bar troy oz) 582.75 -0.25s

Copper (

LONDON STOCK EXCHANGE

Market dips after hitting new record

By Steve Thompson

would have to change its policy, which had continued to reflect the boundaries between a socialist city, would have to develop alternative ones, which they were not able to do. The Latin American countries, which have suffered by regional misappropriation of resources, President Carter will be free trade policies to help the first steps will be towards establishing a Central American Free Trade Area, particularly including Guatemala, Salvador and Honduras. Honduras is hoping to join the Gatt in May, so as to plan to move to a free trade zone with Mexico, the same year it will join the US.

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LONDON SHARE SERVICE

AMERICANS

Notes

Abbott Labs.

Wabash & W.

Amer Cyanamid.

Amer Express.

Amer T &

BankAmerica.

Bankers NY.

Bell Atlantic.

Bethlehem Steel.

Bewster.

CPC.

Coca-Cola Co.

Coca-Cola Eng.

Campbell Mfg.

Chrysler.

Cigna Corp.

Cognac-Palm.

Com Bank.

Com General.

Dial.

Dun & Brad.

Echlin.

Flor.

Ford Motor.

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OTHER OFFSHORE FUNDS

OTHER OFFSHORE FUNDS

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FINANCIAL TIMES FRIDAY MAY 8 1992

WORLD STOCK MARKETS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

AMERICA

Dow declines ahead of employment data

Wall Street

A LETHARGIC morning on Wall Street saw US equities edge lower in quiet trading ahead of today's release of employment figures for April, writes Karen Zagor in New York.

At 1pm, the Dow Jones Industrial Average was 11.40 lower at 3,358.01 in slim volume of less than 10m shares. Declining issues led those advancing by a ratio of 8 to 7. Other market indices were also lower, with the Standard & Poor's 500 sliding 1.27 to 415.52 and the Nasdaq composite off 2.04 at 877.32.

The market shrugged off the release of jobless claims for the week ended April 25, which rose 11,000 to 415,000, and turned its attention to today's release of employment data for April. The Federal Reserve's monetary policy decisions are often based on employment numbers, and there has been widespread speculation that the Fed may ease if the numbers are weaker than expected.

After two days of solid advances, the transportation sector lost ground, with the Dow Jones Transportation Average of 1,196 to 1,385.74 at 12.30 pm. AMR, parent of American Telephone & Telegraph off 3% to \$44, Boeing up 3% to \$44.4% and IBM 3% higher at

Airlines, eased 3% to \$128.4%

and USAir edged 3% lower to \$144.

The release of same-store sales for April by a number of big US retailers spurred active trading in the sector. Sears was one of the most heavily traded board issues, dropping \$1.20 to \$42 on the back of a 2.1 per cent decline in comparable domestic store sales for the month.

Federal Express fell \$2 to \$40.4. The company is slashing prices for large-volume customers in a move aimed at improving its competitiveness.

In over-the-counter trading, FHP International added 3% to \$15.54 after the health maintenance organisation services company posted third quarter earnings of 45 cents a share against 38 cents a year ago.

Ben & Jerry's class A shares climbed 3% to \$40.10 after the ice cream maker unveiled first quarter net earnings of 40 cents a share compared with 19 cents a year earlier.

NYSE volume



With such stocks trading is crucial: the trick is to switch out of defensive companies into the cyclical ones as demand picks up.

However, not all US chemicals are straightforward recovery plays, according to Ms Wendy Anderson, European chemicals analyst at County NatWest in London.

The timing of recovery for the groups will depend upon their differing exposures to cyclical businesses and geographical areas.

TORONTO stocks continued to trade within a narrow range at midday as players remained reluctant to take positions ahead of US and Canadian jobless figures today. The TSE 300 fell 2.0 to 3,358.3. Declines led advances by 228 to 178 in volume of 1.8m shares valued at C\$164.7m.

Canadian Pacific, used as a benchmark for Canadian stocks by some foreign investors, rose C\$1.4% to C\$18.1% in spite of a drop in the group's first quarter earnings.

Magna class A jumped C\$2 to 32%, off from a session and year's high of C\$33 and Place Dome eased C\$1% to C\$12.9m.

four weeks to May 2.

Trading was also heavy in Gap Inc, which climbed 3% to \$42.4% after reporting a 13 per cent improvement in comparable store sales for April.

Blue chips continued to dominate the big board, with American Telephone & Telegraph off 3% to \$44, Boeing up 3% to \$44.4% and IBM 3% higher at

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